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Part I

2011-2013 Annual Report
During the past three years, the staff of the Commission has been very busy, perhaps busier than usual. The state of Georgia decided to reduce the number of colleges and universities governed by the Georgia Board of Regents and the Technical College System of Georgia decided all of its institutions should seek SACSCOC accreditation. Between those mergers and new members and the regular load of Reaffirmation, Substantive Change, and Special Committees, and Fifth Year visits, we kept the airways and highways busy.

In addition to those events, we also developed and updated our first Strategic Plan. The resulting process gave us a new mission statement, four goal statements, seven action statements and numerous activities by which to carry out the Plan. As part of the Plan, we also implemented a Technology Plan that includes new hardware (servers, routers, etc.) and software programs (updated SharePoint, profile data collection, database, etc.) to assist us in responding more efficiently to requests for information from our institutions, as well as outside agencies. Additionally, we are preparing to receive much more information from our members in a digital format, thereby reducing the amount of paper and cost of mailing information to the membership. You can find the results of our work on our website.

The “disruptions” in higher education have resulted in new policy statements on MOOC’s and competency-based direct assessment programs. We continue to monitor the landscape to ensure we are staying abreast of trends so that our members do not lose momentum waiting for approval to implement programs. We have also contracted with a public relations firm to assist us in developing six web-based training modules for peer reviewer training. They will be completed by the end of this fiscal year.

continued next page
Our renovation project continues to receive high marks from folks who visit us. There is plenty of wall space available if you want to send us a likeness from your institution. We guarantee a place of honor.

As always, we continue to work with the other regional accreditors in responding to the folks on The Hill and at the U.S. Department of Education. Your interests have been represented by yours truly in the discussions on state authorization. Now as a member of the National Council on State Authorization Reciprocity Agreements (NC-SARA), I will be calling upon you to join me in providing information to those external constituents on the value of accreditation.

SACSCOC remains YOUR accrediting body and continues to respond to your needs related to continuous improvement and quality. I encourage you to continue to call upon us so we can continue to help you focus on Students who Are Central to your Success.
SACSCOC Welcomes New Staff

From 2011 to 2013 four new administrative staff members joined SACSCOC: Robin Hoffman, Nuria Cuevas, Charles Taylor, and Alana Veal. Each of these individuals brings a wealth of experience that has prepared them well for their roles.

Two additional staff members also began work with SACSCOC during this time, but later left the Commission for other opportunities. Dr. Mark Smith, former Vice President, and Dr. Heather Hartman, former Coordinator for Substantive Change, worked diligently in their positions during their tenure with the Commission.

Dr. Robin W. Hoffman joined the SACSCOC staff as Vice President in August 2011 after retiring as President of Dekalb Technical College, a post she held for seven years. Over the course of her 38-year career at Dekalb Tech, she served in a variety of roles including faculty member, Medical Laboratory Technology Program Director, Allied Health Department Chair, Dean of Instruction, Vice President of Instruction, and Vice President of Institutional Services and Special Assistant to the President. Dr. Hoffman led two self-studies for SACSCOC reaffirmation for her institution and served in a variety of volunteer roles with the Commission, including evaluator, Reaffirmation Committee chair, chair of the Principles Review Committee, Appeals Committee member, Board of Trustees member, chair and member of the Committees on Compliance and Reports, and member of the Executive Council of the SACSCOC Board of Trustees. She holds a Bachelor of Science degree in Medical Technology from Oglethorpe University, a Master of Education degree in Education Administration and Supervision from Georgia State University, and a doctorate in Vocational Leadership with a minor in Management from Georgia State University.

continued next page
SACSCOC Welcomes New Staff (Continued from previous page)

Dr. Charles A. Taylor joined the SACSCOC staff as Vice President in November 2012. Previously, he served as President of Bauder College, Thomas Nelson Community College, and St. Philips College. He was Chancellor of Community Colleges of Spokane, Washington, and held other senior administrative positions in student affairs as a Dean and Vice President. He was an Assistant Professor at Chicago State University and taught at Loyola University of Chicago. Dr. Taylor has served on numerous national organization boards and served as a committee evaluator for SACSCOC and for the Higher Learning Commission of the North Central Association of Colleges and Schools. He earned a bachelor’s degree from the University of Maryland Baltimore County, a master’s degree from Johns Hopkins University and a doctorate in Higher Education from Loyola University of Chicago.

Dr. Nuria M. Cuevas joined the staff of SACSCOC as Vice President in October 2011. Prior to her arrival, Dr. Cuevas served 11 years as Professor and Interim Dean of the College of Liberal Arts, Vice Provost, and Director of Institutional Effectiveness and Assessment at Norfolk State University. In these roles, Dr. Cuevas was responsible for academic planning and program review, curriculum management, institutional effectiveness and assessment, accreditation (including coordination of self-studies), and academic support services. Previously, Dr. Cuevas served as Coordinator of Academic Assessment and Planning at San Francisco State University, Director of Academic Services/Undergraduate Medical Education at Northeastern Ohio Universities College of Medicine, and Coordinator of Academic Support Services at the University of Texas Health Sciences Center at Houston. Dr. Cuevas has more than 15 years of experience teaching research methods, statistics, and educational and psychological measurement at the graduate and undergraduate levels. She served as an evaluator and chair of numerous Commission review committees. Additionally she served on the SACSCOC Principles Review Committee and other task forces for SACSCOC, the Western Association of Schools and Colleges (WASC), and the Military Installation Voluntary Education Review. Dr. Cuevas earned a Bachelor of Arts degree in Music from Southwestern Union College, a Master of Science in Educational Foundations with an emphasis in research methods and statistics from the University of Memphis, and a Doctor of Philosophy in Evaluation and Measurement from Kent State University.
Ms. Alana T. Veal joined the SACSCOC staff in March 2013 as Coordinator of Legal and Governmental Affairs, and Commission Support, facilitating the Off-Site Reaffirmation Committee and Fifth-Year Interim Review processes. Prior to coming to the Commission, Ms. Veal served as Strategic Initiatives Project Director at Georgia Gwinnett College and Director of Strategic Planning and Title III at Morehouse College. Ms. Veal began her career in higher education at the University of North Florida as a student services coordinator. In these positions, she served in a variety of institutional roles including coordinator of the academic resource center, retention committee chairperson, coordinator of institutional effectiveness activities, and project director of a Title III grant. Ms. Veal has also participated in the development of SACSCOC compliance certification reports for two institutions. She served as a member of the Society for College and University Planning (SCUP) Institutional Direction Academy. Ms. Veal currently holds a bachelor’s degree in mathematical sciences from Florida Agricultural and Mechanical University and a master’s degree in statistics from the Georgia Institute of Technology.
SACSCOC Leadership and Service Awards

Each year SACSCOC honors six individuals whose extraordinary commitment to regional accreditation and the peer review process exceeds normal expectations of volunteerism.

One individual is singled out for the James T. Rogers Distinguished Leadership Award and five individuals receive Meritorious Service Awards. The James T. Rogers Distinguished Leadership Award (named for the former SACSCOC executive director who served the Commission on Colleges for more than two decades) is the highest public recognition given by the Commission and is reserved for extraordinarily distinctive and effective leadership. The Meritorious Service Award is given to outstanding individuals whose volunteerism and commitment to the best principles of the academy and of accreditation personify the ideals of the Commission. Those receiving the award are recognized here.

James T. Rogers Distinguished Leadership

Dr. Norman Francis

The 2011 recipient of the James T. Rogers Distinguished Leadership Award was Dr. Norman C. Francis, President of Xavier University of Louisiana. As the longest tenured president in the SACSCOC region and the nation, Dr. Francis has served as a leading catalyst for historic changes in higher education and accreditation in the South. Active in Commission affairs for nearly 40 years, he has distinguished himself in a number of ways, both in his service to the Commission and to higher education. As a leader, as a mentor, and as a teacher, Dr. Francis is known for his commitment to excellence and for his great dignity, honor, and wisdom. As former Chairman of the SACS Board, he served as an advisor to Commission staff, providing insight into issues affecting policy and decisions. He has been a staunch advocate for standards that ask member institutions to take more responsibility for the quality of their own institutions.
The 2013 recipient of the James T. Rogers Distinguished Leadership Award was Dr. David E. Potts, President of Judson College in Alabama. He has distinguished himself by being one of only a few individuals who has been involved in ALL aspects of this organization—as a SACSCOC Board member, member of the Executive Council, member of the Committees on Compliance and Reports, chair and member of the appeals committee, a witness for the Commission in an appeals case, chair of numerous evaluation committees, and a member of the SACSCOC Nominating Committee. His breadth of involvement over the past 20 years has strengthened the self-regulatory process and enhanced the spirit of volunteerism.

Dr. William Abare, President of Flagler College in Florida, was honored as the 2012 recipient of the James T. Rogers Distinguished Leadership Award. During his tenure, federal regulations regarding the Commission’s obligations in the enforcement of policies on the reporting of substantive change intensified. As a SACSCOC Board member and chair of the committee charged to review institutions in the application of this policy, Dr. Abare steered the committee to develop fair and reasonable protocols for the reviews while constituting a liberal phase-in for institutions. In the exercise of his leadership, he implemented a substantive change policy with fairness and established the process for review that is in use today. During his 15 years as an active participant in Commission affairs, Dr. Abare has also served as chair of numerous evaluation committees, and as a member of the 2002 Accreditation Review Committee.

All three of these recipients demonstrate the vision, enthusiasm, and dedication to excellence that exemplifies the true spirit of the Distinguished Leadership Award.
Meritorious Service Award Recipients, 2011

Dr. Joseph E. Early, former Vice President for Academic Affairs, University of the Cumberlands
Dr. Anne S. McNutt, President, Bevill State Community College
Dr. Gloria W. Raines, former Vice Chancellor for Student Affairs, Louisiana State University in Shreveport
Dr. Linwood H. Rose, President Emeritus, James Madison University
Dr. James C. Stamper, Professor of Education, Belmont University

Recipients of the Meritorious Service Award for 2011, 2012, and 2013

Dr. John Hilpert (far left) and Dr. Belle Wheelan (far right) recognize the Meritorious Service Award Recipients (from left to right): Dr. James Stamper, Dr. Linwood Rose, Dr. Gloria Raines, Dr. Anne McNutt, and Dr. Joseph Early.

Meritorious Service Award Recipients, 2012

Dr. Diane M. Calhoun-French, Provost and Vice President for Academic and Student Affairs, Jefferson Community and Technical College
The Reverend Monsignor Franklyn M. Casale, President, St. Thomas University
Dr. Charles W. Gould, President (retired), Florence-Darlington Technical College
Dr. Keith P. Keeran, Chancellor, Kentucky Christian University
Dr. Patricia M. McKenzie, Vice President and Dean of Instruction, Angelina College

Dr. Belle Wheelan (far left) and Dr. John Hilpert (far right) congratulate Leadership and Service Award recipients (from left to right): Dr. Keith Keeran, Dr. Charles Gould, Dr. Gregory Chan representing Rev. Msgr. Franklyn Casale, Dr. William Abare (Leadership Award recipient), Dr. Diane Calhoun-French, and Dr. Patricia McKenzie.
Meritorious Service Award Recipients, 2013

Dr. Bert C. Bach, Provost and Vice President for Academic Affairs, East Tennessee State University
Mr. Ronald R. Dowdy, Vice President for Fiscal Affairs, Bethune-Cookman University
Dr. Myrtes D. Green, Assistant to the President, T.A. Lawson State Community College
Dr. John M. Hilpert, President Emeritus, Delta State University
Dr. L. Steve Thornburg, President, Cleveland Community College

Dr. Larry Earvin (far left) and Dr. James Rogers (far right) join Dr. Belle Wheelan in congratulating the Leadership and Service Award recipients (from left to right): Dr. Wilsie Bishop representing Dr. Bert Bach, Mr. Ronald Dowdy, Dr. Myrtes Green, Dr. David Potts (Leadership Award recipient), Dr. Mark Keenum representing Dr. John Hilpert, and Dr. L. Steve Thornburg.
From 2002 to 2012, there was a steady increase in the number of substantive change submissions, reaching an all-time high of 3,411 submissions in 2012—or 13 submissions per working day. To help address the increased workload and reduce turnaround times, a Coordinator for Substantive Change and adjunct staff members have joined the staff in the review of substantive change materials. In 2013, there was a 20% reduction in the number of submissions due to a revision for notification requirements.

**Number of Substantive Change Submissions Hits Record High, Unreported Substantive Change Cases Are Down**

The number of cases of unreported substantive change referred to C&R is also decreasing, declining 48% since 2008 when 71 cases were reviewed by C&R compared to 37 cases reviewed in 2013.
Accreditation Actions Taken by SACS Commission on Colleges Board of Trustees During the 10-Year Period Reviewed Under the Principles of Accreditation

The following table describes the type and number of cases of accreditation actions taken by the SACSCOC Board of Trustees since the implementation of the Principles of Accreditation in 2004. Note that the total number of cases beginning in 2007 increased due to the beginning of the Commission’s review of unreported substantive changes submitted after the adoption in 2006 of Comprehensive Standard 3.12 on the reporting of substantive change.

<table>
<thead>
<tr>
<th>TYPE OF ACTION</th>
<th>2004</th>
<th>2005</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
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<td>79</td>
<td>74</td>
<td>80</td>
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<td>78</td>
<td>77</td>
<td>76</td>
<td>73</td>
<td>733</td>
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<td>Denial of reaffirmation &amp; imposition of a sanction</td>
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<td>7</td>
<td>6</td>
<td>3</td>
<td>7</td>
<td>10</td>
<td>12</td>
<td>14</td>
<td>10</td>
<td>6</td>
<td>80</td>
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<td>Initial candidacy/renewal of candidacy</td>
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<td>3</td>
<td>3</td>
<td>6</td>
<td>8</td>
<td>0</td>
<td>8</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>43</td>
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<tr>
<td>Initial accreditation</td>
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<td>6</td>
<td>3</td>
<td>5</td>
<td>4</td>
<td>8</td>
<td>3</td>
<td>4</td>
<td>4</td>
<td>5</td>
<td>50</td>
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<td>Removal from candidacy/denial of accreditation</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<td>Approval of change of degree level</td>
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<td>13</td>
<td>19</td>
<td>19</td>
<td>14</td>
<td>21</td>
<td>152</td>
<td></td>
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<tr>
<td>Approval of other substantive change</td>
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<td>7</td>
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<td>11</td>
<td>3</td>
<td>12</td>
<td>5</td>
<td>9</td>
<td>17</td>
<td>14</td>
<td>82</td>
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<tr>
<td>Denial of approval of substantive change</td>
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<td>7</td>
<td>8</td>
<td>7</td>
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<td>9</td>
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<td>5</td>
<td>7</td>
<td>8</td>
<td>69</td>
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<td>Substantive change review by a committee</td>
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<td>20</td>
<td>17</td>
<td>69</td>
<td>32</td>
<td>35</td>
<td>32</td>
<td>39</td>
<td>42</td>
<td>39</td>
<td>351</td>
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<tr>
<td>Review of unreported substantive change</td>
<td>NA</td>
<td>NA</td>
<td>NA</td>
<td>51</td>
<td>78</td>
<td>58</td>
<td>57</td>
<td>41</td>
<td>19</td>
<td>21</td>
<td>325</td>
</tr>
<tr>
<td>Review of Monitoring &amp; Referral Reports**</td>
<td>164</td>
<td>113</td>
<td>130</td>
<td>100</td>
<td>100</td>
<td>174</td>
<td>187</td>
<td>206</td>
<td>209</td>
<td>184</td>
<td>1567</td>
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<td>Review of Fifth-Year Interim Reports***</td>
<td>NA</td>
<td>NA</td>
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<td>45</td>
<td>71</td>
<td>74</td>
<td>80</td>
<td>67</td>
<td>73</td>
<td>410</td>
<td></td>
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<tr>
<td>Removal from sanction</td>
<td>61</td>
<td>6</td>
<td>16</td>
<td>12</td>
<td>8</td>
<td>12</td>
<td>10</td>
<td>15</td>
<td>18</td>
<td>170</td>
<td></td>
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<tr>
<td>Imposition/continuation of Warning</td>
<td>12</td>
<td>12</td>
<td>13</td>
<td>10</td>
<td>12</td>
<td>10</td>
<td>15</td>
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<td>18</td>
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<td>130</td>
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<tr>
<td>Imposition/continuation of Probation</td>
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<td>3</td>
<td>6</td>
<td>7</td>
<td>4</td>
<td>6</td>
<td>2</td>
<td>0</td>
<td>39</td>
<td></td>
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<tr>
<td>Imposition/continuation of Probation w/good cause</td>
<td>7</td>
<td>8</td>
<td>2</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>2</td>
<td>8</td>
<td>8</td>
<td>4</td>
<td>51</td>
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<td>Action on removal from accreditation</td>
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<td>0</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>3</td>
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<td>10</td>
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<td>Appeals of adverse actions</td>
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<td>0</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>8</td>
</tr>
<tr>
<td>** TOTAL CASES **</td>
<td>346</td>
<td>283</td>
<td>292</td>
<td>379</td>
<td>400</td>
<td>503</td>
<td>526</td>
<td>538</td>
<td>516</td>
<td>487</td>
<td>4270</td>
</tr>
</tbody>
</table>

* Monitoring reports from pre-2004 SACSCOC action taken under the former Criteria for Accreditation.
** Referral reports are those reviewed by the Board of Trustees following review and referral by the Committee on Fifth-Year Interim Reports. These reports were first reviewed by the Board in June 2009.
*** The review of Fifth-Year Interim Reports began in December 2008.
Profile of the SACSCOC Evaluator Registry Membership for 2013

Over 6,000 higher education professionals from across the southern region have volunteered their expertise and are listed in the SACSCOC Evaluator Registry as potential evaluators. The Evaluator Registry is the Commission’s database containing the names and qualifications of volunteer evaluators and is used to select review committee members with the knowledge and experience needed to assess institutions’ compliance with the *Principles of Accreditation*. Each of the more than 800 member institutions is encouraged to nominate qualified individuals to serve as evaluators for the review process. The following tables and chart provide a profile of the evaluators included in the Registry by state, category, degree level, and institutional governance type.

**TABLE 1**

<table>
<thead>
<tr>
<th>State</th>
<th>Evaluators by State</th>
<th>Institutions by State</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alabama</td>
<td>420</td>
<td>53</td>
</tr>
<tr>
<td>Florida</td>
<td>651</td>
<td>77</td>
</tr>
<tr>
<td>Georgia</td>
<td>750</td>
<td>86</td>
</tr>
<tr>
<td>Kentucky</td>
<td>321</td>
<td>51</td>
</tr>
<tr>
<td>Louisiana</td>
<td>231</td>
<td>38</td>
</tr>
<tr>
<td>Mississippi</td>
<td>245</td>
<td>32</td>
</tr>
<tr>
<td>North Carolina</td>
<td>783</td>
<td>112</td>
</tr>
<tr>
<td>South Carolina</td>
<td>359</td>
<td>50</td>
</tr>
<tr>
<td>Tennessee</td>
<td>451</td>
<td>64</td>
</tr>
<tr>
<td>Texas</td>
<td>1,193</td>
<td>163</td>
</tr>
<tr>
<td>Virginia</td>
<td>506</td>
<td>72</td>
</tr>
<tr>
<td>International</td>
<td>116</td>
<td>6</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>6,026</strong></td>
<td><strong>804</strong></td>
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**TABLE 2**

<table>
<thead>
<tr>
<th>CATEGORY</th>
<th>AL</th>
<th>FL</th>
<th>GA</th>
<th>KY</th>
<th>LA</th>
<th>MS</th>
<th>NC</th>
<th>SC</th>
<th>TN</th>
<th>TX</th>
<th>VA</th>
<th>INT*</th>
<th>TOTAL</th>
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<td>Academic Administration</td>
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<td>201</td>
<td>228</td>
<td>96</td>
<td>71</td>
<td>82</td>
<td>252</td>
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<td>375</td>
<td>148</td>
<td>14</td>
<td>1861</td>
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<td>Academic Disciplines</td>
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<td>95</td>
<td>52</td>
<td>40</td>
<td>25</td>
<td>97</td>
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<td>63</td>
<td>182</td>
<td>78</td>
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<td>833</td>
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<td>Administrative Services</td>
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<td>48</td>
<td>70</td>
<td>17</td>
<td>12</td>
<td>17</td>
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<td>38</td>
<td>95</td>
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<td>Continuing Education</td>
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<td>Developmental Education</td>
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<td>Educational Support</td>
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<td>4</td>
<td>1</td>
<td>3</td>
<td>12</td>
<td>3</td>
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<td>36</td>
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<tr>
<td>Health Sciences</td>
<td>8</td>
<td>7</td>
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<td>6</td>
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<td>12</td>
<td>19</td>
<td>8</td>
<td>0</td>
<td>82</td>
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<tr>
<td>Institutional Effectiveness</td>
<td>34</td>
<td>82</td>
<td>92</td>
<td>27</td>
<td>22</td>
<td>39</td>
<td>96</td>
<td>53</td>
<td>43</td>
<td>144</td>
<td>55</td>
<td>10</td>
<td>697</td>
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<tr>
<td>Leadership</td>
<td>19</td>
<td>27</td>
<td>27</td>
<td>24</td>
<td>10</td>
<td>7</td>
<td>31</td>
<td>20</td>
<td>23</td>
<td>45</td>
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<td>Occupational/Technical</td>
<td>3</td>
<td>1</td>
<td>0</td>
<td>2</td>
<td>0</td>
<td>2</td>
<td>3</td>
<td>0</td>
<td>0</td>
<td>8</td>
<td>1</td>
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<td>Organization/Governance</td>
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<td>35</td>
<td>96</td>
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<td>54</td>
<td>151</td>
<td>58</td>
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<td>QEP Evaluators</td>
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<td>13</td>
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<td>3</td>
<td>7</td>
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<td>17</td>
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<td>8</td>
<td>16</td>
<td>8</td>
<td>70</td>
<td>177</td>
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<tr>
<td>Student Services</td>
<td>33</td>
<td>44</td>
<td>74</td>
<td>19</td>
<td>15</td>
<td>16</td>
<td>62</td>
<td>26</td>
<td>28</td>
<td>81</td>
<td>35</td>
<td>2</td>
<td>435</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>420</strong></td>
<td><strong>651</strong></td>
<td><strong>750</strong></td>
<td><strong>321</strong></td>
<td><strong>231</strong></td>
<td><strong>245</strong></td>
<td><strong>783</strong></td>
<td><strong>359</strong></td>
<td><strong>451</strong></td>
<td><strong>1,193</strong></td>
<td><strong>506</strong></td>
<td><strong>116</strong></td>
<td><strong>6,026</strong></td>
</tr>
</tbody>
</table>

* International/Out-of-Region Evaluators
### TABLE 3
NUMBER OF EVALUATORS AND INSTITUTIONS BY DEGREE LEVEL

<table>
<thead>
<tr>
<th>Level Category</th>
<th>Evaluators (by level)</th>
<th>Institutions (by level)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Level I</td>
<td>1,894</td>
<td>274</td>
</tr>
<tr>
<td>Level II</td>
<td>840</td>
<td>122</td>
</tr>
<tr>
<td>Level III</td>
<td>776</td>
<td>141</td>
</tr>
<tr>
<td>Level IV</td>
<td>161</td>
<td>23</td>
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<tr>
<td>Level V</td>
<td>1,045</td>
<td>140</td>
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<tr>
<td>Level VI</td>
<td>1,290</td>
<td>104</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>6,006</strong></td>
<td><strong>804</strong></td>
</tr>
</tbody>
</table>

(**Does not include evaluators representing state systems)**

Institution is classified by the *highest degree level offered.*

The levels are as follows:

- **Level I**: Associate degree
- **Level II**: Baccalaureate degree
- **Level III**: Master’s degree
- **Level IV**: Master’s degree and Education Specialist
- **Level V**: Three or fewer doctoral degrees
- **Level VI**: Four or more doctoral degrees

### CHART 1
PERCENTAGE OF EVALUATORS BY INSTITUTIONAL GOVERNANCE TYPE

- **33%**: Public
- **64%**: Private
- **3%**: Other

*The category “Other” is non-specified and includes QEP, Out-of-Region, Retirees, and State System Evaluators*
Part II

Organization of the Southern Association of Colleges and Schools (SACS) and of SACSCOC 2011 - 2013
Organization of the Southern Association of Colleges and Schools (SACS)
2011 - 2013

Officers and Members of the Board of Trustees of the Southern Association of Colleges and Schools (SACS)

Chairs of SACS Board of Trustees

Jennifer L. Braaten, President, Ferrum College, Ferrum, Va. – 2013
Jay Cummings, Dean, College of Education, Texas Southern University, Houston, Tex. – 2012
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Board Members

Robert P. Benson Jr., Attorney at Law
Benson, Byrne, Risch, Siemens & Lange, Louisville, Ky. – 2012-2013
Denise G. Borders, Senior Vice President and Director
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George Bradley, President, Paine College, Augusta, Ga. – 2011-2013
Carolyn Bruder, Interim Provost and Vice President for Academic Affairs
University of Louisiana at Lafayette, Lafayette, La. – 2010-2012
Camille Anne Campbell, President/Principal, Mount Carmel Academy, New Orleans, La. – 2011-2012
Jay Cummings, Dean, College of Education, Texas Southern University, Houston, Tex. – 2013
Larry L. Earvin, President and CEO, Huston-Tillotson University, Austin, Tex. – 2013
Walter Harris Jr., Distinguished University Professor and Professor of Music
Loyola University New Orleans, River Ridge, La. – 2013
John M. Hilpert, President, Delta State University, Cleveland, Miss. – 2011-2012
Philip S. Jacobs, Partner, Pendelton Consulting Group, Atlanta, Ga. – 2011-2012
Jeff Keller, Director, American School Foundation of Monterrey, Sta. Catarina, N.L., Mexico – 2013
Mary Jo Kirchner, President & CEO, Primrose Schools, Acworth, Ga. – 2013
Michael A. Murphy, Headmaster, Shorecrest Preparatory School, St. Petersburg, Fla. – 2011-2012
Paul C. Reviere, Teacher, Lincoln County Elementary School, Lincolnton, Ga. – 2011
Executive Staff of the Association: 2011 - 2013

Chief Administrative Officers for the Association
Belle S. Wheelan, President, SACS Commission on Colleges – 2011, 2013
Mark A. Elgart, President, SACS Council on Accreditation and School Improvement – 2012

Administrative Council
Belle S. Wheelan, President, SACS Commission on Colleges
Mark A. Elgart, President, SACS Council on Accreditation and School Improvement
Lisa Moreaux, Vice President for Financial and Administrative Services, SACS Commission on Colleges
Monty Allen, Vice President for Finance and Human Resources
SACS Council on Accreditation and School Improvement
Tim Withee, President, Career and Technical Education Consortium of States (ex officio member)

Organization of the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC)
2011 - 2013

Officers of SACSCOC Board of Trustees

Chairs:
Larry L. Earvin, President, Huston-Tillotson University, Austin, Tex. – 2013
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Vice Chairs:
Carl M. Hite, President, Cleveland State Community College, Cleveland, Tenn. – 2013
Larry L. Earvin, President, Huston-Tillotson University, Austin, Tex. – 2012
Franklyn M. Casale, President, Saint Thomas University, Miami Gardens, Fla. – 2011

Staff of the SACSCOC: 2013

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Belle S. Wheelan

Senior Vice President and Chief of Staff
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Director of Training and Research: Demetria N. Gibbs
Director of Computer Operations: Dhimitri A. Kollar
Director of Building Operations: Victor D. Banks
Coordinator of Legal and Governmental Affairs, and Commission Support: Alana T. Veal
Coordinator of Communications and External Affairs: Pamela J. Cravey
Coordinator of Substantive Change: Heather G. Hartman
Coordinator of Institutional Support: Bridgette J. Douglas
Coordinator of Training and Research: Alexei G. Matveev
Executive Assistant to the President: Rita F. Bell
Computer Programmer/Analyst: Kwesi J. Hopkins

Administrative Assistants
Lorraine Bedford, Patricia J. Dailey, Sheila Featherston, Cecille M. Hadgu, Susan A. Konecny,
Carole P. Paciga, Lillian M. Parks and Ida Y. Williams

Administrative Secretaries: Kelli T. Fox and Denice R. Rogers
Mail/Print Technician: Cedric N. Hicks
Receptionist: Ellen F. Krol
Senior Accountant: Sharon M. Wilks
Senior Secretary: Sarena S. Riggs
Staff Accountant: Bernard Kufor

Staff Assistants: Mackenzie D. Hoyt and Karmel K. Smith
Members of the SACSCOC Board of Trustees: 2011 - 2013

William T. Abare Jr., President, Flagler College, St. Augustine, Fla. – 2006-2011
Rebecca G. Adams, Professor of Sociology and Gerontology, University of North Carolina at Greensboro, Greensboro, N.C. – 2013-present
James A. Anderson, Chancellor, Fayetteville State University, Fayetteville, N.C. – 2012-present
Wayne D. Andrews, President, Morehead State University, Morehead, Ky. – 2010-2012
MaryLou Apple, President, Motlow State Community College, Lynchburg, Tenn. – 2010-present
John W. Bardo, Chancellor (retired), Western Carolina University, Cullowhee, N.C. – 2006-2011
David L. Beckley, President, Rust College, Holly Springs, Miss. – 2012-present
Elizabeth M. Bejar, Vice Provost for Academic Affairs, Florida International University, Miami, Fla. – 2013-present
Robert P. Benson Jr. (Public Member), Benson, Byrne, Risch Siemens, & Lange, Louisville, Ky. – 2009-2011
Randolph E. Berridge (Public Member), President, Florida High Tech Corridor Council, Inc., Heathrow, Fla. – 2012-present
Wilsie S. Bishop, Vice President for Health Affairs and Chief Operating Officer, East Tennessee State University, Johnson City, Tenn. – 2007-2012
Robert G. Boehmer, President, East Georgia State College, Swainsboro, Ga. – 2009-present
A. Frank Bonner, President, Gardner-Webb University, Boiling Springs, N.C. – 2012-present
Ronnie L. Booth, President, Tri-County Technical College, Pendleton, S.C. – 2013-present
Trina B. Boteler, Executive Vice President, Chattahoochee Technical College, Marietta, Ga. – 2010-present
Glenn F. Boyce, President, Holmes Community College, Goodman, Miss. – 2012-present
Wilson G. Bradshaw, President, Florida Gulf Coast University, Fort Myers, Fla. – (resigned July 2012)
Stephen R. Briggs, President, Berry College, Mount Berry, Ga. – 2010-present
Timothy S. Brophy, Professor, Music Education and Director of Institutional Assessment, University of Florida, Gainesville, Fla. – 2012-present
M. Christopher Brown II, former President, Alcorn State University, Lorman, Miss. – (resigned December 2013)
Roger G. Brown, Chancellor (retired), The University of Tennessee at Chattanooga, Chattanooga, Tenn. – 2006-2011
Kelvin Buck (Public Member), Chair, House Committee on Universities and Colleges, District 5, Mississippi House of Representatives, Holly Springs, Miss. – 2012-present
Jim M. Cairo, Dean, School of Allied Health Professions, LSU Health Sciences Center, New Orleans, La. – 2013-present
Diane M. Calhoun-French, Provost and Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Ky. – 2006-2011
John S. Capps, President, Central Virginia Community College, Lynchburg, Va. – 2012 (resigned July 2012)
W. Todd Carlisle (Public Member), Attorney at Law, Sirote & Permutt, Birmingham, Ala. – 2013-present
Franklyn M. Casale, President, Saint Thomas University, Miami Gardens, Fla. – 2006-2011
Theresa Y. Chiang, Vice President for Academic Administration (retired), University of Texas Health Science Center at San Antonio, San Antonio, Tex. – 2009-2012 (retired July 2012)
Mary Ann Coleman (Public Member), President and CEO, Louisiana Association of Independent Colleges & Universities, Baton Rouge, La. – 2013-present

William B. Drake Jr., President, Midway College, Midway, Ky. – 2011 (resigned 2011)

Larry L. Earvin, President, Huston-Tillotson University, Austin, Tex. – 2009-2013

Scott D. Elliott, President, Meridian Community College, Meridian, Miss. – 2009-2011

Brenda S. Fettrow (Public Member), Deputy City Manager, City of Cocoa, Cocoa, Fla. – 2007-2011

Benito Flores, Dean, Division of Engineering and Technologies, Universidad de Monterrey, Mexico – 2010-present


Carol Z. Garrison, President Emerita, The University of Alabama at Birmingham, Birmingham, Ala. – 2011-present

Michael A. Gerber (Public Member), President, Cross Channel Initiatives, Atlanta, Ga. – 2012-present

Dana L. Gibson, President, Sam Houston State University, Huntsville, Tex. – 2013-present

Michael A. Gillette (Public Member), former President, Bioethical Services of Virginia, Lynchburg, Va. – 2011-2013

Andy S. Gomez, Associate Provost for Planning, Institutional Research, and Assessment, Senior Fellow, Institute for Cuban and Cuban American Studies, University of Miami, Coral Gables, Fla. – 2009-2011

Judy T. Gooch (Public Member), Oak Ridge, Tenn. – 2013-present

Robert C. Grady (Public Member), Dentist, Orangeburg, S.C. – 2009-2011

Nancy Oliver Gray, President, Hollins University, Roanoke, Va. – 2013-present

M. Dwaine Greene, President, Georgetown College, Georgetown, Ky. – 2011-present

Kimberely B. Hall, Executive Vice President, South College, Knoxville, Tenn. – 2012-present

Thomas L. Hallman, Chancellor, University of South Carolina Aiken, Aiken, S.C. – 2007-2011

Paul Hankins (Public Member), President, Alabama Association of Independent Colleges & Universities, Montgomery, Ala. – 2010-2012

Natalie J. Harder, Chancellor, South Louisiana Community College, Lafayette, La. – 2013-present

Sandra S. Harper, President, McMurry University, Abilene, Tex. – 2013-present

Walter Harris Jr., Distinguished University Professor and Professor of Music, Loyola University New Orleans, River Ridge, La. – 2007-2012

Billy C. Hawkins, President, Talladega College, Talladega, Ala. – 2011-present

Vicki P. Hawsey, President, Wallace State Community College, Hanceville, Ala. – 2008-2013

Eric A. Hayler (Public Member), AS2 Board Member, Boiling Springs, S.C. – 2012-present

Karen P. Helm, Director, University Planning & Analysis, North Carolina State University, Raleigh, N.C. – 2012-present

Kennard Hill (Public Member), President, ClayHill Group, Inc., Wichita Falls, Tex. – 2010-2012

John M. Hilpert, President, Delta State University, Cleveland, Miss. – 2006-2012

Billy D. Hilyer, President, Faulkner University, Montgomery, Ala. – 2009-present

Carl M. Hite, President, Cleveland State Community College, Cleveland, Tenn. – 2007-2013


Jairy C. Hunter Jr., President, Charleston Southern University, Charleston, S.C. – 2012-present

William G. Ingram, President, Durham Technical Community College, Durham, N.C. – 2009-present

Katherine M. Johnson, President, Pasco Hernando Community College, New Port Richey, Fla. – 2010-present

continued next page
Daniel W. Jones, Chancellor, University of Mississippi, University, Miss. – 2013-present
Myles T. Jones (Public Member), Realtor, Coldwell Banker Huff & Pennink Advantage, Eastover, N.C. – 2010-2012
Sandra J. Jordan, Chancellor, University of South Carolina - Aiken, Aiken, S.C. – 2012-present
Augusta A. Julian, President, Bluegrass Community & Technical College, Lexington, Ky. – 2007-2011
Mark E. Keenum, President, Mississippi State University, Mississippi State, Miss. – 2011-present
Flavius C. Killebrew, President, Texas A & M University - Corpus Christi, Corpus Christi, Tex. – 2012-present
Mary P. Kirk, President, Montgomery Community College, Troy, N.C. – 2012-present
James S. Klauber, President, Owensboro Community and Technical College, Owensboro, Ky. – 2012-present
Charles D. Lein (Public Member), Retired President, Stuller Inc./Management Consultant, Lafayette, La. – 2010-2012
Jack R. Lohman, Vice Provost for Faculty and Academic Development, Georgia Institute of Technology, Atlanta, Ga. – 2008-2011
William T. Luckey Jr., President, Lindsey Wilson College, Columbia, Ky. – 2008-2013
D.E. Magee (Public Member), The Magee Clinic, Jackson, Miss. – 2009-2011
Paul W. Martin Jr. (Public Member), Chief Managing Member, Clarity Resources LLC, Knoxville, Tenn. – 2010-2012
Andrea S. Mayfield, Vice President for Institutional Research and Effectiveness, East Mississippi Community College, Scooba, Miss. – 2013-present
Terry M. McConathy, Vice President for Academic Affairs and Dean of the Graduate School, Louisiana Tech University, Ruston, La. – 2010-present
Betty A. McCrohan, President, Wharton County Junior College, Wharton, Tex. – 2011-present
F. Craig McDaniel, President, Georgia Northwestern Technical College, Rome, Ga. – 2011-2012 (retired 2012)
Johnette McKown, President, McLennan Community College, Waco, Tex. – 2013-present
Sidney A. McPhee, President, Middle Tennessee State University, Murfreesboro, Tenn. – 2006-2011
C. Edward Meadows, President, Pensacola State College, Pensacola, Fla. – 2009-present
Timothy S. Mescon, President, Columbus State University, Columbus, Ga. – 2013-present
Gordon E. Michelson Jr., President, New College of Florida, Sarasota, Fla. – 2010-2012
Charles R. Mojock, President, Lake-Sumter State College, Leesburg, Fla. – 2013-present
Nancy B. Moody, President, Tusculum College, Greenville, Tenn. – 2012-present
Brian E. Noland, President, East Tennessee State University, Johnson City, Tenn. – 2013-present
Darrell F. Parker, Dean, College of Business, Western Carolina University, Cullowhee, N.C. – 2008-2013
D. Ray Perren, President, Lanier Technical College, Oakwood, Ga. – 2013-present
Emma B. Perry, Dean of Libraries, Southern University and A & M College at Baton Rouge, Baton Rouge, La. – 2008-2013
Richard W. Phillips, President, Southern College of Optometry, Memphis, Tenn. – 2013-present
Martin H. Posey, Associate Vice Chancellor and Dean of Undergraduate Studies, University of North Carolina at Wilmington, Wilmington, N.C. – 2008-2013
Joseph C. Rallo, Vice Chancellor for Academic Affairs, Texas Tech University System, Lubbock, Tex. – 2010-present
Trudie Kibbe Reed, President (retired), Bethune-Cookman College, Daytona Beach, Fla. – 2010-2011 (retired April 2011)
Rosalind R. Reichard, President, Emory Henry College, Emory, Va. – 2010-2013 (retired July 2013)
Brenda Hyde Rogers (Public Member), Educational Consultant (retired), Chapel Hill, N.C. – 2013-present

John H. Russell, President (retired), McMurry University, Abilene, Tex. – 2008-2013 (retired May 2013)

Carla D. Sanderson, Provost and Executive Vice President, Union University, Jackson, Tenn. – 2012-present

Martha D. Saunders, Provost, University of West Florida, Pensacola, Fla. – 2008-2013

E. Joseph Savoie, President, The University of Louisiana at Lafayette, Lafayette, La. – 2009-present

Edward L. Schrader, President, Brenau University, Gainesville, Ga. – 2012-present

Mary Evans Sias, President, Kentucky State University, Frankfort, Ky. – 2013-present

William A. Staples, President, University of Houston- Clear Lake, Houston, Tex. – 2009-2011

Wilson Stone (Public Member), House of Representatives, Kentucky Legislature, Scottsville, Ky. – 2012-present

Phil A. Sutphin, President (retired), East Central Community College, Decatur, Miss. – 2009-2011

Linda K. Thomas-Glover, President, Eastern Shore Community College, Melfa, Va. – 2011-present

L. Steve Thornburg, President, Cleveland Community College, Shelby, N.C. – 2007-2012

John G. Thornell, Vice President for Academic Affairs and Provost, University of North Alabama, Florence, Ala. – 2010-present

T. Andrew Westmoreland, President, Samford, University, Birmingham, Ala. – 2009-present

Evans P. Whitaker, President, Anderson University, Anderson, S.C. – 2009-present

Stan A. Wilkins, Vice Chancellor for Academic Affairs (retired), Bossier Parish Community College, Bossier City, La. – 2009-2012 (resigned 2012)

Susan A. Winsor, President, Aiken Technical College, Aiken, S.C. – 2009-present

Daniel A. Wubah, Provost, Washington and Lee University, Blacksburg, Va. – 2011-present
Executive Council of SACSCOC: 2011–2013

James A. Anderson, Chancellor, Fayetteville State University, Fayetteville, N.C. – 2013
Robert G. Boehmer, President, East Georgia State College, Swainsboro, Ga. – 2011 (filled unexpired term), 2012-2013
John W. Bardo, Chancellor (retired), Western Carolina University, Cullowhee, N.C. – 2010-2011
Franklyn M. Casale (Vice Chair – 2011), President, Saint Thomas University, Miami Gardens, Fla. – 2009-2011
Larry L. Earvin (Chair – 2013, Vice Chair – 2012), President & CEO, Huston-Tillotson University, Austin, Tex. – 2010-2013
Michael A. Gillette, President, Cross Channel Initiatives, Atlanta, Ga. – 2013
Kevin E. Grady, Retired Partner, Alston & Bird LLP, Atlanta, Ga. – 2010-2011
Thomas L. Hallman, Chancellor (retired), University of South Carolina Aiken, Aiken, S.C. – 2009-2011
Vicki P. Hawsey, President, Wallace State Community College, Hanceville, Ala. – 2009-2011
John M. Hilpert (Chair – 2010-2012), President, Delta State University, Cleveland, Miss. – 2009-2012
Carl M. Hite (Vice Chair –2013), President, Cleveland State Community College, Cleveland, Tenn. – 2011-2013
Robin W. Hoffman, President, DeKalb Technical College, Decatur, Ga. – 2011 (resigned June 2011)
William G. Ingram, President, Durham Technical Community College, Durham, N.C. – 2012
Mark E. Keenum, President, Mississippi State University, Mississippi State, Miss. – 2013
James S. Klauber, President, Owensboro Community and Technical College, Owensboro, Ky. – 2013
William T. Luckey Jr., President, Lindsey Wilson College, Columbia, Ky. – 2010-2012
C. Edward Meadows, President, Pensacola State College, Pensacola, Fla. – 2012 (filled unexpired term), 2013
Trudie Kibbe Reed, President (retired), Bethune-Cookman University, Daytona Beach, Fla. – 2012 (retired April 2012)
Rosalind R. Reichard, President, Emory Henry College, Emory, Va. – 2011-2013 (retired July 2013)
John H. Russell, President (retired), McMurry University, Abilene, Tex. – 2013 (retired May 2013)
Martha D. Saunders, Provost, University of West Florida, Pensacola, Fla. – 2010-2012
E. Joseph Savoie, President, The University of Louisiana Lafayette, Lafayette, La. – 2011-2013
Linda K. Thomas-Glover, President, Eastern Shore Community College, Melfa, Va. – 2013 (filled unexpired term)
T. Andrew Westmoreland, President, Samford University, Birmingham, Ala. – 2012-2013
Susan A. Winsor, President, Aiken Technical College, Aiken, S.C. – 2012-2013
Standing Committees of the Commission and the College Delegate Assembly: 2011–2013

Committees on Compliance and Reports

The Committees on Compliance and Reports (C & R) include Board of Trustee members listed who are not members of the Executive Council (see above for list of Council members). The Committees also include a limited number of appointed special readers. Listed below are the Chairs of the Committees on Compliance and Reports and special readers who served in 2011 – 2013. For the Chairs, the years of service within 2011-13 are indicated.

Chairs of the Committees on Compliance and Reports

William T. Abare Jr., President, Flagler College, St. Augustine, Fla. – 2011
MaryLou Apple, President, Motlow State Community College, Lynchburg, Tenn. – 2012-2013
Wilsie S. Bishop, Vice President for Health Affairs and Chief Operating Officer, East Tennessee State University, Johnson City, Tenn. – 2011-2012
Stephen R. Briggs, President, Berry College, Mount Berry, Ga. – 2013
Diane M. Calhoun-French, Provost and Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Ky. – 2011
Walter Harris, Distinguished University Professor, Loyola University, New Orleans, La. – 2011-2012
William T. Luckey Jr., President, Lindsey Wilson College, Columbia, Ky. – 2013
Terry M. McConathy, Vice President for Academic Affairs and Dean of the Graduate School, Louisiana Tech University, Ruston, La. – 2013
Joseph C. Rallo, Vice Chancellor for Academic Affairs, Texas Tech University System, Lubbock, Tex. – 2012-2013
John H. Russell, President (retired), McMurry University, Abilene, Tex. – 2011-2012
L. Steve Thornburg, President, Cleveland Community College, Shelby, N.C. – 2012

Special C & R Committee Members

Brenda Alexander, Senior Vice President for Finance and Administration, Howard Payne University, Brownwood, Tex. – 2011-2012
Suzanne N. Barr, Associate Vice President for Planning and Accreditation, Trident Technical College, Charleston, S.C. – 2011-2013
Scott Bennett, Assistant Vice President, Administration & Finance, University of North Florida, Jacksonville, Fla. – 2012
David Carson, Vice President for Business and Finance, Armstrong Atlantic State University, Savannah, Ga. – 2012
Louise J. Clark, Associate Dean/MBA Director, College of Business, Jacksonville State University, Jacksonville, Ala. – 2011-2013
Horace Chase, Vice President for Financial & Administrative Affairs, Jackson State Community College, Jackson, Tenn. – 2012
David D. Collins, Vice President for Finance and Administration, East Tennessee State University, Johnson City, Tenn. – 2011-2013
Ronald R. Dowdy, Vice President for Fiscal Affairs, Bethune-Cookman University, Daytona Beach, Fla. – 2011-2013
Roger Drake, former Vice President for Administration and Finance, Lindsey Wilson College, Columbia, Ky. – 2012

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Kathy L. Dye, Professor, Thomas More College, Crestview Hills, Ky. – 2012-2013
Richard J. Federinko, Senior Vice Chancellor, Student Services and Administration (retired), Troy University, Troy, Ala. – 2011
Charlie D. Fiskeaux, Vice President for Business Affairs and Treasurer, Asbury University, Wilmore, Ky. – 2013
Jerry Forster, Treasurer and Chief Financial Officer, University of the South, Sewanee, Tenn. – 2011
Susan Gunby, Professor, Georgia Baptist College of Nursing, Mercer University, Atlanta, Ga. – 2013
Sandra S. Harper, President, McMurry University, Abilene, Tex. – 2011-2012
C. Ray Hayes, Executive Vice Chancellor for Finance and Operations, University of Alabama System, Tuscaloosa, Ala. – 2011
J. Samuel Isgett, Vice President for Graduate Studies, North Greenville University, Greer, S.C. – 2012-2013
Keith Keeran, Chancellor, Kentucky Christian University, Grayson, Ky. – 2012
Dale C. Larson, Vice President for Business and Finance/CFO, Dallas Theological Seminary, Dallas, Tex. – 2013
J. Steve Lee, Vice President for Business Affairs, University of Mobile, Mobile, Ala. – 2011-2013
Virginia S. Lucas, Vice President for Finance, Sampson Community College, Clinton, N.C. – 2011-2013
Jeff K. Metcalf, President, Kentucky Christian University, Grayson, Ky. – 2011-2013
E. Dean Montgomery, Executive Vice President for Finance and Administration/CFO, Bethune-Cookman University, Daytona Beach, Fla. – 2011
Debbie C. Norris, Vice President for Planning & Assessment and Graduate Dean, Mississippi College, Clinton, Miss. – 2012-2013
Harold R. Preston, Senior Vice President for Finance and Management, Hardin-Simmons University, Abilene, Tex. – 2011, 2013
Carla D. Sanderson, Provost and Executive Vice President, Union University, Jackson, Tenn. – 2011
Deana M. Savage, Associate Vice President of Instruction, Midland College, Midland, Tex. – 2011-2012
Elaine K. Seebo, Associate Vice President of External Campuses, Wayland Baptist University, Plainview, Tex. – 2011-2013


The Committees to Review Fifth-Year Interim Reports are chaired by an elected SACSCOC Board of Trustees member and the Committee membership includes appointed evaluators who have experience serving on off-site and/or on-site review committees. Listed below are the Committees and their subcommittee chairs responsible for reviews in 2011 - 2013.

**Chairs:**

Diane M. Calhoun-French, Provost and Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Ky. – 2011
Walter Harris Jr., Distinguished University Professor and Professor of Music, Loyola University New Orleans, New Orleans, La – 2012
Terry M. McConathy, Vice President for Academic Affairs and Dean of the Graduate School, Louisiana Tech University, Ruston, La. – 2013
John H. Russell, President (retired), McMurry University, Abilene, Tex. – 2012

**Subcommittee Chairs:**

Susan L. Bosworth, Associate Provost for Institutional Analysis & Effectiveness, The College of William & Mary, Williamsburg, Va. – 2011
Sandra M Carey, Dean of Academic Affairs, Bluegrass Community and Technical College, Lexington, Ky. – 2011-2012

Glenda F. Colagross, Interim President, Southern Union State Community College, Opelika, Ala. – 2011-2012

Sharon B. Enzor, Vice President for Academic Affairs, Blue Mountain College, Blue Mountain, Miss. – 2012-2013

Herlinda Glasscock, President (retired), North Lake College, Corinth, Tex. – 2011
Linda S. Glaze, Associate Provost for Undergraduate Studies (retired), Auburn University, Auburn, Ala. – 2012

Tim D. Goodman, Vice President for Academic Affairs, East Georgia State College, Swainsboro, Ga. – 2011, 2013

Ross A. Griffith, Director, Institutional Research and Academic Administration (retired), Wake Forest University, Winston-Salem, N.C. – 2011

E. Clayton Hess, Vice President for Academic Affairs, Lincoln Memorial University, Harrogate, Tenn. – 2012

David J. Hoaas, Professor of Economics, Centenary College of Louisiana, Shreveport, La. – 2012-2013

J. Samuel Isgett, Vice President for Graduate Studies, North Greenville University, Greer, S.C. – 2011-2012

Dennis F. King, Interim President, Asheville-Buncombe Technical Community College, Asheville, N.C. – 2012-2013

Mark A. Matson, Associate Professor of Bible, Milligan College, Milligan, Tenn. – 2011

Kathleen H. McDonough, Professor of Physiology and Associate Dean, Department of Physiology, LSU Health Sciences Center, New Orleans, La. – 2013

Patricia M. McKenzie, Vice President and Dean of Instruction, Angelina College, Lufkin, Tex. – 2013

Philip S. Moore, Enrollment Analytics Researcher, Department of Enrollment Management, University of South Carolina, Columbia, S.C. – 2012

Susan A. Siltanen, Dean of the Graduate School, Professor of Communication, University of Southern Mississippi, Hattiesburg, Miss. – 2013

Appeals Committee of the College Delegate Assembly: 2011–2013
(For Classes of 2011, 2012, and 2013)

Class of 2011 (2009 – 2011)

David L. Beckley, President, Rust College, Holly Springs, Miss.

Mark R. Foley, President, University of Mobile, Mobile, Ala.

Martha Nesbitt, President, Gainesville State College, Gainesville, Ga.

Henry N. Tisdale, President, Claflin University, Orangeburg, S.C. (elected December 2009 to fill vacancy)

Class of 2012 (2010 – 2012)

Linda B. Adair, Executive Vice President (retired), Gulf Coast State College, Panama City, FL (resigned December 2011)

Kent J. Chabotar, President, Guilford College, Greensboro, N.C.

Deborah Diddle, Certified Public Accountant, Knoxville, Tn. (elected December 2011 to fill vacancy)

Gerald L. Francis, Executive Vice President, Elon University, Elon, N.C.

Elva C. LeBlanc, President, Northwest Campus, Tarrant County College District, Fort Worth, Tex.
**Class of 2013 (2011 – 2013)**

Michael F. Adams, President, University of Georgia, Athens, Ga.

W. Blaine Early III, Attorney at Law, Stites & Harbison PLLC, Lexington, Ky. (elected December 2011 to fill vacancy)

Martha M. Ellis, Associate Vice Chancellor Community College Partnerships, University of Texas System Office of Academic Affairs, Austin, Tex. (elected December 2011 to fill vacancy)

Harold L. Martin, Chancellor, North Carolina Agricultural & Technical State University, Greensboro, N.C.

Carla D. Sanderson, Provost & Vice President for Academic Affairs, Union University, Jackson, Tenn. (resigned December 2011)

**Class of 2014 (2012 – 2014)**

Robert I. Fernandez, President, Fernandez & Company, Fort Worth, Tex.

Bruce T. Murphy, Chief Academic Officer, Air University, Maxwell Air Force Base, Ala. (resigned July 2013)

David E. Potts, President, Judson College, Marion, Ala.

Denise M. Trauth, President, Texas State University-San Marcos, San Marcos, Tex.

Martin H. Posey, Associate Vice Chancellor and Dean of Undergraduate Studies, University of North Carolina at Wilmington, Wilmington, N.C. (elected December 2013 to fill vacancy)

**Class of 2015 (2013 – 2015)**

William T. Abare Jr., President, Flagler College, St. Augustine, Fla.

Karen A. Bowyer, President, Dyersburg State Community College, Dyersburg, Tenn.

Charles Paul Conn, President, Lee University, Cleveland, Tenn.

Mark R. Foley, President, University of Mobile, Mobile, Al.

**Hearing Officers for the Appeals Committee: 2011-2013**

Oren R. Griffin, Associate Dean for Academic Affairs and Associate Professor of Law, Mercer School of Law, Mercer University, Macon, Ga.

Patrick K. Hetrick, Professor of Law, Normal Adrian Wiggins School of Law, Campbell University, Raleigh, N.C.

C. Paul Rogers III, Professor of Law, Dedman School of Law, Southern Methodist University, Dallas, Tex.

Caryl A. Yzenbaard, Professor of Law, Chase College of Law, Northern Kentucky University, Highland Heights, Ky. – 2011
AD HOC Committees: 2011–2013

Annual Meeting Program Planning Committee

Chairs:

Ronald Durnford, Vice President, Planning and Institutional Research, Xavier University of Louisiana, New Orleans, La. – 2013 Co-Chair

Cathy Hakes, Director of Accreditation and Certification Activities, Georgia Gwinnett College, Lawrenceville, Ga.– 2013 Co-Chair

Mary M. Harrington, Director of Institutional Research and Assessment, The University of Mississippi, University, MS – 2012

Susan Wooten, Chair, Associate Provost, Anderson University, Anderson, S.C. – 2011

Members:

Patricia Abell, Vice President, Planning and Information Resources, Spartanburg Community College, Spartanburg, S.C. – 2013; Renea Akin, Dean of Institutional Planning, Research & Effectiveness, West Kentucky Community and Technical College, Paducah, Ky. – 2011; Donna Alexander, Dean, Mathematics, Natural and Behavioral Sciences, John Tyler Community College, Midlothian, Va. – 2011- 2012; Glenda F. Carter, Executive Vice President & Provost, Wiley College, Marshall, Tex. – 2011; Diane Z. Chase, Executive Vice Provost for Academic Affairs, University of Central Florida, Orlando, Fla. – 2011; Vanneise Collins, Director, Center for Learning & Development and QEP Director, University of North Texas Health Science Center at Fort Worth, Fort Worth, Tex. – 2012- 2013; Tace Crouse, Coordinator of Fifth-Year Interim Report and Special Projects, University of Central Florida, Orlando, Fla. – 2013; Nuria M. Cuevas, Vice Provost, Norfolk State University, Norfolk, Va. – 2011; John Dew, Senior Vice Chancellor, Student Services and Administration, Troy University, Troy, Ala. – 2013; Rosemary C. Dill, Vice President for Institutional Effectiveness, Coahoma Community College, Clarksdale, Miss. – 2011; Patricia Donat, Vice President for Academic Affairs, University of North Georgia, Dahlonega, Ga. – 2013; Ronald Durnford, Vice President, Planning and Institutional Research, Xavier University of Louisiana, New Orleans, La. – 2012; Sharon B. Enzor, Vice President for Academic Affairs, Blue Mountain College, Blue Mountain, Miss. – 2012-2013; Kimberly K. Estep, Provost and Vice President for Academic Affairs, Tusculum College, Greeneville, Tenn. – 2011; Kurt E. Ewen, Assistant Vice President for Academic Learning Support, Valencia Community College, Orlando, Fla. – 2011; Marilyn J. Greer, Director, Institutional Research, University of Texas M.D. Anderson Cancer Center, Houston, Tex. – 2011; Elaine Griffin, Associate Provost for Institutional Effectiveness, Lipscomb University, Nashville, Tenn. – 2011; Kimberely B. Hall, Executive Vice President, South College, Knoxville, Tenn. – 2012; Burt Harres, Vice President of Instruction and Provost, Pasco-Hernandez Community College, New Port Richey, Fla. – 2013; Mary M. Harrington, Director of Institutional Research and Assessment, The University of Mississippi, University, Miss. – 2011; Clayton Hess, Vice President for Academic Affairs, Lincoln Memorial University, Harrrogate, Tenn. – 2013; M.T. Hickman, Program Coordinator, Travel, Exposition & Meeting Management, Richland College, Dallas, Tex. – 2012; Michael T. Hofer, Director of Institutional Effectiveness and Research, The Art Institute of Atlanta, Atlanta, Ga. – 2011- 2012; Marilyn Kurata, Director, Core Curriculum Enhancement, The University of Alabama at Birmingham, Birmingham, Ala. – 2011; Donald L. Lassiter, Vice President, Planning and Evaluation, Dean, School of Graduate Studies, Methodist University, Fayetteville, N.C. – 2011; J. Kelly McCoy, Department Head, Biology, Angelo State University, San Angelo, Tex. – 2011-2012; Pollie S. Murphy, Assistant Provost for Academic Affairs, Hampton University, Hampton, Va. – 2011; Daniel Mynatt, Dean, College of Humanities, University of Mary Hardin-Baylor, Belton, Tex. – 2012-2013; Tisha M. Paredes, Senior Research Associate, Institutional Research and Assessment, Old Dominion University, Norfolk, Va. – 2013; Lynne Pearcey, Dean and Professor, School of Nursing, University of North Carolina at Greensboro, Greensboro, N.C. – 2012; Edith Pendleton, Vice President, Strategic Initiatives, Edison State College, Fort Myers, Fla. – 2012-2013; Gail Ware, Vice President for Institutional Effectiveness, Southeastern Technical College, Swainsboro, Ga. – 2012-2013; and Catherine Wehlburg, Assistant Provost for Institutional Effectiveness, Texas Christian University, Fort Worth, Tex. – 2012-2013
Peer Review Advisory Board

**Chairs:**

Gloria Raines (At-large), former Vice Chancellor for Student Affairs, Louisiana State University in Shreveport, La. – 2012-2013

Harold L. Martin Sr., Chancellor, North Carolina Agricultural and Technical State University, Greensboro, N.C. – 2011

**Vice-Chair:**

William T. Luckey Jr., President, Lindsey Wilson College, Columbia, Ky. – 2012

**Members:**

Suzanne N. Barr, Associate Vice President for Planning and Accreditation, Trident Technical College, Charleston, S.C – 2011-2012; Susan L. Bosworth, Associate Provost for Planning and Analysis, The College of William and Mary, Williamsburg, Va. – 2011-2012; Glenna G. Brown, Associate Provost for Planning and Analysis, The University of Alabama at Birmingham, Birmingham, Ala. – 2011-2012; Myra N. Burnett, Vice Provost, Spelman College, Atlanta, Ga. – 2012-2013; Virginia M. Carson, President, South Georgia College, Douglas, Ga. – 2011; Warren J. Carson, Associate Vice-Chancellor for Academic Affairs, University of South Carolina Upstate, Spartanburg, S.C. – 2013; Michelle Asha Cooper (At-Large), President, Institute for Higher Education Policy, Washington, DC – 2013; Tara L. Cooper, Director of Library Services, Union College, Barbourville, Ky. – 2013; Elizabeth H. Crowther, President, Rappahannock Community College, Glenns, Va. – 2013; Juliet V. Garcia (At-Large), President, The University of Texas at Brownsville, Brownsville, Tex. – 2012-2013; Martin Gonzalez, Vice President of Academic Affairs, Retired, Pensacola State College, Pensacola, Fla. – 2012-2013; Constance S. Hendricks, Charles W. Barkley Endowed Professor, School of Nursing, Auburn University, Auburn University, Ala. – 2013; Gery C. Hochanadel, Vice Chancellor for Academic Affairs, Keiser University, Ft. Lauderdale, Fla. – 2011-2013; George D. Kuh (Professional Accrediting Agency Representative), Chancellor’s Professor of Higher Education and Director, Center for Postsecondary Research, Indiana University Bloomington, Ind. – 2011-2013; Michael G. Levitzky, Professor of Physiology, LSU Health Sciences Center, New Orleans, La. – 2011-2013; William T. Luckey Jr., President, Lindsey Wilson College, Columbia, Ky. – 2011; Merdis J. McCarter (At-large), Senior Associate Provost for Academic Affairs, Winston-Salem State University, Winston-Salem, N.C. – 2011; Harold L. Martin Sr., Chancellor, North Carolina Agricultural and Technical State University, Greensboro, N.C. – 2012-2013; Sidney A. McPhee, President, Middle Tennessee State University, Murfreesboro, Tenn. – 2011-2013; Debbie C. Norris, Vice President for Planning and Assessment and Graduate Dean, Mississippi College, Clinton, Miss. – 2011; William L. Perry (At-large), President, Eastern Illinois University, Charleston, Ill. – 2012; Gloria Raines (At-large), Vice Chancellor for Student Affairs, Louisiana State University in Shreveport, La. – 2011; Ricardo Romo, President, The University of Texas at San Antonio, San Antonio, Tex. – 2011; and Lynn M. Tincher-Ladner, Director, Institutional Research, Phi Theta Kappa, Jackson, Miss. – 2012-2013
Principles Review Committee: 2011

**Chair:**
Robin W. Hoffman, President, DeKalb Technical College, Clarkston, Ga.

**Members:**
Neal E. Armstrong, Vice Provost for Faculty Affairs, University of Texas at Austin; Nuria M. Cuevas, Interim Dean, College of Liberal Arts, Norfolk State University, Norfolk, Va.; Cynthia S. Jarrett, Special Assistant to the President (retired), University of Montevallo, Birmingham, Ala.; Beverly M. Moon, Dean of Research, Assessment, & Planning, Delta State University, Cleveland, Miss.; James C. Stamper, Professor of Education, Belmont University, Nashville, Tenn.; Gina Cortez-Suarez, President, InterAmerican Campus, Miami Dade College, Miami, Fla.


**Chair:**
Wilsie S. Bishop, Vice President for Health Affairs and Chief Operating Officer, East Tennessee State University, Johnson City, Tenn.

**Members:**
Robert G. Boehmer, President, East Georgia State College, Swainsboro, Ga.; Patricia L. Donat, Vice President for Academic Affairs, University of North Georgia, Dahlonega, Ga.; Mark V. Smith, Distinguished Service Professor of Education and Education Program Director (retired), Rhodes College, Memphis, Tenn.

Nominating Committee of the SACSCOC

**2011**

**Chair:**
Linwood Rose, President, James Madison University, Harrisonburg, Va.

**Members:**

**2012**

**Chair:**
M. Christopher Brown II, former President, Alcorn State University, Lorman, Miss.

**Members:**
Charles Paul Conn, President, Lee University, Cleveland, Tenn.; Tracy Fitzsimmons, President, Shenandoah University, Winchester, Va.; Ann Stuart, Chancellor & President, Texas Woman’s University, Denton, Tex.; William D. Underwood, President, Mercer University, Macon, Ga.

**2013**

**Chair:**
Tracy Fitzsimmons, President, Shenandoah University, Winchester, Va.

**Members:**
Louis J. Agnese Jr., President, University of the Incarnate Word, San Antonio, Tex.; Diane M. Calhoun-French, Provost and Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Ky.; Beverly W. Hogan, President, Tougaloo College, Tougaloo, Miss.
Part III

Sessions of the SACSCOC Board of Trustees and the College Delegate Assembly
The SACSCOC Board of Trustees met in Executive Session on Thursday, June 23, at 9:30 a.m. at the Ballantyne Hotel & Spa in Charlotte, N.C. Dr. John M. Hilpert, Chair of SACSCOC Board of Trustees and President of Delta State University in Mississippi, presided. Monsignor Franklin M. Casale, Vice Chair of SACSCOC Board of Trustees and President of Saint Thomas University in Florida, served as recorder.

Vice Chair Casale called the roll. The following Board members were in attendance: William T. Abare, Jr., President, Flagler College, St. Augustine, Florida; Wayne D. Andrews, President, Morehead State University, Morehead, Kentucky; Pamela D. Anglin, President, Paris Junior College, Paris, Texas; MaryLou Apple, President, Moldow State Community College, Lynchburg, Tennessee; John W. Bardo, Chancellor, Western Carolina University, Cullowhee, North Carolina; Robert P. Benson, Jr., Attorney at Law, Benson, Byrne, Risch, Siemens & Lange, Louisville, Kentucky; Wilsie S. Bishop, Chief Operating Officer and Vice President for Health Affairs, East Tennessee State University, Johnson City, Tennessee; Robert G. Boehmer, Associate Provost for Academic Planning, University of Georgia, Athens, Georgia; Trina B. Boteler, Vice President of Academic Affairs, Chattahoochee Technical College, Marietta, Georgia; Stephen R. Briggs, President, Berry College, Mount Berry, Georgia; Diane M. Calhoun-French, Provost & Vice President for Academic and Student Affairs, Jefferson Community & Technical College, Louisville, Kentucky; Franklyn M. Casale, President, Saint Thomas University, Miami Gardens, Florida; Theresa Y. Chiang, Vice President for Academic Administration, The University of Texas Health Science Center at San Antonio, San Antonio, Texas; William B. Drake, Jr., President, Midway College, Midway, Kentucky; Brenda S. Fettrow, Deputy City Manager, City of Cocoa, Cocoa, Florida; Benito Flores, Dean, Division of Engineering and Technologies, Universidad de Monterrey, San Pedro Garza Garcia, NL, Mexico; Carol Z. Garrison, President, University of Alabama-Birmingham, Birmingham, Alabama; Michael Gillette, President, Bioethical Services of Virginia, Lynchburg, Virginia; Robert C. Gordon, Orangeburg, South Carolina; Kevin E. Grady, Retired Partner, Alston & Bird LLP, Atlanta, Georgia; M. Dwaine Greene, Vice President for Academic Affairs and Provost, Campbell University, Buies Creek, North Carolina; Thomas L. Hallman, Chancellor, University of South Carolina Aiken, Aiken, South Carolina; Walter Harris, Distinguished University Professor and Professor of Music, Loyola University New Orleans, New Orleans, Louisiana; Billy C. Hawkins, President, Talladega College, Talladega, Alabama; Vicki P. Hawsey, President, Wallace State Community College, Hanceville, Alabama; John M. Hilpert, President, Delta State University, Cleveland, Mississippi; Billy D. Hilyer, President, Faulkner University, Montgomery, Alabama; Carl M. Hite, President, Cleveland State Community College, Cleveland, Tennessee; Robin Hoffman, President, DeKalb Technical College, Decatur, Georgia; William G. Ingram, President, Durham Technical Community College, Durham, North Carolina; Katherine M. Johnson, President, Pasco Hernando Community College, New Port Richey, Florida; Rose H. Johnson, President, Haywood Community College, Clyde, North Carolina; Myles T. Jones, Realtor, Coldwell Banker Huff & Pennink Advantage, Eastover, North Carolina; Augusta A. Julian, President, Bluegrass Community and Technical College, Lexington, Kentucky; Mark E. Keenum, President, Mississippi State University, Mississippi State, Mississippi; Jack R. Lohmann, Vice Provost for Faculty and Academic Development, Georgia Institute of Technology, Atlanta, Georgia; William T. Luckey, Jr., President, Lindsey Wilson College, Columbia, Kentucky; David P. Manuel, Chancellor, Louisiana State University at Alexandria, Alexandria, Louisiana; Paul W. Martin, Jr., Chief Managing Member, Clarity Resources LLC, Knoxville, Tennessee; Terry M. McConathy, Executive Vice President, Louisiana Tech University, Ruston, Louisiana; Betty A. McCrohan, President, Wharton County Junior College, Wharton, Texas; F. Craig McDaniel, President, Georgia Northwestern Technical College, Rome, Georgia; Charles Edward Meadows, President, Pensacola State College, Pensacola, Florida; Gordon E. Michalson, Jr., President, New College of Florida, Sarasota, Florida; Emma B. Perry, Dean of Libraries, Southern University and A & M College, Baton Rouge, Louisiana; Clorisa Phillips, President, Virginia Intermont College, Bristol, Virginia; Martin H. Posey, Professor and Chair, Department of Biology and Marine Biology, University of North Carolina Wilmington, Wilmington, North Carolina; Trudie Kibbe Reed, President, Bethune-Cookman University, Daytona Beach, Florida; Rosalind Reichard, President, Emory and Henry College, Emory, Virginia; John H. Russell, President, McMurry University, Abilene, Texas; Martha D. Saunders, President, The University of Southern Mississippi, Hattiesburg, Mississippi; E. Joseph Savoie, President, The University of Louisiana at Lafayette, Lafayette, Louisiana; Phil A. Sutphin, President, East Central Community College, Decatur, Mississippi; Linda K. Thomas-Glover, President, Eastern Shore Community College, Melfa, Virginia; L. Steve Thornburg, President, Cleveland Community College, Shelby, North Carolina; John G. Thornell, Vice President for Academic Affairs and Provost, University of North Alabama, Florence, Alabama; Andrew Westmoreland, President, Samford University, Birmingham, Alabama; Evans P. Whitaker, President, Anderson University, Anderson, South Carolina; Stan A. Wilkins, Vice Chancellor for Academic Affairs, Bossier Parish Community College, Bossier City, Louisiana; and Susan A. Winsor, President, Aiken Technical College, Aiken, South Carolina.

The following Board members were not in attendance: Roger G. Brown, Chancellor, University of Tennessee at Chattanooga, Chattanooga, Tennessee; Larry L. Earvin, President & CEO, Huston-Tillotson University, Austin, Texas; Scott D. Elliott, President, Meridian Community College,
Report from the Chair

Chair Hilpert reported that during its meetings on June 21-22, 2011, the Executive Council discussed or took action on the following items:

1. Approved the 2011-2012 budget of the Commission on Colleges.
2. Reviewed and approved a Capital Expenditure Report.
3. Reviewed and approved a Renovation Budget.
4. Forwarded to the Board a recommendation that the Bylaws be changed to include the Audit and Finance Committee as a permanent committee of the Council (referred to December; change to Bylaws must be presented to the Board 10 days prior to vote).
5. Received and approved the report of the Investment Committee of the Council.
6. Approved the 2011-2012 Goals of the SACSCOC Board of Trustees.
7. Discussed possible agenda items for December’s State Delegate meetings and decided to focus on examining the ongoing value of the state meetings. The Council also planned to send a survey after the meeting to gauge interest in continuing the meetings. Time will also be set aside for questions about the proposed changes to the

Report from the President

Dr. Belle S. Wheelan, President of SACS Commission on Colleges, thanked Board members and staff for their support and assistance this past year. She expressed appreciation to the Council and C & R readers for their diligence and time in preparing for and making decisions regarding policies and the accreditation of institutions. Wheelan discussed the complaint filed against the Commission by the U.S. Department of Education and reviewed the four items of cited non-compliance: curricula, faculty, substantive change, and the

Actions on Commission Policies, Procedures, and Best Practices

The Board of Trustees took the following actions in regard to Commission policies, procedures, and best practices:

1. Approved proposed changes to the Principles of Accreditation. In general, the proposal addresses the federal mandates by including the following: (1) a specific acknowledgment for the recognition of religious missions, (2) an expectation that institutions have published criteria for accepting credit for transfer (CS 3.4.4), (3) the requirement that an institution evaluates success with respect to student achievement consistent with its mission which may include a variety of criteria that are listed (FR 4.1), (4) a requirement for student authentication ensuring that the student who registers in distance education is the student who participates and receives credits (FR 4.8), (5) a written procedure protecting the privacy of students enrolled in distance education and also a procedure for notifying students of extra charges associated with the verification of student identity (FR 4.8), and (6) a requirement that institutions have policies and procedures for determining the credit
hours awarded for courses and programs and that they conform to commonly accepted practice in higher education and Commission policy (FR 4.9). In addition to language required for meeting federal requirements, the proposal also includes the following substantive modifications: (1) provides more definition in CR 2.8 pertaining to full-time faculty, (2) simplifies the use of terminology regarding related foundations and corporate entities by collapsing the terms into that of “entity” and addressing those requirements under 3.2.13, (3) modifies CS 3.5.1 regarding general education competencies so that institutions are looking at students rather than graduates in the attainment of competencies, (4) modifies CS 3.5.2 and 3.6.3 addressing the number of credit hours required to be earned through instruction offered by the institution awarding the degree, (5) changes CS 3.5.4 so that institutions are required to continue to demonstrate that at least 25% of course hours in each major at the baccalaureate level are taught by faculty members holding an appropriate terminal degree—thereby deleting all reference to the term “discipline,” and (6) deletes the new 3.12.2 requiring an institution to have an internal policy for substantive change and moved it to the policy.

2. **Enrollment Growth of an Institution.** Approved the new policy that responds to federal regulations requiring accrediting commissions to (1) collect headcount information, (2) inform the US Department of Education when an institution offering distance learning education experiences an increase in headcount enrollment of 50 percent or more, and (3) investigate growth of programs when an institution experiences significant growth of more than 40 percent in a year.

3. **Credit Hours.** Approved the new policy that responds to federal regulations. The policy (1) includes the federal definition of a credit hour, (2) provides guidelines for flexibility in interpretation—guidelines directly from the federal statement, (3) outlines the Commission’s obligations in the review of the credit hour, and (4) outlines procedures that will be used in the review during an institution’s reaffirmation and any substantive changes.

4. **Substantive Change for Accredited Institutions of the Commission on Colleges.** Approved revisions to the policy developed to meet new federal regulations and to clarify Commission requirements. The revised policy (1) expands the definition of substantive change that requires prior notification and approval, (2) requires an institution to have a policy and procedure for the timely reporting of substantive change, (3) outlines new expectations for reporting, reviewing, and approving teach-out plans and outlines conditions for submitting teach-out agreements, (4) adds a new Procedure 3—Closing a Program, Institutional Site, Branch Campus or Institution, (5) makes former Procedure 3 a separate policy called “Mergers, Consolidations, Change of Ownership, Acquisitions, and Change of Legal Status,” (6) clarifies reporting of certificate programs, (7) requires institutions to use the federal formula for calculating changes from clock hours to credit hours, (8) requires institutions to report locations where it is teaching out students from another institution, (9) requires the Commission to approve institutional contracts with other entities not accredited by a USDOE-recognized body, and (10) limits approvals for new sites to that of five years before another review. In addition, the policy includes a glossary of terms.

5. **Diversity: A Position Statement.** Approved revisions to the position statement that (1) references faith-based and church-related institutions in the various types of institutions accredited by the Commission and (2) places a new emphasis on sensitivity to student disabilities and their ability to access educational support services.

6. **Complaint Procedures for the Commission or its Accredited Institutions.** Approved revision to the current policy defines more clearly the process used by the Chair when a complaint is filed against the Commission.

7. **Disclosure of Accrediting Documents and Actions of the Commission on Colleges.** Approved revisions to the current policy developed to meet federal regulations. The changes require the Commission (1) to seek and post official comments from institutions removed from accreditation or candidacy and (2) to refrain from notifying institutions when the DOE has contacted the Commission about institutions under DOE investigation.

8. **Accreditation Procedures for Applicant Institutions.** Approved a revision to the current policy that meets federal regulations. The change makes it clear that an institution cannot be granted initial accreditation if significant corrective actions are necessary to bring the institution into compliance after the awarding of accreditation.

9. **Standing Rules: The Commission’s Board of Trustees, Executive Council, and the College Delegate Assembly.** Approved a revision to the current policy that makes it clear that the Commission uses the unsolicited information procedure for handling financial correspondence from the US Department of Education regarding an institution’s compliance with Title IV.

10. **Sanctions, Denial of Reaffirmation, and Removal from Membership.** Approved an addition to the current policy that requires an institution to submit a teach-out plan when the Commission takes an adverse action against the institution. Young Harris College, Young Harris, Ga.

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**Actions on Accreditation**

The SACSCOC Board of Trustees approved the following actions of the Committees on Compliance and Reports and the Executive Council. The following list does not include the names of institutions required only to submit additional monitoring reports unless the review resulted in a negative or an adverse action.

**The Commission reaffirmed the accreditation of the following institutions:**

- Aiken Technical College, Aiken, S.C.
- Bainbridge College, Bainbridge, Ga.
- Benedict College, Columbia, S.C.
- Brevard College, Brevard, N.C.
- Chattanooga State Community College, Chattanooga, Tenn.
- Young Harris College, Young Harris, Ga.

continued on next page
Coahoma Community College, Clarksdale, Miss.
Del Mar College, Corpus Christi, Tex.
East Georgia State College, Swainsboro, Ga.
Eckerd College, St. Petersburg, Fla.
Fayetteville Technical Community College, Fayetteville, N.C.
Ferrum College, Ferrum, Va.
Free Will Baptist Bible College, Nashville, Tenn.
Gulf Coast State College, Panama City, Fla.
Halifax Community College, Weldon, N.C.
Hill College, Hillsboro, Tex.
Lake-Sumter Community College, Leesburg, Fla.
Livingstone College, Salisbury, N.C.
Mars Hill College, Mars Hill, N.C.
Midland College, Midland, Tex.
Nash Community College, Rocky Mount, N.C.
Northwest Florida State College, Niceville, Fla.
Paine College, Augusta, Ga.
Polk State College, Winter Haven, Fla.
Saint Augustine’s College, Raleigh, N.C.
Spelman College, Atlanta, Ga.
Trident Technical College, Charleston, S.C.
Tyler Junior College, Tyler, Tex.
Victory University, Memphis, Tenn.
Young Harris College, Young Harris, Ga.

The Commission reaffirmed the accreditation of the following institutions and removed them from sanction:

Concordia College, Selma, Ala. (removal from Probation)
Randolph Community College, Asheboro, N.C. (removal from Warning)

The Commission granted separate accreditation to the following institution:

University of South Florida Manatee-Sarasota, Sarasota, Fla. (Level III) (separate accreditation from the University of South Florida)

The Commission accredited the following member institutions at a more advanced degree level:

Anderson University, Anderson, S.C. Moved from Level III to Level V to offer the Doctor of Ministry
Jacksonville University, Jacksonville, Fla. Moved from Level III to Level V to offer the Doctor of Nursing Practice
Johnson Bible College, Knoxville, Tenn. Moved from Level III to Level V to offer the Ph.D. in Leadership Studies
McMurry University, Abilene, Tex. Moved from Level II to Level III to offer the Master of Science in Nursing
North Greenville University, Tigerville, S.C. Moved from Level III to Level V to offer the Doctor of Ministry

The Commission approved the following substantive change:

Frontier School of Midwifery and Family Nursing, Hyden, Ky. Approved change of governance

The Commission continued the accreditation of the following institutions after conducting a visit to review their substantive changes:

Armstrong Atlantic State University, Savannah, Ga. Review of membership at Level V offering the Doctor of Physical Therapy
Chowan University, Murfreesboro, N.C. Review of membership at Level III offering the Master of Education in Elementary Education
Columbus State University, Columbus, Ga. Review of membership at Level V offering the Doctor of Education in Curriculum and Leadership
Embry-Riddle Aeronautical University, Daytona Beach, Fla. Review of membership at Level V offering the Ph.D. in Aviation and in Engineering Physics
Galveston College, Galveston, Tex. Review of Galveston College Vocational-Technical Center, Galveston, Tex.
Houston Baptist University, Houston, Tex. Review of the following off-campus sites located in Houston, Tex.: Cinco Ranch High School, Katy Independent School District and River Oaks Baptist School
Keiser University, Ft. Lauderdale, Fla. Review of a branch campus in Fort Meyers, Fla., and review of an off-campus site located in Shanghai, China
L.E. Fletcher Technical Community College, Houma, La. Review of the Associate of Science in Cardiopulmonary Care Science and in Criminal Justice at a new off-campus site in Houma, La.
Lynchburg College, Lynchburg, Va. Review of membership at Level V offering the Doctor of Physical Therapy
Mid-Continent University, Mayfield, Ky. Review of membership at Level III offering the Master of Science in Human Resource Management
North Georgia College and State University, Dahlonega, Ga. Review of membership at Level V offering the Doctor of Physical Therapy
North Lake College, Irving, Tex. Review of two new off-campus sites: North Campus, Coppell, Tex. and South Campus, Irving, Tex.
Northwest Florida State College, Niceville, Fla. Review of membership at Level II offering the Bachelor of Science in Nursing and the Bachelor of Science in Teacher Education
Presbyterian College, Clinton, S.C. Review of membership at Level V offering the Doctor of Pharmacy
Polk State College, Winter Haven, Fla. Review of (1) membership at Level II offering the Bachelor of Applied Science in Supervision and Management and (2) the following off-campus sites: Airside Center in Lakeland and the JD Alexander Center in Lake Wales, Fla.
Seminole State College of Florida, Sanford, Fla. Review of membership at Level II offering the Bachelor of Applied Science in Interior Design
Southern University at Shreveport, Shreveport, La.
Review of the Aerospace Technical Center, Shreveport, Louisiana

Sullivan University, Louisville, Ky.
Review of program expansion offering the Ph.D. in Management

Technical College of the Lowcountry, Beaufort, S.C.
Review of an off-campus site located at Whale Branch Early College High School, Seabrook, S.C.

Texas A & M University-Texarkana, Texarkana, Tex.
Review of (1) membership at Level V offering a cooperative Ed.D. in Administration, (2) program expansion offering the core curriculum and lower division field of study coursework, and (3) a new main campus site location at 7101 University Avenue, Tex.

Troy University, Troy, Ala.
Review of membership at Level V offering the Doctor of Nursing

University of the Cumberlands, Williamsburg, Ky.
Review of program expansion to include the Master of Physician Assistant Studies

William Carey University, Hattiesburg, Miss.
Review of the Doctor of Osteopathic Medicine

The Commission approved the following consolidation/mergers:
Delgado Community College, New Orleans, La.
The consolidation/merger of Delgado Community College and Louisiana Technical College to be called Delgado Community College

Webber International University, Babson Park, Fla.
The consolidation/merger of Webber International University and St. Andrews Presbyterian College to be called Webber International University

The Commission removed the following institutions from Warning:
Erskine College, Due West, S.C.

Germanna Community College, Locust Grove, Va.

Jefferson State Community College, Birmingham, Ala.

The Commission denied membership at a more advanced degree level to the following institutions:
Coker College, Hartsville, S.C.
Denied approval of membership at Level III to offer the Master in Sports Management because the institution did not comply with Comprehensive Standard 3.12.1 (Substantive Change) of the Principles of Accreditation. The institution failed to submit a complete application for offering online distance learning that was to be the mode of delivery for the Master’s program.

High Point University, High Point, N.C.
Denied approval of membership at Level V to offer the Doctor of Education because the institution did not provide an acceptable plan and supporting documentation to ensure that it has the capability to comply with the following standards as they relate to the substantive change: Comprehensive Standard 3.6.4 (Post-Baccalaureate Program Requirements), Comprehensive Standard 3.7.1 (Faculty Competence), and Comprehensive Standard 3.8.1 (Learning/Information Resources) of the Principles of Accreditation.

The Commission placed the following institutions on Warning:
Barton College, Wilson, N.C.
For six months for failure to comply with Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

Birmingham-Southern College, Birmingham, Ala.
For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.2.8 (Qualified Administrative/Academic Officers), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

Miami Dade College, Miami, Fla.
For six months for failure to comply with Core Requirement 2.8 (Faculty) of the Principles of Accreditation.

Texas A&M University – Commerce, Commerce, Tex.
For six months for failure to comply with Core Requirement 2.8 (Faculty) of the Principles of Accreditation.

The Commission continued the following institutions on Warning:
Fisk University, Nashville, Tenn.
For six months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.2.8 (Qualified Administrative/Academic Officers), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.4 (Control of Resources), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.

Pamlico Community College, Grantsboro, N.C.
For six months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs) of the Principles of Accreditation.

The Commission denied reaffirmation, continued accreditation, and placed the following institutions on Warning:
Brewton-Parker College, Mount Vernon, Ga.
For twelve months for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Core Requirement 2.9 (Learning Resources and Services), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.5 (Institutional Effectiveness: Community/Public Service), Comprehensive Standard 3.3.2 (Quality Enhancement Plan), Comprehensive Standard 3.5.1 (College-Level Competencies), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.4 (Control of Finances), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.

McDowell Technical Community College, Marion, N.C.
For twelve months for failure to comply with Core Requirement 3.3.1.1 (Institutional Effectiveness: educational programs), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: educational support services), Comprehensive Standard 3.3.1.3 (Institutional Effectiveness: administrative support services), and Comprehensive Standard 3.5.1 (College-Level Competencies) of the Principles of Accreditation.

Mount Olive College, Mount Olive, N.C.
For six months for failure to comply with Core Requirement 2.8 (Faculty) of the Principles of Accreditation.

Southern University at Shreveport, Shreveport, La.
For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: educational programs), Comprehensive Standard 3.3.2 (Quality Enhancement Plan), Comprehensive Standard 3.7.1 (Faculty Competence), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.4 (Control of Finances),...
The Commission denied reaffirmation, continued accreditation, and continued the following institutions on Warning:

Bauder College, Atlanta, Ga.
For twelve months for failure to comply with Core Requirement 2.2 (Governing Board), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Administrative Support Services), Comprehensive Standard 3.5.1 (Educational Programs: College-Level Competencies), and Comprehensive Standard 3.2.2.2 (Governing Board Control) of the Principles of Accreditation.

Florida Christian College, Kissimmee, Fla.
For six months for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

The Commission denied reaffirmation, continued accreditation, and continued the following institution on Probation:

For twelve months for failure to comply with Core Requirement 3.10.5 (Control of Sponsored research/external funds), and Federal Regulation 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.

The Commission continued accreditation for good cause and placed the following institutions on Probation:

Bennett College for Women, Greensboro, N.C.
For six months for failure to comply with Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

Shelton State Community College, Tuscaloosa, Ala.
For twelve months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs) and Comprehensive Standard 3.5.1 (Institutional Effectiveness: Administrative Support Services) of the Principles of Accreditation.

Tougaloo College, Tougaloo, Miss.
For twelve months for failure to comply with Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

The University of West Alabama, Livingston, Ala.
For six months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs) of the Principles of Accreditation.

In accordance with the “Standing Rules of the Commission on Colleges,” members of the Board abstained from the vote on the accreditation status of their respective institutions, affiliated institutions, and recognized conflicts of interest.

Chair Hilpert asked Diane Calhoun-French, Chair of the Committee on Fifth-Year Interim Reports, to report on the reviews of 39 Track B institutions that make up the 2015 reaffirmation class. She reported that six of the 39 institutions had no referral; 25 had 3 or fewer standards for referral, seven had 4-6 standards for referral, and one had 9 standards for referral. She also stated that the Committee found all QEP Impact Reports to be acceptable.

There being no further business, the meeting was adjourned at 11:10 a.m.
Report from the Chair

Chair Hilpert called on Commission legal counsel, Mr. Patrick McKee, for a report to the Board. Mr. McKee updated the Board on litigation with Paul Quinn College and with the Commission’s trademark application.

Chair Hilpert reported to the Board that during sessions on December 2-4, 2011, the Executive Council took the following actions:

- Reviewed and commented on the following staff reports: Substantive change activities, applicant and candidate activities, the small college initiative scheduled for spring 2012 that will focus on the use of data for supporting compliance with the Principles of Accreditation, the Business Continuity Planning Committee, and the SACSCOC Peer Review Advisory Board.
- Received the 2010-2011 FY audit.
- Received and accepted a report from the Council’s Investment Committee chaired by Board member John Bardo, and from the Council’s Audit and Finance Committee chaired by Board member Larry Earvin.
- Endorsed four policies and operational guidelines for Commission staff and forwarded them to the Board for final action.
- Confirmed that the “Transfer of Accreditation” policy applies only to regionally accredited institutions that move from one region to another.
- Discussed the question: Can an institution use its previous Quality Enhancement Plan as a basis for its next QEP? This came as a question from institutions now preparing for their second review under the Principles. The Council indicated that the new QEP could be used under certain conditions: that it should be derived from the assessment of the previous QEP; that the topic should be distinctive enough to allow for new goals and intended outcomes; and that it should continue to focus on student learning and quality enhancement.
- Approved the proposal from staff to modify the description of the QEP Impact Report to better parallel expectations described in Core Requirement 2.12 of the Principles approved in 2009.
- Took action on the Reports of the Committees on Compliance and Reports and forwarded the reports to the Board for final action. No changes were made to the recommendations.

The following Board members were not in attendance: Wayne D. Andrews, President, Morehead State University, Morehead, Kentucky; Pamela D. Anglin, President, Paris Junior College, Paris, Texas; Robert P. Benson, Jr., Attorney at Law, Benson, Byrne, Risch, Siemens & Lange, Louisville, Kentucky; Roger G. Brown, Chancellor, University of Tennessee at Chattanooga, Chattanooga, Tennessee; Brenda S. Fettrow, Deputy City Manager, City of Cocoa, Cocoa, Florida; Paul Hankins, President, Alabama Association of Independent Colleges & Universities, Montgomery, Alabama; Kenneth Hill, Senior Advisor, Dell Perot Systems Health Care, Wichita Falls, Texas; Augusta A. Julian, President, Bluegrass Community and Technical College, Lexington, Kentucky; Mark E. Keenum, President, Mississippi State University, Mississippi State, Mississippi; Jack R. Lohmann, Vice Provost for Faculty and Academic Development, Georgia Institute of Technology, Atlanta, Georgia; David P. Manuel, Chancellor, Louisiana State University at Alexandria, Alexandria, Louisiana; Sidney A. McPhee, President, Middle Tennessee State University, Murfreesboro, Tennessee; Rosalind Reichard, President, Emory and Henry College, Emory, Virginia; and Martha D. Saunders, President, The University of Southern Mississippi, Hattiesburg, Mississippi.

The Board approved the minutes of its June 2011 Executive Business Meeting. A summary of the minutes of the June 2011 Executive Council meeting was presented as information.

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• Deferred approval of changes to Article VI of the SACSCOC Bylaws pending additional revisions that would include the appointment of external members of the Council on the Committees.

Chair Hilpert also confirmed the 2012 meeting dates of the Board: March 19-21 for the spring meeting of the Executive Council, June 18-21 for the summer meeting of the Board, and December 8-12 for the Annual Meeting.

Recognition of Outgoing SACSCOC Board of Trustees Members

The Chair recognized Board members whose terms expired December 2011 and commended them for their many contributions. Retiring Trustees included the following: Bill Abare, John Bardo, Robert Benson, Roger Brown, Scott Elliott, Diane Calhoun-French, Brenda Fettrow, Robert Gordon, Kevin Grady, Tom Hallman, Rose Johnson, Augusta Julian, Jack Lohmann, D.E. Magee, Sidney McPhee, Bill Staples, and Phil Sutphin.

Report from the President

Belle S. Wheelan, President of SACS Commission on Colleges, presented gifts of appreciation to each of the retiring members for their many years of service on the Board. She commented on the great group of retiring volunteers whose strength had made a mark on the work of the Commission. She also presented a special gift in appreciation of the leadership of Franklyn Casale, who completed six years as a Board member and one year as Vice Chair of the Board.

Wheelan continued with her presentation by expressing her appreciation to all Board members and C & R Chairs for their dedication and service and for their support. She updated the Board on financial issues, the impact of the newly-adopted HEOA reauthorization regulations, the activities the Council of Regional Accrediting Commissions, the Summer Institute, and the 1866 Southern Lane building renovations. She indicated that the Council will be considering adding members to the ad hoc financial and investment committees of the Executive Council, especially those with special financial expertise. Finally, she said that during its March 2012 meeting, the Council will examine whether to continue state meetings during the annual meeting.

Report of the Nominating Committee regarding Nominees to the Board of Trustees and Election of the 2012 Executive Council

The Board of Trustees reviewed the slate of nominees presented by the Commission’s Nominating Committee, chaired by Linwood Rose, President of James Madison University, and approved the following list of individuals to serve as members of the 2012 Executive Council of SACSCOC Board of Trustees: John Hilpert, President, Delta State University, Miss. (Chair); Larry L. Earvin, President, Huston-Tillotson University, Tex. (Vice Chair); Robert G. Boehmer, Associate Provost for Academic Planning, The University of Georgia, Athens, Ga.; Michael A. Gillette, President, Bioethical Services of Virginia, Lynchburg, Va. (public representative); Carl M. Hite, President, Cleveland State Community College, Cleveland, Tenn.; William G. Ingram, President, Durham Technical Community College, Durham, N.C.; William T. Luckey, Jr., President, Lindsey Wilson College, Ky.; Trudie Kibbe Reed, President, Bethune-Cookman University, Daytona Beach, Fla.; Rosalind Reichard, President, Emory and Henry College, Emory, Va.; Martha D. Saunders, President, University of Southern Mississippi, Miss.; E. Joseph Savoie, President, The University of Louisiana at Lafayette, Lafayette, La.; Andrew Westmoreland, President, Samford University, Birmingham, Ala.; and Susan A. Winsor, President, Aiken Technical College, Aiken, S.C.

The reports from the Nominating Committee for the Commission on Colleges regarding nominees to the SACSCOC Board of Trustees, the Appeals Committee of the College Delegate Assembly, and the SACS’ Board of Trustees were presented as information. Chair Hilpert thanked the members of the 2011 Executive Council for coordinating the nominating processes in their respective states.

Report of the Nominating Committee for Chairs of the 2012 Committees on Compliance and Reports

The Board of Trustees reviewed the slate of nominees presented by the Commission’s Nominating Committee for Chairs of the Committees on Compliance and Reports. The Committee, chaired by Board member Bill Staples and comprised of other Board members completing their final terms at this meeting—Bill Ingram, Diane Calhoun-French, Bill Abare, Roger Brown, and Jack Lohmann, presented its slate of nominees and the Board approved the following Board members to serve as chairs of C & R for 2012:

• For re-election: John Russell, Walter Harris, and Wilsie Bishop
• For election: Joseph Rallo, Steve Thornburg, and Mary-Lou Apple

Actions on Commission Policies, Procedures, and Best Practices

The SACSCOC Board of Trustees took the following actions regarding Commission policies, procedures, and best practices:

1. Whistleblower Policy. The Board approved a new policy that provides a process for employees to file a formal complaint when he or she believes that some policy, practice, or activity of SACSCOC is in violation of law. The policy was developed per direction of the Executive Council’s Audit and Finance Committee.

2. Complaint Procedures against the Commission or Its Accredited Institution. The Board approved changes to the policy that would allow Commission staff to expand from 30 calendar days to 60 working days the time to review a complaint and determine whether it is within the scope of Commission policies and jurisdiction, if there is
adequate documentation, and whether the issues are accreditation related.

3. **Substantive Change for Accredited Institutions of the Commission.** The Board approved a revised fee schedule that includes a $300 fee for the review of a collaborative academic arrangement between a COC-accredited institution with at least one Partner institution that is not accredited by a USDOE-recognized member.

4. **The Quality and Integrity of Undergraduate Degrees.** The Board approved the new policy that (1) defines the characteristics of an undergraduate degree, (2) places the responsibility on institutions to define whether its undergraduate degrees are intended for transfer as a basis for another degree, (3) places responsibility on the institution to evaluate all courses on the transcript for an undergraduate degree to ensure that courses meet the requirements of the degree and meet COC applicable standards, and (4) addresses educational pathways and blocks of credit.

**Actions on Accreditation**

The Board of Trustees of SACS Commission on Colleges took the following actions regarding the accreditation status of institutions reviewed. The following list does not include the names of institutions required only to submit additional monitoring reports unless the review resulted in a negative or an adverse action.

**The Commission reaffirmed the accreditation of the following institutions:**

- Abilene Christian University, Abilene, Tex.
- Alcorn State University, Alcorn State, Miss.
- Baptist Missionary Association Theological Seminary, Jacksonville, Texas. *(Includes an exception to CR 2.7.4)*
- Belmont University, Nashville, Tenn.
- Brenau University, Gainesville, Ga.
- Brite Divinity School, Fort Worth, Tex.
- Claflin University, Orangeburg, S.C.
- Campbell University, Buies Creek, N.C.
- Christian Brothers University, Memphis, Tenn.
- Columbia College, Columbia, S.C.
- Elizabeth City State University, Elizabeth City, N.C.
- Florida Hospital College of Health Sciences, Orlando, Fla.
- Freed-Hardeman University, Henderson, Tenn.
- George Mason University, Fairfax, Va.
- Georgia Health Sciences University, Augusta, Ga. *(Includes an exception to CR 2.7.4)*
- Jackson State University, Jackson, Miss.
- Life University, Marietta, Ga.
- Lynn University, Boca Raton, Fla.
- Morehead State University, Morehead, Ky.
- Morehouse School of Medicine, Atlanta, Ga.
- Queens University of Charlotte, Charlotte, N.C.
- Randolph College, Lynchburg, Va.
- St. Leo University, Saint Leo, Fla.
- Southeastern University, Lakeland, Fla.
- Southern Methodist University, Dallas, Tex.
- Southern University at New Orleans, New Orleans, La.
- Southwestern Baptist Theological Seminary, Fort Worth, Tex.
- Stephen F. Austin State University, Nacogdoches, Tex.
- Stetson University, DeLand, Fla.
- Sweet Briar College, Sweet Briar, Va.
- Texas Southern University, Houston, Tex.
- Tulane University, New Orleans, La.
- The University of Georgia, Athens, Ga.

**University of Mississippi Medical Center, Jackson, Miss.** *(Includes approval of an exception to CR 2.7.4)*

**University of Montevallo, Montevallo, Ala.**

**University of South Carolina – Aiken, Aiken, S.C.**

**University of South Carolina-Columbia, Columbia, S.C.**

**University of South Florida St. Petersburg, St. Petersburg, Fla.**

**The University of Tennessee at Chattanooga, Chattanooga, Tenn.**

**Winthrop University, Rock Hill, S.C.**

**The Commission reaffirmed the accreditation of the following institutions and removed them from sanction:**

- Brescia University, Owensboro, Ky. *(removed from Warning)*
- Criswell College, Dallas, Tex. *(removed from Warning)*
- Notre Dame Seminary, New Orleans, La. *(removal from Probation)*
- Tennessee State University, Nashville, Tenn. *(removal from Warning)*

**The Commission granted initial accreditation to the following institutions:** *(Initial accreditation effective January 1, 2011)*

- Appalachian College of Pharmacy, Oakwood, Va. *(Level V)*
- Lanier Technical College, Oakwood, Ga. *(Level I)*
- South Georgia Technical College, Americus, Ga. *(Level I)*

**The Commission granted initial candidacy to the following institution:**

- Galen College of Nursing, Louisville, Ky. *(Candidacy effective December 5, 2011)*

**The Commission authorized a Candidate Committee visit to the following institutions:**

- College of Biblical Studies, Houston, Tex.
- Moultrie Technical College, Moultrie, Ga.
- Sowela Technical and Community College, Lake Charles, La.
- Virginia Tech Carilion School of Medicine, Roanoke, Va.

**The Commission accredited the following member institutions at a more advanced degree level:**

- Academy of Oriental Medicine at Austin, Austin, Tex. *Moved from Level III to Level V to offer the Doctor of Acupuncture and Oriental Medicine*

*continued on next page*
The Commission approved the following substantive changes:

- **Coker College, Hartsville, S.C.**
  Moved from Level II to Level III to offer the Master of Science in College Athletic Administration

- **Darton College, Albany, Ga.**
  Moved from Level I to Level II to offer the Bachelor of Science in Nursing

- **East Georgia College, Swainsboro, Ga.**
  Moved from Level I to Level II to offer the Bachelor of Science in Biology

- **Emory & Henry College, Emory, Va.**
  Moved from Level III to Level IV to offer the Doctor of Physical Therapy

- **Florida Gateway College, Lake City, Fla.**
  Moved from Level I to Level II to offer the Bachelor of Science in Nursing

- **Florida National College, Hialeah, Fla.**
  Moved from Level II to Level III to offer the Master in Business Administration

- **Georgia College and State University, Milledgeville, Ga.**
  Moved from Level IV to Level V to offer the Doctor of Nursing Practice

- **Georgia Perimeter College, Decatur, Ga.**
  Moved from Level I to Level II to offer the Bachelor of Arts in Sign Language and the Bachelor of Science in Health Informatics

- **High Point University, High Point, N.C.**
  Moved from Level III to Level IV to offer the Doctor of Education

- **Limestone College, Gaffney, S.C.**
  Moved from Level II to Level III to offer the Master of Business Administration

- **South Georgia College, Douglas, Ga.**
  Moved from Level I to Level II to offer the Bachelor of Science in Nursing

- **Southern Adventist University, Colledale, Tenn.**
  Moved from Level III to Level IV to offer the Doctor of Nursing Practice

The Commission approved the following substantive changes:

- **Coker College, Hartsville, S.C.**
  Approved to offer 50 percent or more credits for online programs

- **Emory & Henry College, Emory, Va.**
  Approved to offer programs at an off-campus instructional site: Smyth County Community Hospital located in Marion, Va.

- **Montreat College, Montreat, N.C.**
  Approved to offer the Master of Arts in Clinical Mental Health Counseling

- **Montreat College, Montreat, N.C.**
  Approved to offer courses at two off-campus sites: North Carolina Wesleyan College’s Rocky Mount site and North Carolina Wesleyan College’s Morrisville site.

- **Mount Olive College, Mount Olive, N.C.**
  Approved to offer the Bachelor of Science in Nursing

- **University of New Orleans, New Orleans, La.**
  Approved a change of governance from the Louisiana State University System to the University of Louisiana System

The Commission continued the accreditation of the following institutions after conducting a visit to review their substantive changes:

- **Air University, Maxwell Air Force Base, Ala.**
  Review of membership at Level V offering the Ph.D. in Military Strategy

- **The Art Institute of Houston, Houston, Tex.**
  Review of a new branch campus, the Art Institute of San Antonio, a branch campus of the Art Institute of Houston

- **The Baptist College of Florida, Graceville, Fla.**
  Review of membership at Level III, offering the Master of Arts in Christian Studies

- **East Texas Baptist University, Marshall, Tex.**
  Review of membership at Level III offering the Master of Arts in Religion and the Master of Education

- **Elizabethtown Community and Technical College, Elizabethtown, Ky.**
  Review of a branch campus at the Springfield Clearview Commerce Center, Springfield, Ky.

- **James Madison University, Harrisonburg, Va.**
  Review of an off-campus instructional site at the University of Malta

- **Keiser University, Ft. Lauderdale, Fla.**
  Review of a change in governance from a private, for-profit to a private, not-for-profit status

- **Morehead State University, Morehead, Ky.**
  Review of membership at Level V offering the Doctor of Education

- **Pasco-Hernando Community College, New Port Richey, Fla.**
  Review of a branch campus in Spring Hill, Fla.

- **The Savannah College of Art and Design, Savannah, Ga.**
  Review of a branch campus, SCAD Hong Kong

- **South University, Savannah, Ga.**
  Review of branch campuses in Virginia Beach, Va., and in Novi, Michigan

- **Southern Wesleyan University, Central, S.C.**
  Review of the Master of Education in Administration and Supervision

- **Texas A & M University – Kingsville, Kingsville, Tex.**
  Review of an off-campus instructional site, Southwestern Research Institute, San Antonio, Tex., evaluated during the fifth-year interim period

- **Winston-Salem State University, Winston-Salem, N.C.**
  Review of membership at Level V offering the Doctor of Physical Therapy

- **York Technical College, Rock Hill, S.C.**
  Review of five off-campus instructional sites in South Carolina evaluated during the fifth-year interim period: (1) Lancaster High School, Lancaster; (2) Northwestern High School, Rock Hill; (3) Rock Hill High School, Rock Hill; (4) South Pointe High School, Rock Hill; and (5) York Comprehensive High School, York

The Commission removed the following institutions from Warning:

- **Barton College, Wilson, N.C.**
- **Carson Newman College, Jefferson City, Tenn.**
- **Miami Dade College, Miami, Fla.**
- **Pamlico Community College, Grantsboro, N.C.**
- **South Plains College, Levelland, Tex.**
- **Texas A & M University – Commerce, Commerce, Tex.**
The Commission removed the following institutions from Probation:

- Bennett College for Women, Greensboro, N.C.
- Sul Ross State University, Alpine, Tex.
- University of West Alabama, Livingston, Ala.

The Commission denied membership at a more advanced degree level to the following institution:

- South Florida Community College, Avon Park, Fla.

The Commission denied approval of the following substantive changes:

- Concordia College, Selma, Ala.
  Denied approval to offer (1) the Bachelor of Social Work and (2) the Bachelor of Science in Criminal Justice because the institution did not provide an acceptable plan and supporting documentation to ensure that it has the capability to comply with the following standards as they relate to the substantive change: Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: educational programs), Comprehensive Standard 3.7.1 (Faculty Competence), Comprehensive Standard 3.8.1 (Learning/Information Resources), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

- Stillman College, Tuscaloosa, Ala.
  Denied approval to offer the Bachelor of Science in Special Education because the institution did not provide an acceptable plan and supporting documentation to ensure that it has the capability to comply with the following standard as it relates to the substantive change: Core Requirement 2.11.1 (Financial Resources) of the Principles of Accreditation.

The Commission placed the following institutions on Warning:

- Austin Community College, Austin, Tex.
  For twelve months for failure to comply with Comprehensive Standard 3.12.1 (Substantive Change) of the Principles of Accreditation.

- Edward Waters College, Jacksonville, Fla.
  For twelve months for failure to comply with Core Requirement 2.8 (Faculty), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), and Comprehensive Standard 3.3.2 (Quality Enhancement Plan) of the Principles of Accreditation.

- Fort Valley State University, Fort Valley, Ga.
  For twelve months for failure to comply with Comprehensive Standard 3.7.1 (Faculty Competence), Comprehensive Standard 3.10.4 (Control of Finances), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.

- Jarvis Christian College, Hawkins, Tex.
  For six months for failure to comply with Core Requirement 2.8 (Faculty), Core Requirement 2.10 (Student Support Services), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.4.11 (Academic Program Coordination), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

- Lon Morris College, Jacksonville, Tex.
  For twelve months for failure to comply with Core Requirement 2.8 (Faculty), Core Requirement 2.10 (Student Support Services), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.4.11 (Academic Program Coordination), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

- Southwestern Christian College, Terrell, Tex.
  For six months for failure to comply with Comprehensive Standard 3.4.4 (Acceptance of Academic Credit) and Comprehensive Standard 3.4.10 (Responsibility for Curriculum) of the Principles of Accreditation.

- Texas State Technical College - Harlingen, Harlingen, Tex.
  For twelve months for failure to comply with Core Requirement 2.8 (Faculty), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), and Federal Requirement 4.4 (Program Length) of the Principles of Accreditation.

- University of North Carolina at Pembroke, Pembroke, N.C.
  For six months for failure to comply with Comprehensive Standard 3.12.1 (Substantive Change) of the Principles of Accreditation.

The Commission continued the following institution on Warning:

- Dabney S. Lancaster Community College, Clifton Forge, Va.
  For twelve months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs) of the Principles of Accreditation.

The Commission denied reaffirmation, continued accreditation, and placed the following institutions on Warning:

- Houston Baptist University, Houston, Tex.
  For twelve months for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Core Requirement 2.12 (Quality Enhancement Plan), Comprehensive Standard 3.3.1.5 (Institutional Effectiveness: Community and Public Service), Comprehensive Standard 3.3.2 (Quality Enhancement Plan), and Comprehensive Standard 3.5.4 (Terminal Degrees of Faculty) of the Principles of Accreditation.

- Interdenominational Theological Center, Atlanta, Ga.
  For twelve months for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Administrative Support Services), Comprehensive Standard 3.3.1.4 (Institutional Effectiveness: Research), Comprehensive Standard 3.3.1.5 (Institutional Effectiveness: Community/Public Service), Comprehensive Standard 3.3.2 (Quality Enhancement Plan), Comprehensive Standard 3.4.7 ( Consortial Relationships/ Contractual Agreements), Comprehensive Standard 3.6.3 (Institutional Credits for a Degree), Comprehensive Standard 3.9.3 (Qualified Staff), Comprehensive Standard 3.10.4 (Control of Finances), Comprehensive Standard 3.11.2 (Institutional Environment), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.

- Louisiana College, Pineville, La.
  For twelve months for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Comprehensive Standard 3.2.9 (Faculty/ Staff Appointment), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Administrative Support Services), Comprehensive Standard 3.3.1.3 (Institutional Effectiveness: Educational Support Services), Comprehensive Standard 3.4.11 (Academic Program Coordination), Comprehensive Standard 3.5.1 (College-Level Competencies), Comprehensive Standard 3.5.4 (Terminal Degree of Faculty), Comprehensive Standard 3.7.1 (Faculty Competence), Comprehensive Standard 3.11.1 (Control of Physical Resources), and Federal Requirement 4.1 (Student Achievement) of the Principles of Accreditation.

- Savannah State University, Savannah, Ga.
  For six months for failure to comply with Core Requirement 2.8 (Faculty) of the Principles of Accreditation.

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The Commission denied reaffirmation, continued accreditation, and continued the following institutions on Warning:

Montreat College, Montreat, N.C.
For twelve months for failure to comply with Comprehensive Standard 3.10.1 (Financial Resources: Financial Stability) of the Principles of Accreditation.

Mount Olive College, Mount Olive, N.C.
For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.5.1 (Governing Board), Comprehensive Standard 3.10.1 (Financial Stability), and Comprehensive Standard 3.10.4 (Control of Finances) of the Principles of Accreditation.

Stillman College, Tuscaloosa, Ala.
For six months for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

Virginia Intermont College, Bristol, Va.
For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

The Commission placed the following institution on Probation:

Our Lady of Holy Cross College, New Orleans, La.
For six months for failure to comply with Core Requirement 2.2 (Governing Board), Comprehensive Standard 3.2.2 (Governing Board Control), Comprehensive Standard 3.2.4 (External Influence), and Comprehensive Standard 3.2.5 (Board Dismissal) of the Principles of Accreditation.

The Commission denied reaffirmation, continued accreditation, and placed the following institution on Probation:

Florida Christian College, Kissimmee, Fla.
For six months for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

Other Business

Chair Hilpert indicated that, in addition to reading the Board of Trustees actions from the Summer and Annual Meetings during the Business Meeting of the College Delegate Assembly, the Commission planned to display institutional names and actions on the overhead screen in the meeting room while the actions are being read. An institution placed on sanction during the summer meeting of the Board of Trustees protested this planned activity. The Commission policy “Disclosure of Accrediting Documents and Actions of the Southern Association of Colleges and Schools Commission on Colleges” allows for the reading of the actions during the College Delegate Assembly; it is silent regarding the display of actions. The Chair asked for a motion to revise the SACSCOC Disclosure Policy to add a provision that during the reading of the SACSCOC Board of Trustees actions at the College Delegate Assembly meeting, the names of institutions and the actions will be displayed. The Board approved the motion.

There being no further business, the meeting was adjourned at 4:50 p.m.
Minutes of the Business Meeting of the College Delegate Assembly of the Southern Association of Colleges and Schools Commission on Colleges – December 6, 2011

The College Delegate Assembly of the Southern Association of Colleges and Schools Commission on Colleges held its Annual Business Meeting at the Hilton Orlando Hotel in Orlando, Florida, on December 6, 2011, at 10:30 a.m. Chair John M. Hilpert, President of Delta State University, presided. Monsignor Franklyn M. Casale, President of Saint Thomas University, served as Vice Chair.

Dr. E. Joseph Savoie, President of the University of Louisiana at Lafayette, introduced the meeting’s speaker, Mr. Roberts T. Jones, President, Education and Workforce Policy, Alexandria, Virginia, whose topic was “21st Century Higher Education: The New Alignment.”

Following the speaker’s presentation, Chair Hilpert convened the business portion of the session and reported on the actions taken by the Executive Council and SACS Commission on Colleges Board of Trustees during their meetings December 2-4, 2011. (Refer to the December 5, 2011, meeting of the Board of Trustees for the minutes describing these actions.)

Action on Nominations

Chair Hilpert explained the process for nominating individuals to the Commission’s Board of Trustees. It is an open process whereby the chief executive officers (college delegates) are invited to submit nominees to their respective state Board of Trustees who, in turn, submit a slate of nominees to the Commission’s Nominating Committee.

Vice-Chair Casale read the report of the Nominating Committee of the Commission on Colleges. The College Delegate Assembly elected the following to serve on the SACSCOC Board of Trustees:

Class of 2014
(Terms beginning January 1, 2012, and concluding December 31, 2014)

- James A. Anderson, Chancellor, Fayetteville State University, Fayetteville, North Carolina (First Term)
- Randolph E. Berridge, President, Florida High Tech Corridor Council, Inc., Heathrow, Florida (Public Member)
- Robert G. Boehmer, Associate Provost for Academic Planning, University of Georgia, Athens, Georgia (Second Term)
- A. Frank Bonner, President, Gardner-Webb University, Boiling Springs, North Carolina (First Term)
- Glenn F. Boyce, President, Holmes Community College, Goodman, Mississippi (First Term)
- Wilson G. Bradshaw, President, Florida Gulf Coast University, Fort Myers, Florida (First Term)
- Stephen R. Briggs, President, Berry College, Mount Berry, Georgia (Second Term)
- Timothy S. Brophy, Director of Institutional Assessment, University of Florida, Gainesville, Florida (First Term)
- Kelvin Buck, Chair, House Committee on Universities and Colleges, District 5, Holly Springs, Mississippi (Public Member)
- John S. Capps, President, Central Virginia Community College, Lynchburg, Virginia (First Term)
- Theresa Y. Chiang, Vice President for Academic Administration, The University of Texas Health Science Center at San Antonio, San Antonio, Texas (Second Term)
- Larry L. Earvin, President, Huston-Tillotson University, Austin, Texas (Second Term)
- Michael A. Gerber, President, Atlanta Regional Council for Higher Education, Atlanta, Georgia (Public Member)
- Kimberely B. Hall, Executive Vice President of Academic and Student Affairs, South College, Knoxville, Tennessee (First Term)

Eric Hayler, BMW Manufacturing Company, Spartanburg, South Carolina (Public Member)
Billy D. Hilyer, President, Faulkner University, Montgomery, Alabama (Second Term)
William G. Ingram, President, Durham Technical Community College, Durham, North Carolina (Second Term)
Sandra J. Jordan, Provost and Vice President of Academic Affairs, Georgia College & State University, Milledgeville, Georgia (First Term)
Flavius C. Killebrew, President, Texas A & M University-Corpus Christi, Corpus Christi, Texas (First Term)
Mary P. Kirk, President, Montgomery Community College, Troy, North Carolina (First Term)
James S. Klauber, President, Owensboro Community and Technical College, Owensboro, Kentucky (First Term)
Nancy B. Moody, President, Tusculum College, Greeneville, Tennessee (First Term)
John H. Russell, President, McMurry University, Abilene, Texas (Second Term)
Carla D. Sanderson, Provost and Executive Vice President, Union University, Jackson, Tennessee (First Term)
E. Joseph Savoie, President, The University of Louisiana at Lafayette, Lafayette, Louisiana (Second Term)
Wilson Stone, House Representative, Scottsville, Kentucky (Public Member)
Evans P. Whitaker, President, Anderson University, Anderson, South Carolina (Second Term)
Stan A. Wilkins, Vice Chancellor for Academic Affairs, Bossier Parish Community College, Bossier City, Louisiana (Second Term)
Susan A. Winsor, President, Aiken Technical College, Aiken, South of Carolina (Second Term)

Class 2013
(Filling a vacancy; eligible in 2013 for a second term)

- David L. Beckley, President, Rust College, Holly Springs, Mississippi (First Term)
- Karen P. Helm, Director, University Planning & Analysis, North Carolina State University, Raleigh, North Carolina (First Term)
- Edward L. Schrader, President, Brenau University, Gainesville, Georgia (First Term)

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Class of 2014
(Filling a vacancy; eligible in 2012 for a second term)
Jairy C. Hunter, Jr., President, Charleston Southern University, Charleston, South Carolina (First Term)
The College Delegate Assembly elected the following to serve on the Board of Trustees of the Southern Association of Colleges and Schools:

For Chair-Elect to the SACS Board of Trustees
Jennifer L. Braaten, President, Ferrum College, Ferrum, Virginia

For Public Representative to the SACS Board of Trustees
Robert P. Benson, Jr., Attorney, Benson, Byrne, Risch, Siemens & Lange, Louisville, Kentucky (First Term)

The College Delegate Assembly elected the following to the Appeals Committee of the College Delegate Assembly:

Appeals Committee, Class of 2014
(for three, one-year terms)
Robert I. Fernandez, President, Fernandez & Company, Fort Worth, Texas
Bruce T. Murphy, Chief Academic Officer, Air University, Maxwell Air Force Base, Alabama
David E. Potts, President, Judson College, Marion, Alabama
Denise M. Trauth, President, Texas State University-San Marcos, San Marcos, Texas

Report of the SACSCOC Board of Trustees: Proposed Changes to the Principles of Accreditation

Chair Hilpert reported that a copy of the proposed changes to the Principles of Accreditation was sent in October to the chief executive officers of the Commission’s member institutions and was posted on the Commission’s Web page eight weeks prior to this meeting.

The Principles Review Committee met three times between March and May of 2011. During its final meeting in May, the Committee convened to consider responses received from the membership and other interested parties to the call for comments to the proposed changes as distributed in April. The call for comment generated responses from a cross-section of institutions and other constituents, most of whom commented the work of the Committee. The comments indicated a high level of satisfaction with the proposed changes.

The proposal from the Principles Review Committee was adopted by the Commission’s Board of Trustees during its meeting in June 2011. Chair Hilpert indicated that the membership had the opportunity to review the proposed changes, was informed of the process used to develop the proposal and, in accord with SACSCOC Standing Rules, received the final proposal 30 days in advance of the College Delegate Assembly Business Meeting. The proposal (1) clarifies current standards, (2) addresses federal regulations required of accrediting agencies recognized as gatekeepers for Title IV funding, (3) incorporates language addressing federal expectations associated with the authentication of students enrolled in distance education and also language addressing institutional obligations for determining credit hours awarded for courses and programs, (4) clarifies that all sections of the standards should be applied to the review of off-campus sites and distance and correspondence education, and (5) includes the definitions of distance and of correspondence education, branch campus, and off-campus instructional site in the overview.

Chair Hilpert reminded the Assembly that, according to the “Standing Rules of the College Delegate Assembly,” the proposed changes could be approved or rejected in part or whole, or could be remanded back to the Commission’s Board of Trustees. The proposals could not be modified from the floor of the Assembly.

Chair Hilpert called on Vice Chair Casale to present the proposed changes to the Principles as approved by the SACSCOC Board of Trustees in June 2011. A motion was made on behalf of the Board of Trustees to adopt the changes as presented. It was seconded and passed. The changes will become effective January 1, 2012.

In summary, the adopted revisions include the following: (1) a specific acknowledgement for the recognition of religious missions, (2) an expectation that institutions have published criteria for accepting credit for transfer (CS 3.4.4), (3) the requirement that an institution evaluates success with respect to student achievement consistent with its mission which may include a variety of criteria that are listed (FR 4.1), (4) a requirement for student authentication ensuring that the student who registers in distance education is the student who participates and receives credits (FR 4.8), (5) a written procedure protecting the privacy of students enrolled in distance education and also a procedure for notifying students of extra

Appeals Committee, Class of 2013
(for two, one-year terms)
W. Blaine Early, III, Attorney at Law, Stites & Harbison, PLLC, Lexington, Kentucky
Martha M. Ellis, Associate Vice Chancellor Community College Partnerships, University of Texas System Office of Academic Affairs, Austin, Texas

Appeals Committee, Class of 2012
(for one, one-year term)
Deborah Diddle, Certified Public Accountant, Knoxville, Tennessee

Hearing Officer to the Appeals Committee
Richard A. Bales, Professor, Northern Kentucky University Chase College of Law, Highland Heights, Kentucky

Chair Hilpert referred the membership to the list of SACSCOC Board of Trustees elected on Monday to serve on the 2012 Executive Council. The report was presented to the College Delegate Assembly as information.

Chair Hilpert recognized and thanked the following members of the 2011 Nominating Committee of the Commission: Linwood H. Rose (Chair), President, James Madison University, Harrisonburg, Va.; M. Christopher Brown, II, President, Alcorn State University, Alcorn State, Mississippi; William M. Holda, President, Kilgore College, Kilgore, Texas; E. Ann McGee, President, Seminole State College of Florida, Sanford, Florida; and James H. Taylor, President, University of the Cumberlands, Williamsburg, Kentucky.
changes associated with the verification of student identity (FR 4.8), (6) a requirement that institutions have policies and procedures for determining the credit hours awarded for courses and programs and that they conform to commonly accepted practice in higher education and Commission policy (FR 4.9), (7) more clarity in CR 2.8 pertaining to full-time faculty, (8) a change in the use of terminology regarding related foundations and corporate entities by collapsing the terms into that of “entity” and addressing those requirements under 3.2.13, (9) a change to CS 3.5.1 regarding general education competencies so that institutions are looking at students rather than graduates in the attainment of competencies, (10) an expectation on the number of credit hours required to be earned through instruction offered by the institution awarding the degree, regardless of contractual agreements or consortial arrangements with other COC-accredited institutions (CS 3.5.2 and 3.6.3), and (11) a change CS 3.5.4 that requires institutions to continue to demonstrate that at least 25% of course hours in each major at the baccalaureate level are taught by faculty members holding an appropriate terminal degree—thereby deleting all reference to the term “discipline.”

Report of the Commission on Colleges on the Accreditation of Institutions

Vice Chair Casale read the reports from SACSCOC Board of Trustees regarding accreditation actions taken on June 23, 2011, and December 6, 2011. The reports were read as information. (See “Minutes of the Board of Trustees, June 23, 2011,” page 33, and “Minutes of the Board of Trustees, December 6, 2011,” page 45.) There being no further business, the meeting was adjourned at 11:50 a.m. after announcing that the College Delegates would reconvene December 2012 in Dallas, Texas.

Appeals Proceedings of the College Delegate Assembly – February 21, 2011

On December 6, 2010, the Southern Association of Colleges and Schools Commission on Colleges Board of Trustees took action to terminate the accreditation of Lambuth University located in Jackson, Tenn. citing failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.2.8 (Qualified Administrative/Academic Officers), Comprehensive Standard 3.5.1 (College-Level Competencies), Comprehensive Standard 3.5.4 (Terminal Degrees of Faculty), Comprehensive Standard 3.8.3 (Qualified Staff), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation. Following notification of the action, the institution appealed the decision of the Board of Trustees. On February 21, 2011, the Appeals Committee of the College Delegate Assembly convened in Atlanta, Ga., to hear the appeal of Lambuth University. The Appeals Committee ruled to uphold the decision of the Board taken on December 6, 2010, to terminate the institution’s accreditation.

Minutes of the Executive Session of SACSCOC Board of Trustees – June 21, 2012

The SACSCOC Board of Trustees met in Executive Session on Thursday, June 21, at 9:30 a.m. at the Westfields Marriott Dulles Hotel in Chantilly, Virginia. Dr. John M. Hilpert, Chair of SACSCOC Board of Trustees and President of Delta State University in Mississippi, presided. Dr. Larry Earvin, Vice Chair of SACSCOC Board of Trustees and President of Huston-Tillotson University, served as recorder. Vice-Chair Earvin called the roll. The following Board members were in attendance: Wayne D. Andrews, President, Morehead State University, Morehead, Kentucky; Pamela D. Anglin, President, Paris Junior College, Paris, Texas; Mary-Lou Apple, President, Motlow State Community College, Lynchburg, Tennessee; David L. Beckley, President, Rust College, Holly Springs, Mississippi; Randolph E. Berridge, President, Florida High Tech Corridor Council, Inc., Heathrow, Florida; Wilsie S. Bishop, Vice President for Health Affairs and University Chief Operating Officer, East Tennessee State University, Johnson City, Tennessee; Robert G. Boehmer, Interim President, East Georgia College, Swainsboro, Georgia; A. Frank Bonner, President, Gardner-Webb University, Boiling Springs, North Carolina; Trina B. Boteler, Vice President of Academic Affairs, Chattahoochee Technical College, Marietta, Georgia; Stephen R. Briggs, President, Berry College, Mount Berry, Georgia; Timothy S. Brophy, Director of Institutional Assessment, University of Florida, Gainesville, Florida; Kelvin Buck, Mississippi House of Representatives, Holly Springs, Mississippi; John S. Capps, President, Central Virginia Community College, Lynchburg, Virginia; Theresa Y. Chiang, Vice President for Academic Administration (retired), The University of Texas Health Science Center at San Antonio, San Antonio, Texas; Larry L. Earvin, President and CEO, Huston-Tillotson University, Austin, Texas; Benito Flores, Dean, Division of Engineering and Technologies, Universidad de Monterrey, Mexico, Mexico; Kenneth R. Garren, President, Lynchburg College, Lynchburg, Virginia; Michael A. Gerber, President; Cross Channel Initiatives, Atlanta, Georgia; Michael A. Gillette, President, Bioethical Services of Virginia, Lynchburg, Virginia; M. Dwaine Greene, Vice President for Academic Affairs and Provost, Campbell University, Buies Creek, North Carolina; Kimberely B. Hall, Executive Vice President, South College, Knoxville, Tennessee; Walter Harris, Jr., Distinguished University Professor and Professor of Music, Loyola University New Orleans, New Orleans, Louisiana; Billy C. Hawkins, President, Talladega College, Talladega, Alabama; Karen P. Helm, Director, University Planning and Analysis, North Carolina State Univer-

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Chair Hilpert reported that during its meetings on June 19-20, 2012, the Executive Council discussed or took action on the following items:

1. Approved the 2012-2013 budget of the Commission on Colleges.
2. Reviewed the Capital Expenditure Report.
3. Reviewed the report by the Investment Committee.
4. Approved the 2012-13 Goals of the Board.
5. Reviewed staff reports on the following: (1) Small College Initiative session held on April 17, 2012, that focused on the use of data and how to make a case for compliance; (2) substantive change activities; (3) training and research activities; and (4) a report from the Peer Review Advisory Board that examined whether the Commission staff should accept requests for working with graduate students researching accreditation.
6. Appointed an Executive Council subcommittee to examine ways the Commission can work with public governing boards when complaints are filed and the governing boards are part of the issue.
7. Requested that Commission staff examine whether there should be a statute of limitations for filing complaints.
8. Requested that staff develop a Statement of Institutional Status which would make available to the public more comprehensive information regarding an institution following Board action on reaffirmation.
9. Edited the Employee Protection Policy, formerly called the Whistleblower Policy, in accord with directions from the Board. The Board acted on the policy last year.
10. Approved the University of Tennessee Knoxville’s proposal for restructuring and its timeline for review.
11. Endorsed a staff proposal that would result in the SACSCOC Board of Trustees meeting one week earlier in June.
and that backs up other activities two weeks to allow C & R an additional week to review their C & R materials for the June meeting. The staff will begin to phase-in the change using a timeline that would not to disrupt deadline expectations of institutions currently in the reaffirmation process.

12. The Annual Meeting will be held December 7-11 (Fri-Tues) in Dallas, Texas, at the Hilton Anatole Hotel. A reminder to all Board members not to register or secure accommodations. Your registration and accommodations will be taken care of by Commission staff that plan to contact you later.

**Report from the President**

Dr. Belle S. Wheelan, President of SACS Commission on Colleges, thanked Board members and staff for their support and assistance this past year. She expressed appreciation to the Council and C & R readers for their diligence and time in preparing for and making decisions regarding policies and the accreditation of institutions. She updated the Board on the regional commissions and their activities, presented the Commission’s budget, and entertained questions about some of the line items; and provided Board members with an update regarding higher education legislative actions in Washington, D.C.

**Actions on Commission Policies, Procedures, and Best Practices**

The Board of Trustees took the following actions in regard to Commission policies, procedures, and best practices:

1. **Approved proposed modifications to Article VI of the Bylaws of SACSCOC.** Approved a revision to the Bylaws that (1) makes the Audit and Finance and the Investment Committees permanent standing committees of the Board; (2) creates for each Committee a minimum of three members and a maximum of five; (3) requires that at least two members be appointed from the Executive Council; (4) allows for the appointment of other members of the Board and at-large members; (5) provides that each Committee member be eligible to serve three one-year terms; (6) ensures that the number of at-large members of the Committee is always one fewer than Committee members who are Board members; (7) allows that all on the Committee are voting members; and (8) authorizes the Chair of SACSCOC Board of Trustees to appoint a Council member on the Committee as its chair.

2. **Flat Rate for Fees Assessment.** Approved the establishment of a flat rate to cover administrative expenses associated with the selection and preparation of evaluation committees authorized to conduct Fifth-Year Off-Campus Instructional Site, Substantive Change, and Special Committee reviews. Based on data on average costs of the review committees, the flat assessment fees are $1,500, $2,000, and $1,500 respectively.

3. **Standing Rules: SACSCOC Board of Trustees, Executive Council, and the College Delegate Assembly.** Approved a revision to the Standing Rules that allows a member of the Executive Council to serve a fourth consecutive one-year term on the Council if elected as Chair of the Board of Trustees. This change ensures continuity of leadership for the Board.

4. **Complaint Procedures against the Commission or Its Accredited Institutions.** Approved revisions to the current policy that (1) add the Commission’s address for submission of a complaint, (2) eliminate the requirement for an institution to have complaint policies for use by the public, (3) more clearly delineate points used by Commission staff to determine the disposition of a complaint, and (4) extend the number of days for an institution’s response from 15 to 20 working days. The revision also ensures that complainants are notified regarding a change of staff and a modification of a review schedule.

5. **Procedure Three of the Commission’s Substantive Change Policy: Closing a Program, Instructional Site, Branch Campus or an Institution: Teach-out Plans and Agreements.** Approved the addition of the following three provisions to the current procedure that respond to federal requirements: (1) requires an institution that is closing, or that closes an instructional site or branch campus to explain how all affected students will be helped to complete their programs of study with minimal disruption, (2) requires an institution to provide an explanation as to whether the teach-out plan will incur additional charges/expenses to the students and, if so, how students would be notified, and (3) includes a statement that says the Commission will notify all accreditors of its review and approval of teach-out plans developed with institutions outside the Southern region.

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The SACSCOC Board of Trustees approved the following actions of the Committees on Compliance and Reports and the Executive Council. The following list does not include the names of institutions required only to submit additional monitoring reports, unless the review resulted in a negative or an adverse action.

The Commission reaffirmed the accreditation of the following institutions:

- Alvin Community College, Alvin, Texas
- Atlanta Metropolitan College, Atlanta, Georgia (Reviewed as a Level I institution)
- Bridgewater College, Bridgewater, Virginia
- Calhoun Community College, Decatur, Alabama
- Cleveland Community College, Shelby, North Carolina
- College of Coastal Georgia, Brunswick, Georgia
- East Central Community College, Decatur, Mississippi
- Florida Keys Community College, Key West, Florida
- Florida National University, Hialeah, Florida
- Gaston College, Dallas, North Carolina
- Grayson County College, Denison, Texas
- George C. Wallace Community College, Dothan, Alabama
- Henderson Community College, Henderson, Kentucky
- Hopkinsonville Community College, Hopkinsville, Kentucky
- Houston Community College, Houston, Texas
- Lone Star College System, The Woodlands, Texas
- McLennan Community College, Waco, Texas
- Meridian Community College, Meridian, Mississippi
- Morris College, Sumter, South Carolina
- North Central Texas College, Gainesville, Texas
- Northern Virginia Community College, Annandale, Virginia
- Odessa College, Odessa, Texas
- Palm Beach State College, Lake Worth, Florida
- Palo Alto College, San Antonio, Texas
- Pellissippi State Community College, Knoxville, Tennessee
- Roanoke College, Salem, Virginia
- Roanoke-Chowan Community College, Ahoskie, North Carolina
- South Florida Community College, Avon Park, Florida
- South Louisiana Community College, Lafayette, Louisiana
- Southeastern Community College, Whiteville, North Carolina
- Southwest Georgia Technical College, Thomasville, Georgia
- Transylvania University, Lexington, Kentucky
- Voorhees College, Denmark, South Carolina
- Weatherford College, Weatherford, Texas
- William Peace University, Raleigh, North Carolina
- Williamsburg Technical College, Kingstree, South Carolina

The Commission reaffirmed the accreditation of the following institutions and removed them from sanction:

- Bauder College, Atlanta, Georgia (removed from Warning)
- McDowell Technical Community College, Marion, North Carolina (removed from Warning)
- Savannah State University, Savannah, Georgia (removed from Warning)
- Stillman College, Tuscaloosa, Alabama (removed from Warning)

The Commission granted initial accreditation to the following institutions:

(Initial accreditation effective January 1, 2012)

- Altamaha Technical College, Jesup, Georgia (Level I)
- American College of Acupuncture & Oriental Medicine, Houston, Texas (Level III)
- J. F. Drake State Technical College, Huntsville, Alabama (Level I)
- Southern Virginia University, Buena Vista, Virginia (Level II)

The Commission granted initial candidacy to the following institutions:

(Initial candidacy effective June 21, 2012)

- College of Biblical Studies-Houston, Houston, Texas
- Moultrie Technical College, Moultrie, Georgia
- Sowela Technical Community College, Lake Charles, Louisiana
- Virginia Tech Carilion School of Medicine, Roanoke, Virginia

The Commission authorized a Candidate Committee visit to the following institution:

- H.Councill Trenholm State Technical Community College, Montgomery, Alabama

The Commission authorized an Accreditation Committee visit to the following institutions:

- Texas A & M University Central Texas, Killeen, Texas (Currently accredited as part of Tarleton State University and seeking separate accreditation. Action includes approval of an exception to CR 2.7.4)
- University of North Texas at Dallas, Dallas, Texas (Currently accredited as part of the University of North Texas and seeking separate accreditation.)

The Commission accredited the following member institutions at a more advanced degree level:

- Aquinas College, Nashville, Tennessee
  Moved from Level II to Level III to offer the Master of Education in Teaching and Learning, Master of Arts in Teaching K-6, Master of Science in Nursing Education, and the Post-Masters Certificate in Nursing Education
- Georgia Highlands College, Rome, Georgia
  Moved from Level I to Level II to offer the Bachelor of Science in Nursing
- Lake-Sumter Community College, Leesburg, Florida
  Moved from Level I to Level II to offer the Bachelor of Applied Science in Organizational Management
- Middle Tennessee School of Anesthesia, Madison, Tennessee
  Moved from Level III to Level V to offer the Doctor of Nurse Anesthesia Practice (with 50 percent or more of the coursework offered through distance learning)
St. Augustine’s College, Raleigh, North Carolina
Moved from Level II to Level III to offer the Master of Science in Physician Assistant

South Florida Community College, Avon Park, Florida
Moved from Level I to Level II to offer the Bachelor of Applied Science in Supervision and Management (including distance delivery of this program)

Tennessee Wesleyan College, Athens, Tennessee
Moved from Level II to Level III to offer the Master of Science in Curriculum Leadership

Texas Lutheran University, Seguin, Texas
Moved from Level II to Level III to offer the Master of Accountancy

The Commission approved the following substantive changes:

- Austin Community College, Austin, Texas
  Approved two off-campus instructional sites located at Anderson High School and Rouse High School

- Montreat College, Montreat, North Carolina
  Approved the instructional site at Western Piedmont Community College in Morganton, NC, to exclusively include coursework offered for the Bachelor of Science in Psychology and Human Services

- Montreat College, Montreat, North Carolina
  Approved the instructional site at Johnson C. Smith University in Charlotte, NC, to include coursework offered for the Master of Business Administration and Master of Science in Management and Leadership

- Montreat College, Montreat, North Carolina
  Approved to offer the Master of Science in Management and Leadership and the Bachelor of Business Administration via distance education

- South College, Knoxville, Tennessee
  Approved a change in a corporate structure from an S Corporation to a Limited Liability Corporation

- Texas State Technical College—Harlingen, Harlingen, Texas
  Approved the Associate of Applied Science in Registered Nursing

The Commission continued the accreditation of the following institutions after review by an on-site Substantive Change Committee:

- Brenau University, Gainesville, Georgia
  Review of membership at Level V offering the Doctor of Nursing Practice

- ECPI University, Virginia Beach, Virginia
  Review of membership at Level III offering the Master of Science in Information Technology

- Frontier Nursing University, Hyden, Kentucky
  Review of change of governance

- Gulf Coast State College, Panama City, Florida
  Review of membership at Level II offering the Bachelor of Applied Science in Technology Management

- Houston Community College, Houston, Texas
  Review of Saigon Tech off-campus instructional site

- Huntingdon College, Montgomery, Alabama
  Review of off-campus instructional sites located at the Center Point and Shelby campuses of Jefferson State Community College

- Jacksonville State University, Jacksonville, Alabama
  Review of membership at Level V offering the Doctor of Science in Emergency Management

- Jacksonville University, Jacksonville, Florida
  Review of membership at Level V offering the Doctor of Nursing Practice

- Mars Hill College, Mars Hill, North Carolina
  Review of membership at Level III offering the Master of Education in Elementary Education.

Northeast State Community College, Blountville, Tennessee
Review of a new off-campus instructional site, called Northeast State at Gray Tennessee, and offering 50 percent or more of the Associate of Arts, Associate of Science, and the Associate of Applied Science in Business Management degrees

Pensacola State College, Pensacola, Florida
Review of membership at Level II offering the Bachelor of Science in Nursing and the Bachelor of Applied Science in Administration and Supervision

Piedmont Virginia Community College, Charlottesville, Virginia
Review of the following off-campus instructional locations in Virginia where students can earn 50 percent or more of an educational program: Charlottesville High School, Charlottesville; Fork Union Military Academy, Fork Union; Fluvanna County High School, Palmyra; Monticello High School, Charlottesville; and Nelson County High School, Lovingston. The Fluvanna Correctional Center for Women was also reviewed.

St. Johns River State College, Palatka, Florida
Review of membership at Level II offering the Bachelor of Applied Science in Organizational Management and the Bachelor of Science in Early Childhood Development

Salem College, Winston-Salem, North Carolina
Review of an off-campus instructional sites at Davidson County Community College

Snead State Community College, Boaz, Alabama
Review of an off-campus instructional site at Arab High School, Arab, Alabama

South College, Knoxville, Tennessee
Review of membership at Level V offering the Doctor of Pharmacy

University of North Texas, Denton, Texas
Review of the following off-campus instructional sites: Collin Higher Education Center and Joshua Wadeland High School

University of Texas at Brownsville/Texas Southmost College, Brownsville, Texas
Review of the following off-campus instructional sites in Texas: Multi-Institutional Teaching Center in Harlingen, Texas; Donna, Texas; Spring Branch, Texas; and Mission High School, Mission, Texas

The University of Texas—Pan American, Edinburg, Texas
Review of an off-campus instructional site in McAllen, Texas, where a student can earn 50 percent or more of the coursework leading to the following graduate degrees: Master of Arts in Communication, Master of Business Administration, Master of Education in Educational Administration, Master of Public Administration, and Master of Science in Mathematics

Valencia College, Orlando, Florida
Review of membership at Level II offering the Bachelor of Science in Electrical and Computer Engineering Technology and the Bachelor of Science in Radiologic and Imaging Sciences

Weatherford College, Weatherford, Texas
Review of a new off-campus instructional site in Granbury, Texas, called Weatherford College of Education Center

Webber International University, Babson Park, Florida
Review of the merger of Webber International University and St. Andrew’s Presbyterian College

The Commission accepted the prospectus for the merger/consolidations of the following institutions:

- Lenoir-Rhyne University, Hickory, North Carolina
  Accepted the prospectus for the merger/consolidation of Lenoir-Rhyne University and Lutheran Theological Southern Seminary (a non-COC accredited institution)

- Louisiana Delta Community College, Monroe, Louisiana
  Accepted the prospectus for the merger/consolidation of Louisiana Delta Community College and Northeast Louisiana Technical College (a non-COC accredited institution)

- South Louisiana Community College, Lafayette, Louisiana
  Accepted the prospectus for the merger/consolidation of South Louisiana Community College and Acadiana Technical College (a non-COC accredited institution)

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The Commission removed the following institutions from Warning:
- Southwestern Christian College, Terrell, Texas
- University of North Carolina at Pembroke, Pembroke, North Carolina

The Commission removed the following institutions from Probation:
- Our Lady of Holy Cross College, New Orleans, Louisiana
- Shelton State Community College, Tuscaloosa, Alabama
- Tougaloo College, Tougaloo, Mississippi

For Information, the Commission delayed the approval of the following substantive change pending review by the Executive Council in September 2012:
- Athens State University, Athens, Alabama
- Seeking approval of the change of governance from Alabama Community College System and the State Board to an independent public Board of Trustees to be effective October 1, 2012. (Subsequent to this action, the change was approved by the Executive Council on September 13, 2012.)

Sanctions and other Negative Actions

The Commission denied reaffirmation, continued accreditation, and placed the following institution on Warning:
- Newberry College, Newberry, South Carolina
  For twelve months for failure to comply with Core Requirement 2.2 (Governing Board), Core Requirement 2.5 (Institutional Effectiveness), Comprehensive Standard 3.2.3 (Board conflict of interest), Comprehensive Standard 3.2.6 (Board/administration distinction), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Academic Support Services), Comprehensive Standard 3.3.1.3 (Institutional Effectiveness: Academic and Student Support Services), Comprehensive Standard 3.3.1.5 (Institutional Effectiveness: Community/Public Service), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

The Commission denied reaffirmation, continued accreditation, and placed the following institution on Probation:
- Southern University at Shreveport, Shreveport, Louisiana
  For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

The Commission denied reaffirmation, continued accreditation, and placed the following institution on Warning:
- Brewton Parker College, Mount Vernon, Georgia
  For twelve months for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Core Requirement 2.8 (Faculty), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.5.4 (Terminal Degrees of Faculty), Comprehensive Standard 3.7.1 (Faculty Competence), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.3 (Control of Finances), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.

Edison State College, Fort Myers, Florida
For twelve months for failure to comply with Principle 1.1 (Integrity), Core Requirement 2.8 (Faculty), Comprehensive Standard 3.2.8 (Qualified Administrative/Academic Officers), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.5 (Institutional Effectiveness: Community/Public Service), Comprehensive Standard 3.4.5 (Academic Policies), and Comprehensive Standard 3.3.1.5 (Undergraduate Program Requirements) of the Principles of Accreditation.

The Commission continued the accreditation of the following institutions and placed them on Warning:
- Fundacion Universidad de las Americas Puebla, Puebla, Mexico
  For twelve months for failure to comply with Comprehensive Standard 3.10.3 (Control of Finances) and Comprehensive Standard 3.11.1 (Control of Physical Resources) of the Principles of Accreditation.
- Grambling State University, Grambling, Louisiana
  For six months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Administrative Support Services), Comprehensive Standard 3.3.1.3 (Institutional Effectiveness: Academic and Student Support Services), Comprehensive Standard 3.3.1.5 (Institutional Effectiveness: Community/Public Service), and Comprehensive Standard 3.5.1 (General Education Competencies) of the Principles of Accreditation.
- Midland College, Midland, Texas
  For twelve months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Administrative Support Services), Comprehensive Standard 3.3.1.3 (Institutional Effectiveness: Academic and Student Support Services), Comprehensive Standard 3.3.1.5 (Institutional Effectiveness: Community/Public Service), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.
- Paine College, Augusta, Georgia
  For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.2.8 (Qualified Administrative/Academic Officers), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.3 (Control of Finances), Comprehensive Standard 3.10.4 (Control of Sponsored Research/External Funds), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.
- Texarkana College, Texarkana, Texas
  For six months for failure to comply with Core Requirement 2.2 (Governing Board), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.2.8 (Qualified Administrative/Academic Officers), and Comprehensive Standard 3.10.3 (Control of Finances) of the Principles of Accreditation.
- Victory University, Memphis, Tennessee
  For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources) of the Principles of Accreditation.
Virginia Union University, Richmond, Virginia
For six months for failure to comply with Comprehensive Standard 3.10.3 (Control of Finances), Comprehensive Standard 3.10.4 (Control of Sponsored Research/External Funds), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.

The Commission continued the accreditation of the following institutions and continued them on Warning:

Austin Community College, Austin, Texas
For six months for failure to comply with Comprehensive Standard 3.12.1. (Substantive Change) of the Principles of Accreditation.

Birmingham-Southern College, Birmingham, Alabama
For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of The Principles of Accreditation.

Jarvis Christian College, Hawkins Texas
For six months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness – educational programs), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.2 (Financial Aid Audits), Comprehensive Standard 3.10.3 (Control of Finances), and Federal Requirement 4.7 (Title IV Program Responsibilities), of the Principles of Accreditation.

The Commission continued accreditation for good cause and placed the following institutions on Probation:

Central Virginia Community College, Lynchburg, Virginia
For twelve months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs) of the Principles of Accreditation.

Laredo Community College, Laredo, Texas
For twelve months for failure to comply with Comprehensive Standard 3.3.1.2 (Institutional effectiveness: administrative support services), Comprehensive Standard 3.3.1.3 (Institutional effectiveness: academic and student support services), Comprehensive Standard 3.3.1.5 (Institutional effectiveness: community/public service), and Comprehensive Standard 3.5.1 (General education competencies) of the Principles of Accreditation.

The Commission continued accreditation for good cause, denied reaffirmation, and continued the following institution on Probation:

Florida Christian College, Kissimmee, Florida
For good cause for six months for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.

Adverse Action

The Commission removed the following institution from membership:

St. Paul’s College, Lawrenceville, Virginia
For failure to comply with Core Requirement 2.11.1 (Financial resources), Comprehensive Standard 3.3.1.2 (Institutional effectiveness: administrative support services), Comprehensive Standard 3.3.1.3 (Institutional effectiveness: academic and student support services), Comprehensive Standard 3.5.4 (Terminal degrees of faculty), and Comprehensive Standard 3.10.1 (Financial stability) of the Principles of Accreditation.

(On July 13, 2012, St. Paul’s College appealed the Commission’s decision to remove accreditation. On August 20, 2012, the Appeals Committee confirmed the decision of the Board to remove accreditation.)

In accordance with the “Standing Rules of the Commission on Colleges,” members of the Board abstained from the vote on the accreditation status of their respective institutions, affiliated institutions, and any other recognized conflicts of interest.

Chair Hilpert asked Walter Harris, Chair of the Committee on Fifth-Year Interim Reports, to report on the reviews of 34 Track B institutions that make up the 2016 reaffirmation class. He reported that the standards most cited were Core Requirement 2.8; Comprehensive Standards 3.3.1.1, 3.4.11, 3.13; and Federal Requirement 4.1.

There being no further business, the meeting was adjourned at 11:10 a.m.

Minutes of the Executive Session of SACSCOC Board of Trustees – December 10, 2012

The SACSCOC Board of Trustees met in Executive Session on Monday, December 10, 2012, at 3:30 p.m. at the Hilton Anatole Hotel, Dallas, Texas. Dr. John M. Hilpert, Chair of SACSCOC Board of Trustees and President of Delta State University in Mississippi, presided. Dr. Larry Earvin, Vice Chair of SACSCOC Board of Trustees and President of Huston-Tillotson University in Texas, served as recorder.

Vice Chair Earvin called the roll. The following Board members were in attendance: Pamela D. Anglin, President, Paris Junior College, Paris, Texas; MaryLou Apple, President, Motlow State Community College, Lynchburg, Tennessee; David L. Beckley, President, Rust College, Holly Springs, Mississippi; Randolph E. Berridge, President, Florida High Tech Corridor Council, Inc., Heathrow, Florida; Wilsie S. Bishop, Vice President for Health Affairs and University Chief Operating Officer, East Tennessee State University, Johnson City, Tennessee; Robert G. Boehmer, President, East Georgia State College, Swainsboro, Georgia; A. Frank Bonner, President, Gardner-Webb University, Boiling Springs, North Carolina; Trina B. Boteler, Executive Vice President, Chattahoochee Technical College, Marietta, Georgia; Glenn F. Boyce, President, Holmes Community College, Goodman, Mississippi; Timothy S. Brophy, Director of Institutional Assessment, University of Florida, Gainesville, Florida; Larry L. Earvin, President and CEO, Huston-Tillotson University, Austin, Texas; Benito Flores, Dean, Division of Engineering and Technologies, Universidad de Monterrey, Mexico, Mexico; Michael A. Gerber, President, Cross Channel Initiatives, Atlanta, Georgia; M. Dwaine Greene, Vice President for Academic Affairs and Provost, Campbell University, Buies Creek, North Carolina; Kimberely B. Hall, Executive Vice President, South College, Knoxville, Tennessee; Walter Harris, Jr., Distinguished University Professor and Professor of Music, Loyola University New Orleans, River Ridge, Louisiana; Billy C. Hawkins, President, Talladega College, Talladega, Alabama; Karen P. Helm, Director, University Planning and Analysis, North Carolina State University; Raleigh, North Carolina; Kennard Hill, Senior Advisor, Dell Perot Systems

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Received and accepted a report from the Council's

Reviewed and commented on the following staff reports:

December 7-9, 2012, the Executive Council took the following

progress in securing the Commission's trademark.

the Board on litigation with St. Paul's College and with

Patrick McKee, for a report to the Board. Mr. McKee updated

Report from the Chair

Brenau University, Gainesville, Georgia; Wilson Stone,

Lafayette, Louisiana; Edward L. Schrader, President,

Savoie, President, The University of Louisiana at Lafayette,

Southern Mississippi, Hattiesburg, Mississippi; E. Joseph

Professor, Division of Arts & Letters, The University of

Jackson, Tennessee; Martha D. Saunders, Distinguished

Provost and Executive Vice President, Union University,

Georgia; Charles Edward Meadows, President, Pensacola

State College, Pensacola, Florida; Gordon E. Michelson, Jr.,

Professor of Humanities, New College of Florida,Sarasota,

Florida; Nancy B. Moody, President, Tusculum College,

Greenville, Tennessee; Darrell F. Parker, Dean, College of

Business, Western Carolina University, Cullowhee, North

Carolina; Martin H. Posey, Interim Associate Vice Chancellor,

Dean of Undergraduate Studies, University of North Carolina

at Wilmington, Wilmington, North Carolina; Joseph C. Rallo,

Vice Chancellor for Academic Affairs, Texas Tech University,

Lubbock, Texas; Rosalind Reichard, President, Emory &

Henry College, Emory, Virginia; John H. Russell, President,

McMurry University, Abilene, Texas; Carla D. Sanderson,

Provost and Executive Vice President, University Union,

Jackson, Tennessee; Martha D. Saunders, Distinguished

Professor, Division of Arts & Letters, The University of Southern

Mississippi, Hattiesburg, Mississippi; E. Joseph

Savio, President, The University of Louisiana at Lafayette,

Lafayette, Louisiana; Edward L. Schrader, President,

Brenau University, Gainesville, Georgia; Wilson Stone,

House of Representatives, Kentucky Legislature, Scottsville,

Kentucky; Linda K. Thomas-Glover, President, Eastern Shore

Community College, Melfa, Virginia; L. Steve Thornburg,

President, Cleveland Community College, Shelby, North

Carolina; John G. Thornell, Vice President for Academic

Affairs and Provost, University of North Alabama, Florence,

Alabama; Andrew Westmoreland, President, Samford

University, Birmingham, Alabama; Evans P. Whitaker,

President, Anderson University, Anderson, South Carolina;

Stan A. Wilkins, Vice Chancellor for Academic Affairs, Bossier

Parish Community College, Bossier City, Louisiana; Susan A.

Winsor, President, Aiken Technical College, Aiken, South

Carolina; and Daniel A. Wubah, Vice President and Dean for

Undergraduate Education, Virginia Polytechnic Institute and

State University, Blacksburg, Virginia.

The following Board members were not in attendance:

James A. Anderson, Chancellor, Fayetteville State University,

Fayetteville, North Carolina; Wayne D. Andrews, President,

Morehead State University, Morehead, Kentucky; Wilson G.

Bradshaw, President, Florida Gulf Coast University, Fort

Myers, Florida; Stephen R. Briggs, President, Berry College,

Mount Berry, Georgia; Kelvin Buck, Mississippi House of

Representatives, Holly Springs, Mississippi; Kenneth R.

Garren, President, Lynchburg College, Lynchburg, Virginia;

Carol Z. Garrison, President, The University of Alabama at

Birmingham, Birmingham, Alabama; Michael A. Gillette,

President, Bioethical Services of Virginia, Lynchburg, Virginia;

Paul Hankins, President, Alabama Association of Independent

Colleges and Universities, Montgomery, Alabama; Vicki

P. Hawsey, President, Wallace State Community College,

Hanceville, Alabama; Eric A. Hayler, ASQ Board Member,

Boiling Springs, South Carolina; Billy D. Hiltyer, President,

A&M College at Baton Rouge, Baton Rouge, Louisiana.

The Board approved the minutes of its June 2012 Executive

Business Meeting. A summary of the minutes of the June 2012

Executive Council meeting was presented as information.

Report from the Chair

Chair Hilpert called on Commission legal counsel, Mr.

Patrick McKee, for a report to the Board. Mr. McKee updated

the Board on litigation with St. Paul’s College and with

progress in securing the Commission’s trademark.

Chair Hilpert reported to the Board that during sessions on

December 7-9, 2012, the Executive Council took the following

actions:

• Reviewed and commented on the following staff reports:
  Substantive change activities, applicant and candidate
  activities, the small college initiative scheduled for spring
  2013 focusing on CEO/Board Chair relationships, and the
  SACSCOC Peer Review Advisory Board.

• Received and accepted a report from the Council’s
  Investment Committee chaired by Board member
  William Luckey, and from the Council’s Audit and
  Finance Committee chaired by Board member Andrew

Westmoreland. Following review of the reports, the

Council voted to change its investment company from

Commonfund. The Council will interview prospective

investment companies in spring 2013.

• Endorsed six policies relevant to COC staff and
  operations and forwarded them to the Board for final
  action.

• Appointed a Council subcommittee, chaired by Dr. Ed
  Meadows, to continue to review the relationship of state
  systems to SACSCOC.

• Received the 2011-2012 FY audit and its 990 Form for
  2011.

• Directed staff to provide the Council with a strategy for
  public notification of the Board of Trustees’ actions on the
  accreditation of institutions.
• Approved an action for staff to look at issues of governance that affect institutions in South America when applying for SACSCOC membership.

• Discussed the MOOCs movement and decided that the Commission currently has the policies and standards to begin dealing with the online courses.

• Received a report from its President regarding SACSCOC recognition by the U.S. Department of Education and the beginning of its renewed recognition by CHEA.

• Took action on the Reports of the Committees on Compliance and Reports and forwarded the reports to the Board for final action. No changes were made to the recommendations.

Chair Hilpert also confirmed the 2013 meeting dates of the Board: March 18-20 for the spring meeting of the Executive Council, June 17-20 for the summer meeting of the Board, and December 7-10 for the Annual Meeting.

Recognition of Outgoing COC Board of Trustees

The Chair recognized Board members whose terms expired December 2012 and commended them for their many contributions. Retiring Trustees included the following: Wayne Andrews, Wilsie Bishop, Ken Garren, Paul Hankins, Walter Harris, Kennard Hill, Mylones Jones, Charles Lein, Paul Martin, Mike Michalson, and Steve Thornburg.

Belle S. Wheelan, President of SACS Commission on Colleges, presented gifts of appreciation to each of the retiring members for their many years of service on the Board. She commented on the great group of retiring volunteers whose strength had made a mark on the work of the Commission. She also presented a special gift in appreciation of the leadership of Chair John Hilpert, who completed six years as a Board member and three years as Chair of the Board.

Wheelan continued with her presentation by expressing her appreciation to all Board members and C & R Chairs for their dedication and service and for their support. She updated the Board on financial and budget issues, the governance systems study, a strategy for making more information about Board action on institutions available to the public, the activities the Council of Regional Accrediting Commissions, and the Summer Institute. She indicated that the Council will be considering adding members to the ad hoc financial and investment committees of the Executive Council, especially those with special financial expertise.

Report of the Nominating Committee regarding Nominees to the Board of Trustees and Election of the 2013 Executive Council

The Board of Trustees reviewed the slate of nominees presented by the Commission’s Nominating Committee, chaired by Christopher Brown, President of Alcorn State University, and approved the following list of individuals to serve as members of the 2013 Executive Council of SACSCOC Board of Trustees: Larry L. Earvin, President, Huston-Tillotson University, Texas (Chair); Carl M. Hite, President, Cleveland State Community College, Cleveland, Tennessee (Vice Chair); James A. Anderson, Chancellor, Fayetteville State University, Fayetteville, North Carolina; Robert G. Boehmer, President, East Georgia State University, Swainsboro, Georgia; Michael A. Gerber, President, Cross Channel Initiatives, Atlanta, Georgia (Public representative); Mark E. Keenum, President, Mississippi State University, Mississippi State, Mississippi; James S. Klauber, President, Owensboro Community and Technical College, Owensboro, Kentucky; Charles Edward Meadows, President, Pensacola State College, Pensacola, Florida; Rosalind Reichard, President, Emory and Henry College, Emory, Virginia; John H. Russell, President, McMurry University, Abilene, Texas; E. Joseph Savoie, President, The University of Louisiana at Lafayette, Lafayette, Louisiana; Andrew Westmoreland, President, Samford University, Birmingham, Alabama; and Susan A. Winsor, President, Aiken Technical College, Aiken, South Carolina.

The reports from the Nominating Committee for the Commission on Colleges regarding nominees to the SACSCOC Board of Trustees, the Appeals Committee of the College Delegate Assembly, and the SACS’ Board of Trustees were presented as information. Chair Hilpert thanked the members of the 2012 Executive Council for coordinating the nominating processes in their respective states.

Report of the Nominating Committee for Chairs of the 2013 Committees on Compliance and Reports

The Board of Trustees reviewed the slate of nominees presented by the Commission’s Nominating Committee for Chairs of the Committees on Compliance and Reports. The Committee, chaired by Board member Walter Harris and comprised of other select Board members completing their final terms at this meeting—John Russell, Wilsie Bishop, and Steve Thornburg—presented its slate of nominees and the Board approved the following Board members to serve as chairs of C & R for 2013:

• For re-election: MaryLou Apple, William Ingram, and Joseph Rallo

• For election: Stephen Briggs, William Luckey, and Terry McConathy.

The SACSCOC Board of Trustees took the following actions regarding Commission policies, procedures, and best practices:

1. Institutional Bankruptcy: Recommended Changes to Commission Policies. The Board approved several changes to four current Commission policies in order to ensure Commission adherence to the Bankruptcy Code when taking action on an institution and to protect Commission actions. In addition, as part of an addendum, the Board approved the inclusion of the following statement: An institution is obligated to notify the Commission office of any bankruptcy filing.” The four policies affected by this action are as follows: “Sanctions, Denial of

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Actions on Commission Policies, Procedures, and Best Practices

Reaffirmation, and Removal from Membership,” “Dues, Fees, and Expenses,” “Mergers, Consolidations, Change of Ownership, Acquisitions, and Change of Governance, Control, Form, or Legal Status,” and “Special Committee Procedures and Team Report.”

2. Complaint Procedures against the Commission or Its Accredited Institution. The Board approved changes to the policy that (1) restrict the time allowed for filing a complaint and (2) minimize the use of voice recordings as part of evidence presented by a complainant in an institution’s alleged noncompliance.

3. Substantive Change for Accredited Institutions of the Commission. The Board approved revisions to Procedure Two of this policy that formerly required notification, not approval, prior to implementation of a substantive change. Prior notification is not a requirement of the federal regulations. The approved revisions significantly decrease the number of changes requiring prior notification.

4. Disclosure Documents and Actions of SACSCOC. The Board approved the revised policy that gives the President of SACSCOC the authority to authorize a special committee to review institutional compliance with Principle 1.1 (Integrity) when the Commission determines that an institution has released inaccurate information about its status in a public forum.

5. Accrediting Decisions of Other Agencies. The Board approved revisions that (1) clarified the policy and its procedures and (2) ensured that the sanction of Warning was included as a trigger for requiring a focused review of an institution placed on a sanction or removed from accreditation by another accrediting body.

6. Collaborative Academic Arrangements. The Board approved a major overhaul of the Commission’s current policy, “Collaborative Academic Arrangements.” The renamed policy, “Agreements Involving Joint and Academic Awards: Policy and Procedures,” pertains exclusively to agreements between institutions accredited by SACSCOC and accredited or non-accredited degree-granting institutions throughout the world for purposes of awarding academic completion awards. The revised policy applies only to dual academic and joint academic awards and addresses the reporting responsibilities and procedures of SACSCOC member institutions when developing agreements for dual academic awards and for joint academic awards.

7. Process for the Board of Trustee’s Review of Substantive Changes. According to USDOE regulations, the Commission’s staff can no longer approve substantive changes involving the addition of courses or programs that represent a significant departure in content or method of delivery, a change of clock to credit hours, the establishment of an off-campus instructional site where the institution offers at least 50 percent of an educational program, the establishment of a branch campus, the addition of a permanent location at a site where the institution is conducting a teach-out program for a closed institution, a contract with another entity not eligible for Title IV funding, and any change in the established mission of the institution. Those final decisions of approval must be made by one of two officially recognized decision-making bodies of SACSCOC: the Board of Trustees or the Appeals Committee. Because the Executive Council can act on behalf of the Board when it is not in session, the approved process outlines the procedure for Council approval of the substantive changes listed above. A list of institutions approved for substantive change by the Council will be compiled and forwarded in June and December to the Board of Trustees as information. This procedure does not affect those substantive changes that are currently referred to C & R Group A, such as a change in degree level, mergers/consolidations, etc.

Actions on Accreditation

The Board of Trustees of SACS Commission on Colleges took the following actions regarding the accreditation status of institutions reviewed. The following list does not include the names of institutions required only to submit additional monitoring reports unless the review resulted in a negative or an adverse action.

The Commission reaffirmed the accreditation of the following institutions:

- The American University in Dubai, Dubai, United Arab Emirates
- Austin Graduate School of Theology, Austin, Texas
- Christendom College, Front Royal, Virginia
- Coastal Carolina University, Conway, South Carolina
- Embry-Riddle Aeronautical University, Daytona Beach, Florida
- Florida Memorial University, Miami Gardens, Florida
- Georgetown College, Georgetown, Kentucky
- Lenoir-Rhyne University, Hickory, North Carolina
- Miami International University of Art and Design, Miami, Florida
- Milligan College, Milligan College, Tennessee
- Millsaps College, Jackson, Mississippi
- Mississippi College, Clinton, Mississippi
- Mississippi Valley State University, Itta Bena, Mississippi
- Oakwood University, Huntsville, Alabama
- Old Dominion University, Norfolk, Virginia
- Our Lady of the Lake University, San Antonio, Texas
- Parker University, Dallas, Texas
- (Includes approval of an exception to Core Requirement 2.7.4)
- Pfeiffer University, Misenheimer, North Carolina
- Radford University, Radford, Virginia
- Reformed Theological Seminary, Jackson, Mississippi
- Shorter University, Rome, Georgia
- Southeastern Baptist Theological Seminary, Wake Forest, North Carolina
- Southern Adventist University, Collegedale, Tennessee
- Southern College of Optometry, Memphis, Tennessee
- Southwestern Assemblies of God University, Waxahachie, Texas
Texas A & M University, College Station, Texas
Texas A & M University System Health Science Center, Bryan, Texas
Union Presbyterian Seminary, Richmond, Virginia
University of Houston-Clear Lake, Houston, Texas
University of North Alabama, Florence, Alabama
The University of North Carolina at Asheville, Asheville, North Carolina
University of Pikeville, Pikeville, Kentucky
University of South Carolina Upstate, Spartanburg, South Carolina
Warner University, Lake Wales, Florida

The Commission approved the following substantive changes:

- Texas A & M University System Health Science Center, Bryan, Texas
- Union Presbyterian Seminary, Richmond, Virginia
- University of Houston-Clear Lake, Houston, Texas
- University of North Alabama, Florence, Alabama
- The University of North Carolina at Asheville, Asheville, North Carolina
- University of Pikeville, Pikeville, Kentucky
- University of South Carolina Upstate, Spartanburg, South Carolina
- Warner University, Lake Wales, Florida

The Commission reaffirmed the accreditation of the following institutions and removed them from sanction:

- Houston Baptist University, Houston, Texas
- Mount Olive College, Mount Olive, North Carolina
- Montreat College, Montreat, North Carolina

The Commission accredited the following member institutions at a more advanced degree level:

- Bluefield College, Bluefield, Virginia
- Brevard Community College, Cocoa, Florida
- Mary Baldwin College, Staunton, Virginia
- Mississippi University for Women, Columbus, Mississippi
- Saint Leo University, Saint Leo, Florida
- Southeastern University, Lakeland, Florida

The Commission approved the following substantive changes:

- Chattahoochee Valley Community College, Phenix City, Alabama
- Greensboro College, Greensboro, North Carolina
- Houston Baptist University, Houston, Texas
- Mary Baldwin College, Staunton, Virginia

Midland College, Midland, Texas
Approved the following: (1) the Associate of Arts and the Associate of Science degrees in General Studies offered at Midland High School, Lees High School, and Ozona High School, (2) Computer Graphics Technology offered at the Advanced Technology Center, and (3) the Diesel Technology program offered at the Colegell Learning Center

Parker University, Dallas, Texas
Approved Level I offering the Associate of Applied Science in Radiologic Technology

Southern University at Shreveport, Shreveport, Louisiana
Approved the Associate of Science in Business Management and the Associate of Applied Science in Health Information Technology offered through distance learning

The Commission continued the accreditation of the following institutions after an on-site review by a Substantive Change Committee:

- Anderson University, Anderson, South Carolina
- Belmont Abbey College, Belmont, North Carolina
- College of Central Florida, Ocala, Florida
- Florida National University, Hialeah, Florida
- Georgia College and State University, Milledgeville, Georgia
- High Point University, High Point, North Carolina
- Jefferson State Community College, Birmingham, Alabama
- Johnson University, Knoxville, Tennessee
- Medical University of South Carolina, Charleston, South Carolina
- Middle Tennessee State University, Murfreesboro, Tennessee
- Middle Tennessee State University, Murfreesboro, Tennessee
- Mount Olive College, Mount Olive, North Carolina
- North Greenville University, Tigerville, South Carolina

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Owensboro Community and Technical College, Owensboro, Kentucky

Review of an Electronic Systems Operation Technician Certificate offered at Lewisport, Kentucky

Savannah Technical College, Savannah, Georgia

Review of off-campus instructional sites at Woodville-Tompkins High School in Savannah and Fort Stewart Army Educational Center in Fort Stewart, Georgia

South University, Savannah, Georgia

Review of a branch campus located in Austin, Texas

Tallahassee Community College, Tallahassee, Florida

Review of the Ghazvini Center for Healthcare Education in Tallahassee, Florida

University of Houston-Downtown, Houston, Texas

Review of off-campus instructional sites at Lone Star College-Kingwood and Lone Star College-CyFair

University of West Florida, Pensacola, Florida

Review of the Bachelor of Science in Electrical Engineering and in Computer Engineering offered at the University of Florida Research & Engineering Facility in Shalimar, Florida

Virginia Highlands Community College, Abingdon, Virginia

Review of dual enrollment off-campus instructional sites offering the General Education Certificate at the following locations: Abingdon, Virginia; Chilhowie, Virginia; Mountain City, Tennessee; Saffleville, Virginia; and Bristol, Virginia

Wade College, Dallas, Texas

Review of membership at Level II offering the Bachelor of Arts in Manufacturing and Design

The Commission approved the merger/consolidations of the following institutions:

- Georgia Health Sciences University, Augusta, Georgia
  Approved the consolidation/merger of Georgia Health Sciences University with Augusta State University to be called Georgia Regents University

- Macon State College, Macon, Georgia
  Approved the consolidation/merger of Macon State College with Middle Georgia College to be called Middle Georgia State College

- North Georgia College and State University, Dahlonega, Georgia
  Approved the consolidation/merger of North Georgia College and State University with Gainesville State College to be called the University of North Georgia

- South Georgia College, Douglas, Georgia
  Approved the consolidation/merger of South Georgia College with Waycross College to be called South Georgia State College

The Commission removed the following institutions from Probation:

- Chattahoochee Valley Community College, Phenix City, Alabama
- Ranger College, Ranger, Texas

Sanctions and other Negative Actions

The Commission denied membership at a more advanced degree level for the following institution:

- Benedict College, Columbia, South Carolina
  Denied approval of membership at Level III because the institution did not provide an acceptable plan and supporting documentation to ensure that it has the capability to comply with the following standards as they relate to the substantive change:
  Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs), Comprehensive Standard 3.4.6 (Practices for awarding credit), and Comprehensive Standard 3.7.1 (Faculty competence) of the Principles of Accreditation.

- Georgia Perimeter College, Decatur, Georgia
  Denied approval of membership at Level II because the institution did not provide an acceptable plan and supporting documentation to ensure that it has the capability to comply with the following standards as they relate to the substantive change:
  Core Requirement 2.11.1 (Financial resources), Comprehensive Standard 3.10.1 (Financial stability), and Comprehensive Standard 3.10.3 (Control of finances) of the Principles of Accreditation.

- Martin Methodist College, Pulaski, Tennessee
  Denied approval of membership at Level III because the institution did not provide an acceptable plan and supporting documentation to ensure that it has the capability to comply with the following standards as they relate to the substantive change:
  Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs), Comprehensive Standard 3.6.1 (Post-baccalaureate program rigor), and Comprehensive Standard 3.7.1 (Faculty competence) of the Principles of Accreditation.

The Commission denied approval of the following substantive changes:

- Fundacion Universidad de las Americas Puebla, Puebla, Mexico
  Denied approval to offer the Licenciatura in Biomedical Engineering degree program for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs) and Comprehensive Standard 3.10.1 (Financial stability) of the Principles of Accreditation.

- Parker University, Dallas, Texas
  Denied approval of membership at Level III for failure to comply with Comprehensive Standard 3.6.1 (Post-baccalaureate program rigor) of the Principles of Accreditation.

The Commission continued accreditation, denied reaffirmation, and placed the following institutions on Warning:

- Austin Community College, Austin, Texas
- Dabney S. Lancaster Community College, Clifton Forge, Virginia
- Edward Waters College, Jacksonville, Florida
- Fort Valley State University, Fort Valley, Georgia
- Grambling State University, Grambling, Louisiana
- Texarkana College, Texarkana, Texas
- Texas State Technical College–Harlingen, Harlingen, Texas
- Virginia Union University, Richmond, Virginia

The Commission approved the merger/consolidations of the following institutions:

- Harlingen, Texas
- Texas State Technical College–Harlingen
- Grambling State University, Grambling, Louisiana
- Edward Waters College, Jacksonville, Florida
- Clifton Forge, Virginia
- Austin Community College, Austin, Texas
- South Georgia College to be called South Georgia State College
- Approved the consolidation/merger of South Georgia College with University of North Georgia
- Approved the consolidation/merger of North Georgia College and State University with Gainesville State College to be called Middle Georgia State College
- Approved the consolidation/merger of Macon State College with Middle Georgia College to be called Middle Georgia State College
- Approved the consolidation/merger of Macon State College with Middle Georgia College to be called Middle Georgia State College
- Approved the consolidation/merger of Georgia Health Sciences University with Augusta State University to be called Georgia Regents University
- Approved the consolidation/merger of Georgia Highlands Community College, Abingdon, Virginia
- Approved the consolidation/merger of Kingwood and Lone Star College-CyFair
- Approved the consolidation/merger of Georgia Perimeter College with Augusta State University to be called Georgia Regents University
- Approved the consolidation/merger of Georgia Health Sciences University with Augusta State University to be called Georgia Regents University
- Approved the consolidation/merger of Georgia Highlands Community College, Abingdon, Virginia
- Approved the consolidation/merger of Middle Georgia State College with Macon State College
- Approved the consolidation/merger of North Georgia College and State University with Gainesville State College to be called the University of North Georgia
- Approved the consolidation/merger of South Georgia College with Waycross College to be called South Georgia State College

Principles of Accreditation

For twelve months for failure to comply with Core Requirement 2.5 (Institutional effectiveness), Comprehensive Standard 3.2.10 (Administrative staff evaluations), Comprehensive Standard 3.2.13 (Institution-related entities), Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs), Comprehensive Standard 3.3.1.2 (Institutional effectiveness: administrative support services), Comprehensive Standard 3.3.1.3 (Institutional effectiveness: academic and student support services), Comprehensive Standard 3.3.1.5 (Institutional effectiveness: community/public service), Comprehensive Standard 3.3.2 (Quality enhancement plan), Comprehensive Standard 3.5.1 (General education competencies), Comprehensive Standard 3.5.4 (Terminal degrees of faculty), Comprehensive Standard 3.7.2 (Faculty evaluation), and Comprehensive Standard 3.12.1 (Substantive change) of the Principles of Accreditation.
Memphis College of Art, Memphis, Tennessee
For twelve months for failure to comply with Core Requirement 2.5 (Institutional effectiveness), Core Requirement 2.11.1 (Financial resources), Comprehensive Standard 3.10.1 (Financial stability), Comprehensive Standard 3.3.1.2 (Institutional effectiveness: administrative support services), Comprehensive Standard 3.3.1.3 (Institutional effectiveness: academic and student support services), and Comprehensive Standard 3.4.7 (Consortial relationships/contractual agreements) of the Principles of Accreditation.

Mid-Continent University, Mayfield, Kentucky
For twelve months for failure to comply with Core Requirement 2.8 (Faculty), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.2.9 (Personnel Appointment), and Comprehensive Standard 3.2.10 (Administrative Staff Evaluations), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.5 (Institutional Effectiveness: Community/Public Service), Comprehensive Standard 3.4.6 (Practices for Awarding Credit), Comprehensive Standard 3.4.8 (Noncredit to Credit), Comprehensive Standard 3.5.1 (General Education Competencies), Comprehensive Standard 3.7.2 (Faculty Evaluation), Comprehensive Standard 3.10.1 (Financial Stability), Federal Requirements 4.7 (Title IV Program Responsibilities), and Federal Requirements 4.9 (Definition of Credit Hours) of the Principles of Accreditation.

The Commission continued accreditation, denied reaffirmation, and continued the following institutions on Warning:

Interdenominational Theological Center, Atlanta, Georgia
For twelve months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs), Comprehensive Standard 3.3.1.4 (Institutional effectiveness: research), Comprehensive Standard 3.3.1.5 (Institutional effectiveness: community/public service), Comprehensive Standard 3.4.7 (Consortial relationships/contractual agreements), Comprehensive Standard 3.6.3 (Institutional credits for a graduate degree), Comprehensive Standard 3.9.3 (Qualified staff), Comprehensive Standard 3.10.3 (Control of finances), and Federal Requirement 4.7 (Title IV program responsibilities) of the Principles of Accreditation.

Louisiana College, Pineville, Louisiana
For twelve months for failure to comply with Core Requirement 2.5 (Institutional effectiveness), Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs), Comprehensive Standard 3.3.1.2 (Institutional effectiveness: administrative support services), Comprehensive Standard 3.3.1.3 (Institutional effectiveness: academic and student support services), Comprehensive Standard 3.5.1 (General education competencies), and Comprehensive Standard 3.7.1 (Faculty competence) of the Principles of Accreditation.

The Commission continued accreditation, denied reaffirmation, and placed the following institution on Probation:

Virginia Intermont College, Bristol, Virginia
For six months for failure to comply with Core Requirement 2.11.1 (Financial resources) and Comprehensive Standard 3.10.1 (Financial stability) of the Principles of Accreditation.

The Commission continued the accreditation of the following institutions and placed them on Warning:

Emmanuel Christian Seminary, Johnson City, Tennessee
For twelve months for failure to comply with Core Requirement 2.2 (Governing body), Core Requirement 2.11.1 (Financial resources), Comprehensive Standard 3.10.1 (Financial stability), and Comprehensive Standard 3.10.3 (Control of finances) of the Principles of Accreditation.

Georgia Perimeter College, Decatur, Georgia
For six months for failure to comply with Core Requirement 2.11.1 (Financial resources), Comprehensive Standard 3.10.1 (Financial stability), and Comprehensive Standard 3.10.3 (Control of finances) of the Principles of Accreditation.

Navarro College, Corsicana, Texas
For six months for failure to comply with Core Requirement 2.8 (Faculty), Comprehensive Standard 3.10.2 (Financial aid audits), and Federal Requirement 4.7 (Title IV program responsibilities) of the Principles of Accreditation.

Orangeburg-Calhoun Technical College, Orangeburg, South Carolina
For twelve months for failure to comply with Core Requirement 2.8 (Faculty) of the Principles of Accreditation.

Southwest Virginia Community College, Cedar Bluff, Virginia
For six months for failure to comply with Core Requirement 2.8 (Faculty) of the Principles of Accreditation.

Texas College, Tyler, Texas
For six months for failure to comply with Core Requirement 2.8 (Faculty) and Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs) of the Principles of Accreditation.

University of Virginia, Charlottesville, Virginia
For twelve months for failure to comply with Core Requirement 2.2 (Governing board) and Comprehensive Standard 3.7.5 (Faculty role in governance) of the Principles of Accreditation.

Wytheville Community College, Wytheville, Virginia
For six months for failure to comply with Core Requirement 2.8 (Faculty) of the Principles of Accreditation.

The Commission continued the accreditation of the following institution and placed it on Probation:

Florida A & M University, Tallahassee, Florida
For twelve months for failure to comply with Principle 1.1 (Integrity), Comprehensive Standard 3.2.8 (Qualified administrative/academic officers), Comprehensive Standard 3.10.3 (Control of finances), and Comprehensive Standard 3.11.2 (Institutional environment) of the Principles of Accreditation.

The Commission continued accreditation for good cause and placed the following institutions on Probation:

Jarvis Christian College, Hawkins, Texas
For twelve months for failure to comply with Core Requirement 2.11.1 (Financial resources), Comprehensive Standard 3.10.1 (Financial stability), Comprehensive Standard 3.10.3 (Control of finances) (formerly Comprehensive Standard 3.10.4), and Federal Requirement 4.7 (Title IV program responsibilities) of the Principles of Accreditation.

Saint Vincent de Paul Regional Seminary, Boynton Beach, Florida
For twelve months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs) and Comprehensive Standard 3.3.1.5 (Institutional effectiveness: community/public service) of the Principles of Accreditation.

Southern University and A & M College at Baton Rouge, Baton Rouge, Louisiana
For six months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs) of the Principles of Accreditation.

The Commission continued accreditation for good cause and continued the following institutions on Probation:

Fisk University, Nashville, Tennessee
For twelve months for failure to comply with Core Requirement 2.2 (Governing board), Core Requirement 2.11.1 (Financial resources), Comprehensive Standard 3.10.1 (Financial stability), continued on next page
Comprehensive Standard 3.10.3 (Control of finances) (formerly Comprehensive Standard 3.10.4), and Federal Requirement 4.7 (Title IV program responsibilities) of the Principles of Accreditation.

Greensboro College, Greensboro, North Carolina

For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.10.1 (Financial Stability) and Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: education programs) of the Principles of Accreditation.

Adverse Actions

The Commission removed the following institutions from membership:

Florida Christian College, Kissimmee, Florida

For failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation. (Florida Christian College submitted a notification to appeal thereby maintaining its accreditation on Probation status. The Appeals Committee met on February 20, 2013, and voted to affirm the decision of the SACSCOC Board of Trustees taken on December 10, 2012. Further, the Committee determined that Florida Christian College, removed from accreditation based solely on finances, failed to produce evidence that the new financial information presented since December 10, 2012, was verifiable and material to the Board’s adverse action. Therefore, the Appeals Committee found that testimony and documents presented at the time of the appeal did not provide an adequate basis to support a decision to remand. The removal of the accreditation of Florida Christian College is effective February 20, 2013, pending Court Order.)

In accordance with the “Standing Rules of the Commission on Colleges,” members of the Board abstained from the vote on the accreditation status of their respective institutions, affiliated institutions, and any other recognized conflicts of interest.

Chair Hilpert asked John Russell, Chair of the Committee on Fifth-Year Interim Reports, to report on the reviews of 33 Track A institutions that make up the 2017 reaffirmation class. He reported that the standards most cited were Core Requirement 2.8; Comprehensive Standards 3.3.1.1, 3.4.11, 3.13; and Federal Requirement 4.1.

There being no further business, the meeting was adjourned at 4:50 p.m.

Action on Nominations

Chair Hilpert explained the process for nominating individuals to the Commission’s Board of Trustees. It is an open process whereby the chief executive officers (college delegates) are invited to submit nominees to their respective state Board of Trustees who, in turn, submit a slate of nominees to the Commission’s Nominating Committee.

Vice Chair Earvin read the report of the Nominating Committee of the Commission on Colleges. The College Delegate Assembly elected the following to serve on the SACSCOC Board of Trustees:

Class of 2015

(Terms beginning January 1, 2013, and concluding December 31, 2015)

MaryLou Apple, President, Motlow State Community College, Lynchburg, Tennessee

Lon Morris College, Jacksonville, Texas

For failure to comply with Core Requirement 2.5 (Institutional effectiveness), Core Requirement 2.7.2 (Program Content), Core Requirement 2.7.3 (General education), Core Requirement 2.8 (Faculty), Core Requirement 2.9 (Learning resources and services), Core Requirement 2.10 (Student support services), Core Requirement 2.11.1 (Financial resources), Comprehensive Standard 3.10.1 (Financial stability), Comprehensive Standard 3.10.2 (Financial aid audits), Comprehensive Standard 3.10.3 (Control of finances), Comprehensive Standard 3.10.4 (Control of sponsored research/external funds), and Federal Requirement 4.7 (Title IV program responsibilities) of the Principles of Accreditation. (Institution did not appeal the decision of SACSCOC Board of Trustees to remove accreditation. The removal of the accreditation of Lon Morris College is effective December 10, 2012.)

In accordance with the “Standing Rules of the Commission on Colleges,” members of the Board abstained from the vote on the accreditation status of their respective institutions, affiliated institutions, and any other recognized conflicts of interest.

Chair Hilpert asked John Russell, Chair of the Committee on Fifth-Year Interim Reports, to report on the reviews of 33 Track A institutions that make up the 2017 reaffirmation class. He reported that the standards most cited were Core Requirement 2.8; Comprehensive Standards 3.3.1.1, 3.4.11, 3.13; and Federal Requirement 4.1.

There being no further business, the meeting was adjourned at 4:50 p.m.

Minutes of the Business Meeting of the College Delegate Assembly of the Southern Association of Colleges and Schools Commission on Colleges - December 11, 2012

The College Delegate Assembly of the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) held its Annual Business Meeting at the Hilton Anatole, in Dallas, Texas, on December 11, 2012, at 10:30 a.m. Chair John M. Hilpert, President of Delta State University, presided. Dr. Larry L. Earvin, President of Huston-Tillotson University, served as Vice Chair.

Dr. Charles Edward Meadows, President of Pensacola State College, introduced the meeting’s speaker, Dr. Sanford C. Shugart, President of Valencia College, whose topic was “Rethinking the College Completion Agenda: Principles that Move the Needle.”

Following the speaker’s presentation, Chair Hilpert convened the business portion of the session and reported on the actions taken by the Executive Council and SACSCOC Board of Trustees during their meetings December 7-10, 2012. (Refer to the December 10, 2012, meeting of the Board of Trustees for the minutes describing these actions.)

Ronnie Booth, President, Tri-County Technical College, Pendleton, South Carolina

Trina B. Boteler, Vice President for Academic Affairs, Chattahoochee Technical College, Marietta, Georgia

M. Christopher Brown II, President, Alcorn State University, Alcorn State University, Mississippi

W. Todd Carlisle, Sirote & Permutt, Birmingham, Alabama (Public Member)

Mary Ann Coleman, President and CEO, Louisiana Association of Independent Colleges & Universities, Baton Rouge, Louisiana (Public Member)

Benito Flores, Dean, Division of Engineering and Technologies, Universidad de Monterrey, San Pedro Garza Garcia, Mexico

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Dana L. Gibson, President, Sam Houston State University, Huntsville, Texas
Judy Gooch, Owner, Judy Gooch Interiors, Oak Ridge, Tennessee (Public Member)
Nancy Oliver Gray, President, Hollins University, Roanoke, Virginia
Carl M. Hite, President, Cleveland State Community College, Cleveland, Tennessee
Katherine M. Johnson, President, Pasco-Hernando Community College, New Port Richey, Florida
Daniel W. Jones, Chancellor, University of Mississippi, University, Mississippi
Andrea S. Mayfield, Vice President for Institutional Research and Effectiveness, East Mississippi Community College, Scooba, Mississippi
Johnette McKown, President, McLennan Community College, Waco, Texas
Charles Edward Meadows, President, Pensacola State College, Pensacola, Florida
Timothy S. Mescon, President, Columbus State University, Columbus, Georgia
Charles R. Mojock, President, Lake-Sumter State College, Leesburg, Florida
Richard W. Phillips, President, Southern College of Optometry, Memphis, Tennessee
Joseph C. Rallo, Vice President for Academic Affairs, Texas Tech University System, Lubbock, Texas
Brenda Hyde Rogers, Consultant, Chapel Hill, North Carolina (Public Member)
Mary Evans Sias, President, Kentucky State University, Frankfort, Kentucky
T. Andrew Westmoreland, President, Samford University, Birmingham, Alabama

Class of 2014
(Filling a vacancy; eligible for reelection in 2014 for a second term)
Brian E. Noland, President, East Tennessee State University, Johnson City, Tennessee

Class of 2013
(Filling a vacancy; eligible for reelection in 2013 for a first complete term)
Sandra S. Harper, President, Our Lady of the Lake College, Baton Rouge, Louisiana

The College Delegate Assembly elected the following to serve on the Board of Trustees of the Southern Association of Colleges and Schools:

Faculty Representative to the SACS Board of Trustees
Walter Harris, Jr., Distinguished University Professor and Professor of Music, Loyola University New Orleans, New Orleans, Louisiana

The College Delegate Assembly elected the following to serve on the Appeals Committee of the College Delegate Assembly:

To Serve Three-Year Terms as Members of the Appeals Committee Class of 2015
William T. Abare, Jr., President, Flagler College, St. Augustine, Florida
Karen A. Bowyer, President, Dyersburg State Community College, Dyersburg, Tennessee

Charles Paul Conn, President, Lee University, Cleveland, Tennessee
Mark R. Foley, President, University of Mobile, Mobile, Alabama

To Serve a Three-Year Term as Appeals Hearing Officer
Oren Griffin, Associate Dean for Academic Affairs and Associate Professor of Law, Mercer School of Law, Mercer University, Macon, Georgia

Chair Hilpert referred the membership to the list of SACSCOC Board of Trustees elected on Monday to serve on the 2013 Executive Council. The report was presented to the College Delegate Assembly as information. He recognized and thanked the following members of the 2012 Nominating Committee of the Commission: M. Christopher Brown II, President, Alcorn State University, Alcorn State, Mississippi (Chair); C. Paul Conn, President, Lee University, Cleveland, Tennessee; Tracy Fitzsimmons, President, Shenandoah University, Winchester, Virginia; Ann Stuart, Chancellor & President, Texas Woman’s University, Denton, Texas; and William D. Underwood, President, Mercer University, Macon, Georgia.

Report on SACSCOC Accreditation of Institutions
Vice Chair Earvin read the reports from SACSCOC Board of Trustees regarding accreditation actions taken on June 21, 2012, and December 10, 2012. The reports were read as information. (Refer to the June 21, 2012, and December 10, 2012, Minutes of the SACSCOC Board of Trustees.)

Leadership Transition
Dr. Belle S. Wheelan, President of SACSCOC, thanked Dr. John Hilpert for his three years of service as Chair of SACSCOC Board of Trustees. She commended him for his leadership, wisdom, and support and asked the Assembly to join her in expressing their appreciation. At the conclusion of the ovation, Dr. Hilpert thanked the membership for the opportunity to serve as leader and for their support and confidence in him during his tenure.

Chair Hilpert introduced Dr. Larry Earvin, President of Huston-Tillotson University and Chair-elect. He indicated that he had had the privilege of working with Dr. Earvin this past year during his service as Vice Chair and that he came to this position of leadership with experience and knowledge in the work of the Commission. He expressed that his experience and breadth in higher education will serve the membership well and that it was an honor to place his leadership, wisdom, and support and confidence in him during his tenure.

Dr. Earvin thanked Dr. Hilpert for his kind words and the membership for their confidence in his leadership. There being no further business, the meeting was adjourned at 11:50 a.m. after announcing that the College Delegates would reconvene December 2013 in Atlanta, Georgia.

continued on next page
Appeals Proceedings of the College Delegate Assembly – August 20, 2012

On June 21, 2012, the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) Board of Trustees took action to terminate the accreditation of St. Paul’s College located in Lawrenceville, Georgia, citing failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: administrative support services), Comprehensive Standard 3.3.1.3 (Institutional Effectiveness: academic and student support services), Comprehensive Standard 3.5.4 (Terminal Degrees of Faculty), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation. Following notification of the action, the institution appealed the decision of the Board of Trustees. On August 20, 2012, the Appeals Committee confirmed the decision of the SACSCOC Board of Trustees to remove the accreditation of St. Paul’s College.

Minutes of the Executive Session of SACSCOC Board of Trustees – June 20, 2013

The SACSCOC Board of Trustees met in Executive Session on Thursday, June 20, 2013, at 9:30 a.m. at the Charleston Place Hotel in Charleston, South Carolina. Dr. Larry Earvin, Chair of SACSCOC Board of Trustees and President of Huston-Tillotson University, presided. Dr. Andrew Westmoreland, President of Samford University, served as acting Vice Chair. Vice Chair Westmoreland called the roll. The following Board members were in attendance: Rebecca G. Adams, Professor of Sociology and Gerontology, University of North Carolina at Greensboro, Greensboro, North Carolina; James A. Anderson, Chancellor, Fayetteville State University, Fayetteville, North Carolina; Pamela D. Anglin, President, Paris Junior College, Paris, Texas; MaryLou Apple, President, Motlow State Community College, Lynchburg, Tennessee; Randolph E. Berridge, President, Florida High Tech Corridor Council, Inc., Heathrow, Florida (Public Representative); Robert G. Boehmer, President, East Georgia State College, Swainsboro, Georgia; A. Frank Bonner, President, Gardner-Webb University, Boiling Springs, North Carolina; Ronnie L. Booth, President, Tri-County Technical College, Pendleton, South Carolina; Stephen R. Briggs, President, Berry College, Mount Berry, Georgia; Timothy S. Brophy, Director of Institutional Assessment and Professor of Music Education, University of Florida, Gainesville, Florida; Jimmy M. Cairo, Dean, School of Allied Health Professions, LSU Health Sciences Center, New Orleans, Louisiana; W. Todd Carlisle, Attorney at Law, Sirote & Permutt, Birmingham, Alabama (Public Representative); Mary Ann Coleman, President & CEO Louisiana Association of Independent Colleges and Universities, Baton Rouge, Louisiana (Public Representative); Larry L. Earvin, President and CEO, Huston-Tillotson University, Austin, Texas; Benito Flores, Dean, Division of Engineering and Technologies, Universidad de Monterrey, Mexico; Michael A. Gerber, President, Cross Channel Initiatives, Atlanta, Georgia (Public Representative); Dana L. Gibson, President, Sam Houston State University, Huntsville, Texas; Michael A. Gillette, President, Bioethics Services of Virginia, Lynchburg, Virginia (Public Representative); Judy T. Gooch, Oak Ridge, Tennessee (Public Representative); Nancy Oliver Gray, Provost, Hollins University, Roanoke, Virginia; M. Dwaine Greene, Vice President for Academic Affairs and Provost, Campbell University, Buies Creek, North Carolina; Kimberely B. Hall, Executive Vice President, South College, Knoxville, Tennessee; Sandra S. Harper, President, Our Lady of the Lake College, Baton Rouge, Louisiana; Billy C. Hawkins, President, Talladega College, Talladega, Alabama; Vicki P. Hawsey, President, Wallace State Community College, Hanceville, Alabama; Karen P. Helm, Director, University Planning and Analysis, North Carolina State University, Raleigh, North Carolina; Jairy C. Hunter, Jr., President, Charleston Southern University, Charleston, South Carolina; Katherine M. Johnson, President, Pasco-Hernando Community College, New Port Richey, Florida; Sandra J. Jordan, Chancellor, University of South Carolina – Aiken, Aiken, South Carolina; Mary P. Kirk, President, Montgomery Community College, Troy, North Carolina; James S. Klauber, President, Owensboro Community and Technical College, Owensboro, Kentucky; William T. Luckey, Jr., President, Lindsey Wilson College, Columbia, Kentucky; Andrea S. Mayfield, Vice President for Institutional Research and Effectiveness, East Mississippi Community College, Scooba, Mississippi; Terry M. McConathy, Vice President for Academic Affairs, Dean of the Graduate School, Louisiana Tech University, Ruston, Louisiana; Betty A. McCoohan, President, Wharton County Junior College, Wharton, Texas; F. Craig McDaniel, President, Georgia Northwestern Technical College, Rome, Georgia; Johnette McKown, President, McLennan Community College, Waco, Texas; Charles Edward Meadows, President, Pensacola State College, Pensacola, Florida; Charles R. Mojock, President, Lake-Sumter State College, Leesburg, Florida; Nancy B. Moody, President, Tusculum College, Greeneville, Tennessee; Brian E. Noland, President, East Tennessee State University, Johnson City, Tennessee; Darrell F. Parker, Dean, College of Business, Western Carolina University, Cullowhee, North Carolina; Richard W. Phillips, President, Southern College of Optometry, Memphis, Tennessee; Joseph C. Rallo, Vice Chancellor for Academic Affairs, Texas Tech University System, Lubbock, Texas; Rosalind Reichard, President, Emory & Henry College, Emory, Virginia; Brenda Hyde Rogers, Education Consultant, Chapel Hill, North Carolina (Public Representative); Carla D. Sanderson, Provost and Executive Vice President, Union University, Jackson, Tennessee; E. Joseph Savoie, President, The University of Louisiana at Lafayette, Lafayette, Louisiana; Edward L. Schrader, President, Brenau University, Gainesville, Georgia; Mary Evans Stas, President, Kentucky State University, Frankfort, Kentucky; Wilson Stone, House of Representatives, Kentucky Legislature, Scottsville, Kentucky (Public Representative); Linda K. Thomas-Glover, President, Eastern Shore Community College, Melfa, Virginia; John G. Thornell, Vice President for Academic Affairs and Provost, University of North Alabama, Florence, Alabama; Andrew Westmoreland, President, Samford University, Birmingham, Alabama; Evans P. Whitaker, President, Anderson University, Anderson, South Carolina; Susan A. Winsor, President, Aiken Technical College, Aiken, South Carolina; and Daniel A. Wubah, Vice President and Dean for Undergraduate Education, Virginia Polytechnic Institute and State University, Blacksburg, Virginia.
The following Board members were not in attendance: David L. Beckley, President, Rust College, Holly Springs, Mississippi; Trina B. Botele, Executive Vice President, Marietta Campus, Chattahoochee Technical College, Marietta, Georgia; Glenn F. Boyce, President, Holmes Community College, Goodman, Mississippi; M. Christopher Brown II, President, Alcorn State University, Lorman, Mississippi; Kelvin Buck, Mississippi House of Representatives, Holly Springs, Mississippi (Public Representative); Carol Z. Garrison, President Emerita, The University of Alabama at Birmingham, Birmingham, Alabama; Eric A. Hayler, AS2 Board Member, Boiling Springs, South Carolina; Carol Z. Garrison, President Emerita, The University of Alabama at Birmingham, Birmingham, Alabama; Eric A. Hayler, AS2 Board Member, Boiling Springs, South Carolina (Public Representative); Billy D. Hilyer, President, Faulkner University, Montgomery, Alabama; Carl M. Hite, President, Cleveland State Community College, Cleveland, Tennessee; William G. Ingram, President, Durham Technical Community College, Durham, North Carolina; Daniel W. Jones, Chancellor, University of Mississippi, University, Mississippi; Mark E. Keenum, President, Mississippi State University, Mississippi State, Mississippi; Flavius C. Killebrew, President/CEO, Texas A&M University – Corpus Christi, Corpus Christi, Texas; Timothy S. Mescon, President, Columbus State University, Columbus, Georgia; Martin H. Posey, Associate Vice Chancellor Dean of Undergraduate Studies, University of North Carolina at Wilmington, Wilmington, North Carolina; and Martha D. Saunders, Provost, University of West Florida, Pensacola, Florida.

The Board approved the minutes of its December 2012 Executive Business Meeting. Copies of the minutes of the December 2012 and March 2013 Executive Council meetings were presented to the Board as information.

Report from the Chair

Chair Earvin reported that during its meetings on June 18-19, 2013, the Executive Council discussed or took action on the following items:
1. Approved the 2013-2014 budget of the Commission on Colleges.
2. Received a report from the Commission’s new investment company, Fifth-Third Investment Management Group.
3. Reviewed staff reports on the following: (1) Small College Initiative session held on April 16, 2013, that focused on the relationship of chief executive officers and boards of trustees; (2) substantive change activities; (3) training and research activities; (4) Commission staff Technology Committee, (4) a report from the Peer Review Advisory Board which examined possible exceptions to requirements in the Principles for international institutions that cannot meet SACSCOC standards due to national laws; and (5) a report from the Lumina Foundation for Education.
4. Reviewed the modified SACSCOC Personnel Handbook and called for additional revisions and action in December.
5. Deferred action on proposed revisions to the Commission Guideline “Advertising, Student Recruitment, and Representation of Accredited Status.” The staff was asked to reconstitute the document so that it distinguishes between points of policy and of guidelines.
6. Reviewed the AAU and ACE driven statement on student assessment, called “Principles for Effective Assessment of Student Achievement.” In the past, the Council had received, but not endorsed, the statement due to an exception that accrediting bodies would give more flexibility with regard to measuring goals to those institutions with a record of stability and successful performance. With those particular statements eliminated, the Council endorsed the document that signifies a substantive and politically important statement of common ground on the effective assessment of student achievement.
7. Announced that the Annual Meeting will be held December 6-10 (Fri-Tues) in Atlanta, Georgia, at the Marriott Marquis Hotel.
8. Evaluated and extended the contract of President Belle Wheelan.

The Chair also recognized the retirement of Board members Rosalind Reichard and Craig McDaniel and expressed his appreciation, on behalf of the membership, for their many contributions to the work of the Commission.

The Chair called on SACSCOC legal counsel to update the Board on current litigation and other legal matters. Mr. Patrick McKee reported on the litigation status of St. Paul’s College and Florida Christian College, and a case on open records access to a SACSCOC institution in Florida.

Report from the President

Dr. Belle S. Wheelan, President of SACS Commission on Colleges, thanked Board members and staff for their support and assistance this past year. She expressed appreciation to the Council and C & R readers for their diligence and time in preparing for and making decisions regarding policies and the accreditation of institutions. She presented the Commission’s budget and thanked the Council for their continuing support of her leadership.

Actions on Accreditation

The SACSCOC Board of Trustees approved the following actions of the Committees on Compliance and Reports and the Executive Council. The following list does not include the names of institutions required only to submit additional monitoring reports, unless the review resulted in a negative or an adverse action.

The Commission reaffirmed the accreditation of the following institutions:
- Amarillo College, Amarillo, Texas
- Austin Community College, Austin, Texas
- Bladen Community College, Dublin, North Carolina
- Bluefield College, Bluefield, Virginia

(Reaffirmed at Level II)

continued on next page
Brookhaven College, Dallas, Texas
Cedar Valley College, Lancaster, Texas
College of the Mainland, Texas City, Texas
Columbia State Community College, Columbia, Tennessee
Dalton State College, Dalton, Georgia
Davidson County Community College, Lexington, North Carolina
Eastfield College, Mesquite, Texas
El Centro College, Dallas, Texas
Forsyth Technical Community College, Winston-Salem, North Carolina
Gateway Community and Technical College, Florence, Kentucky
Georgia Piedmont Technical College, Clarkston, Georgia
Georgia Northwestern Technical College, Rome, Georgia
Greenville Technical College, Greenville, South Carolina
John Tyler Community College, Chester, Virginia
Johnston Community College, Smithfield, North Carolina
Lane College, Jackson, Tennessee
LeMoyne-Owen College, Memphis, Tennessee
Miles College, Fairfield, Alabama
Mountain View College, Dallas, Texas
North Georgia Technical College, Clarkesville, Georgia
North Lake College, Irving, Texas
Northeast Texas Community College, Mt. Pleasant, Texas
Pamlico Community College, Grantsboro, North Carolina
Paris Junior College, Paris, Texas
Piedmont Community College, Roxboro, North Carolina
Pitt Community College, Winterville, North Carolina
Richland College, Dallas, Texas
Santa Fe College, Gainesville, Florida
South Piedmont Community College, Polkton, North Carolina
Southeastern Technical College, Vidalia, Georgia
Southwestern University, Georgetown, Texas
St. Joseph Seminary College, St. Benedict, Louisiana
Texas State Technical College Waco, Waco, Texas
Vance Granville Community College, Henderson, North Carolina
West Georgia Technical College, Waco, Texas
Wiley College, Marshall, Texas

The Commission granted initial candidacy to the following institution:

(Candidacy is effective June 20, 2013)

H. Councill Trenholm State Technical College, Montgomery, Alabama (Level I)

The Commission authorized an Accreditation Committee for the following institution:

Texas A & M University San Antonio, San Antonio, Texas
(Currently accredited as a campus of Texas A&M University – Kingsville, but seeking separate accreditation)

The Commission accredited the following member institutions at a new or a more advanced degree level:

Carson-Newman University, Jefferson City, Tennessee
Moved from Level III to Levels IV and V to offer the Doctor of Nursing Practice and Doctor of Education in Educational Leadership (Effective Fall 2014)

Martin Methodist College, Pulaski, Tennessee
Moved from Level II to Level III to offer the Master of Business Administration (Effective May 2014)

Mount Olive College, Mount Olive, North Carolina
Moved from Level II to Level III to offer the Master of Business Administration (Effective Fall 2013)

Our Lady of Holy Cross College, New Orleans, Louisiana
Moved from Level III to Level V to offer the Ph.D. in Counseling Education (Effective Fall 2013)

Parker University, Dallas, Texas
Approved at Level III to offer the Master of Business Administration in Health Care Management (Currently accredited at Levels I, II, and V) (Effective Fall 2013)

Rollins College, Winter Park, Florida
Moved from Level III to Level V to offer the Executive Directorate in Business Administration (Effective Fall 2013)

The Commission approved the following substantive changes:

Emmanuel Christian Seminary, Johnson City, Tennessee
Approved the Master of Christian Ministries delivered both on-campus and using online technology (Effective Fall 2013)

Mount Olive College, Mount Olive, North Carolina
Approved offering distance learning (Effective Fall 2013)

Texas A & M University, College Station, Texas
Approved the acquisition of the Texas Wesleyan University School of Law (Effective August 2013)

University of South Florida Sarasota-Manatee, Sarasota, Florida
Approved (1) addition of lower-level general education program, (2) lower level course work for current bachelor degrees, (3) the Associate of Arts Certificate, and (4) revision of mission (Effective August 2013)

The Commission continued the accreditation of the following institutions after a Substantive Change Committee reviewed the approved change:

Atlanta Metropolitan State College, Atlanta, Georgia
Review of membership at Level II offering the Bachelor of Science in Biology
Bauder College, Atlanta, Georgia
Review of the Associate of Science in Nursing and the Licensed Practical Nurse

Belhaven University, Jackson, Mississippi
Review of the following off-campus instructional sites reviewed as part of the Fifth-Year Interim Report: Shadowood Office Park, Atlanta, Georgia; Glenwood Avenue, Dalton, Georgia; Chestnut Street, Chattanooga, Tennessee; Desoto, Mississippi; and Jackson Le-Fleur, Mississippi.

 Catawba College, Salisbury, North Carolina
Review of an off-campus instructional site located at Central Piedmont Community College in Charlotte, North Carolina

Coker College, Hartsville, South Carolina
Review of membership at Level III offering the Master of Science in College Athletic Administration.

East Georgia State College, Swainsboro, Georgia
Review of membership at Level II offering the Bachelor of Science in Biology

Florida Gateway College, Lake City, Florida
Review of membership at Level II offering the Bachelor of Science in Nursing

Gardner-Webb University, Boiling Springs, North Carolina
Review of the following off-campus instructional sites in North Carolina reviewed as part of the Fifth-Year Interim Report: Ashbrook High School, Gastonia; Enka High School, Candler; and North Henderson High, Hendersonville.

Lake-Sumter State College, Leesburg, Florida
Review of an off-campus instructional site located at Villages Charter High School in The Villages, Florida.

Limestone College, Gaffney, South Carolina
Review of membership at Level III offering the Master of Business Administration

Lone Star College System, The Woodlands, Texas
Review of the University Park branch campus

McMurry University, Abilene, Texas
Review of membership at Level III offering the Master of Science in Nursing

Murray State University, Murray, Kentucky
Review of membership at Level V offering the Doctor of Nursing Practice

North Florida Community College, Madison, Florida
Review of the following two new off-campus Florida instructional sites: Swayne-Hamilton Technical Center in Live Oak, and Taylor Technical Institute in Perry

Piedmont College, Demorest, Georgia
Review of the following off-campus instructional sites in Georgia reviewed as part of the Fifth-Year Interim Report: Bartow County Learning Center in Cartersville, Baucreek Elementary School, Berkmann High School, and Forsyth County BOE

St. Catharine College, St. Catharine, Kentucky
Review of membership at Level III offering the Master of Arts in Leadership

South Florida State College, Avon Park, Florida
Review of membership at Level II offering the Bachelor of Applied Science in Supervision and Management offered through distance delivery

South Georgia State College, Douglas, Georgia
Review of the merger/consolidation of South Georgia College with Waycross College, now called South Georgia State College (Implemented December 2012)

South University, Savannah, Georgia
Review of a new branch campus: South University—Cleveland Branch Campus

Tri-County Technical College, Pendleton, South Carolina
Review of the following off-campus instructional sites in South Carolina reviewed as part of the Fifth-Year Interim Report:

The Commission approved the mergers/consolidations of the following institutions:

Central Georgia Technical College, Macon, Georgia
The merger/consolidation of Central Georgia Technical College and Middle Georgia Technical College to be called Central Georgia Technical College (Effective July 2013)

Johnston University, Knoxville, Tennessee
The merger/consolidation of Johnston University with Florida Christian College, Kissimmee, Florida, to be called Johnson University (Effective July 2013)

Louisiana Delta Community College, Monroe, Louisiana
The merger/consolidation of Louisiana Delta Community College with Northeast Louisiana Technical College to be called Louisiana Delta Community College (Effective July 2013)

South Louisiana Community College, Lafayette, Louisiana
The merger/consolidation of South Louisiana Community College with Acadiana Technical College to be called South Louisiana Community College (Effective July 2013)

Texas A&M University, College Station, Texas
The merger/consolidation of Texas A&M University and Texas A&M Health Science Center to be called Texas A&M University (Effective July 2013)

The Commission removed the following institutions from Warning:

Birmingham-Southern College, Birmingham, Alabama
Fundacion Universidad de las Americas Puebla, Puebla, Mexico
Midland College, Midland, Texas
Navarro College, Corsicana, Texas
Southwest Virginia Community College, Richlands, Virginia
Texas College, Tyler, Texas
Wytheville Community College, Wytheville, Virginia

The Commission removed the following institutions from Probation:

Central Virginia Community College, Lynchburg, Virginia
Laredo Community College, Laredo, Texas
Southern University and A & M College at Baton Rouge, Baton Rouge, Louisiana

Sanctions and other Negative Actions

The Commission denied authorization of a Candidacy Committee to the following institutions:

Dallas Christian College, Dallas, Texas
Denied authorization of a Candidacy Committee for failure to comply with Core Requirement 2.8 (Faculty), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: educational programs, to include student learning outcomes), and Federal Requirement 4.7 (Title IV program responsibilities) of the Principles of Accreditation.

Northeast Lakeview College, Universal City, Texas
Denied authorization of a Candidacy Committee for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: educational programs, to include student learning outcomes), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Program Effectiveness) of the Principles of Accreditation.
The Commission continued accreditation, denied reaffirmation, and placed the following institutions on Warning:

El Paso County Community College District,
El Paso, Texas
For twelve months for failure to comply with Core Requirement 2.8 (Faculty), and Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs), and Comprehensive Standard 3.3.1.2 (Institutional effectiveness: administrative support services) of the Principles of Accreditation.

Lamar State College – Port Arthur, Port Arthur, Texas
For twelve months for failure to comply with Core Requirement 2.8 (Faculty) and Comprehensive Standard 3.4.7 (Consortial relationships/contractual agreements) of the Principles of Accreditation.

The Commission continued accreditation, denied reaffirmation, and continued the following institutions on Warning:

Georgia Perimeter College, Decatur, Georgia
For twelve months for failure to comply with Core Requirement 2.11.1 (Financial resources), and Comprehensive Standard 3.10.3 (Control of finances) of the Principles of Accreditation.

Newberry College, Newberry, South Carolina
For six months for failure to comply with Comprehensive Standard 3.10.1 (Financial stability) of the Principles of Accreditation.

The Commission continued accreditation of the following institutions and placed them on Warning:

Averett University, Danville, Virginia
For twelve months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs) of the Principles of Accreditation.

Florida Keys Community College, Key West, Florida
For twelve months for failure to comply with Comprehensive Standard 3.10.1 (Financial stability), and Comprehensive Standard 3.10.3 (Control of finances) of the Principles of Accreditation.

Montreat College, Montreat, North Carolina
For six months for failure to comply with Core Requirement 2.8 (Faculty) and Comprehensive Standard 3.7.1 (Faculty competence) of the Principles of Accreditation.

Nicholls State University, Thibodaux, Louisiana
For twelve months for failure to comply with Comprehensive 3.8.1 (Learning/information resources), and Comprehensive Standard 3.10.4 (Control of sponsored research/external funds) of the Principles of Accreditation.

Shorter University, Rome, Georgia
For twelve months for failure to comply with Core Requirement 2.8 (Faculty) and Comprehensive Standard 3.7.1 (Faculty competence) of the Principles of Accreditation.

The University of North Carolina, School of the Arts, Winston-Salem, North Carolina
For twelve months for failure to comply with Core Requirement 2.8 (Faculty), and Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs), and Comprehensive Standard 3.3.2 (Quality enhancement plan) of the Principles of Accreditation.

The Commission denied membership at a new or more advanced degree level for the following institutions because each of the institutions failed to provide an acceptable plan and supporting documentation to ensure that it has the capability to comply with the standards cited as they relate to the substantive change:

American College of Acupuncture & Oriental Medicine, Houston, Texas
Denied approval of membership at Level V to offer the Doctor of Acupuncture and Oriental Medicine for failure to comply with Comprehensive Standard 3.3.1.1. (Institutional Effectiveness: educational programs, to include student learning outcomes), Comprehensive Standard 3.4.7 (Consortial relationships/contractual agreements), and Comprehensive Standard 3.10.1 (Financial stability) of the Principles of Accreditation.

Edward Waters College, Jacksonville, Florida
Denied approval of membership at new degree level and of off-campus instructional site located in Atlanta, Georgia, to offer the professional certificate in Orthodontics for failure to comply with Core Requirement 2.1 (Degree-granting Authority), Core Requirement 2.4 (Institutional Mission), Core Requirement 2.7.4 (Course work for Degrees), Core Requirement 2.11.1 (Financial Resources), Core Requirement 2.11.2 (Physical Resources), Comprehensive Standard 3.4.7 (Consortial/contractual agreements), Comprehensive Standard 3.4.9 (Academic support services), Comprehensive Standard 3.8.1 (Learning/information resources), Comprehensive Standard 3.10.3 (Control of finances), and Comprehensive Standard 3.10.4 (Control of sponsored research/external funds) of the Principles of Accreditation.

Houston Baptist University, Houston, Texas
Denied approval of membership at Level V to offer the Ph.D. in Philosophy for failure to comply with Core Requirement 2.7.2 (Program Content), Core Requirement 2.8 (Faculty), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: educational programs, to include student learning outcomes), Comprehensive Standard 3.6.1 (Post-baccalaureate program rigor), and Comprehensive Standard 3.8.1 (Learning/information resources) of the Principles of Accreditation.

The Commission denied approval of the following substantive changes:

Fundacion Universidad de las Americas Puebla, Puebla, Mexico
Denied approval of the Licenciatura in Digital Animation and in Biomedical Engineering for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: educational programs, to include student learning outcomes) and Comprehensive Standard 3.7.1 (Faculty competence) of the Principles of Accreditation.

Mid-Continent University, Mayfield, Kentucky
Denied approval to offer 50 percent or more of the Master of Science in Human Resource Management at the following off-campus instructional sites located in Illinois: John A. Logan College, Carterville; Shawnee Community College, Ullin; Southeastern Illinois Community College, Harrisburg; and Rend Lake College, Ina, for failure to comply with Core Requirement 2.8 (Faculty), Core Requirement 2.11.1 (Financial Resources), and Comprehensive Standard 3.10.1 (Financial stability) of the Principles of Accreditation.

Montreat College, Montreat, North Carolina
Denied approval of the off-campus instructional site at Western Piedmont Community College, Morganton, North Carolina, for failure to comply with Core Requirement 2.8 (Faculty) of the Principles of Accreditation.
The Commission continued accreditation of the following institutions and continued them on Warning:

Paine College, Augusta, Georgia
For twelve months for failure to comply with Core Requirement 2.11.1 (Financial resources), Comprehensive Standard 3.10.1 (Financial stability), Comprehensive Standard 3.10.3 (Control of finances), Comprehensive Standard 3.10.4 (Control of sponsored research/external funds), and Federal Requirement 4.7 (Title IV program responsibilities) of the Principles of Accreditation.

Victory University, Memphis, Tennessee
For twelve months for failure to comply with Core Requirement 2.11.1 (Financial resources) and Comprehensive Standard 3.10.1 (Financial stability) of the Principles of Accreditation.

The Commission continued accreditation for good cause and placed the following institutions on Probation:

Benedict College, Columbia, South Carolina
For twelve months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs) of the Principles of Accreditation.

Brevard College, Brevard, North Carolina
For twelve months for failure to comply with Comprehensive Standard 3.10.1 (Financial stability) of the Principles of Accreditation.

The Commission continued accreditation for good cause, denied reaffirmation, and continued the following institution on Probation:

Brewton-Parker College, Mount Vernon, Georgia
For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.3 (Control of Finances), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.

Adverse Action

The Commission removed the following institution from membership:

Virginia Intermont College, Bristol, Virginia
For failure to comply with Core Requirement 2.11.1 (Financial resources) and Comprehensive Standard 3.10.1 (Financial stability) of the Principles of Accreditation, and for failure to meet the provisions of good cause.

In accordance with the “Standing Rules of the Commission on Colleges,” members of the Board abstained from the vote on the accreditation status of their respective institutions, affiliated institutions, and any other recognized conflicts of interest.

Chair Earvin asked Board member Terry McConathy, Chair of the Committee on Fifth-Year Interim Reports, to report on the reviews of 40 Track B institutions that make up the 2017 reaffirmation class.

The Chair also called attention to the document called “A Summary of Consolidated Substantive Changes Approved by the Executive Council of the SACSCOC Board of Trustees.” The U.S. Department of Education requires that changes defined as substantive by statute and by regulation must now be approved by the decision-making body of an accrediting Commission. Therefore, substantive changes previously reviewed and approved by Commission staff are now referred with recommendation to the Executive Council for final action. SACSCOC Bylaws provides that the Council may act on behalf of the Board while the Board is not in session. This process does not apply to substantive changes that are required by Commission policy to be reviewed by the C & R Group A.

Actions on Commission Policies, Procedures, and Best Practices

The Board of Trustees took the following actions in regard to Commission policies, procedures, and best practices:

1. Approved proposed modifications to “Substantive Change for Accredited Institutions of the Commission on Colleges.” The approved revision requires an institution that discontinues classes at an approved off-campus instructional site, but does not close the site, to reapply for approval of the site if there are no classes offered for a period of five years.

2. Approved the “Status Template for Public Disclosure of SACSCOC Board of Trustee Action.” The approved template for public disclosure is applied to each case reviewed by the Board of Trustees at its meetings in June and December. The disclosure statement is then posted on the Commission’s website. This template does not replace the more in-depth Disclosure Statement currently posted for negative and adverse actions.

3. Approved proposed changes to “Reaffirmation of Accreditation and Subsequent Reports.” The revision (1) defines a branch campus which is the same as that of the federal definition, (2) makes it clear that branch campuses are to be reviewed as part of the decennial evaluation, and (3) outlines the procedure and purpose of the review. This requirement, formerly incorporated into another Commission policy, effectively informs institutions of SACSCOC’s obligations for this review as part of an institution’s reaffirmation process.

There being no further business, the meeting was adjourned at 11:10 a.m.

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Minutes of the Executive Session of SACSCOC Board of Trustees – December 9, 2013

The SACSCOC Board of Trustees met in Executive Session on Monday, December 9, 2013, at 3:30 p.m. at the Marriott Marquis Hotel, Atlanta, Georgia. Dr. Larry Earvin, Chair of SACSCOC Board of Trustees and President of Huston-Tillotson University, presided. Dr. Carl Hite, Vice Chair of the Board and President of Cleveland State Community College, served as recording. Vice Chair Hite called the roll. The following Board members were in attendance: Rebecca G. Adams, Professor of Sociology and Gerontology, University of North Carolina at Greensboro, Greensboro, North Carolina; James A. Anderson, Chancellor, Fayetteville State University, Fayetteville, North Carolina; Mary Lou Apple, President, Motlow State Community College, Lynchburg, Tennessee; David L. Beckley, President, Rust College, Holly Springs, Mississippi; Randolph E. Berridge, President, Florida High Tech Corridor Council, Inc., Heathrow, Florida (Public representative); Robert G. Boehmer, President, East Georgia State College, Swainsboro, Georgia; A. Frank Bonner, President, Gardner-Webb University, Boiling Springs, North Carolina; Ronnie L. Booth, President, Tri-County Technical College, Pendleton, South Carolina; Trina B. Boteler, Executive Vice President, Marietta Campus, Chattahoochee Technical College, Marietta, Georgia; Glenn F. Boyce, President, Holmes Community College, Goodman, Mississippi; Stephen R. Briggs, President, Berry College, Mount Berry, Georgia; Timothy S. Brophy, Director of Institutional Assessment and Professor of Music Education, University of Florida, Gainesville, Florida; M. Christopher Brown II, President, Alcorn State University, Lorman, Mississippi; Kelvin Buck, Mississippi House of Representatives, Holly Springs, Mississippi (Public representative); Jimmy M. Cairo, Dean, School of Allied Health Professions, LSU Health Sciences Center, New Orleans, Louisiana; Mary Ann Coleman, President & CEO, Louisiana Association of Independent Colleges and Universities, Baton Rouge, Louisiana (Public representative); Larry L. Earvin, President, Ruston-Tillotson University, Austin, Texas; Benito Flores, Dean, Division of Engineering and Technologies, Universidad de Monterrey, Mexico; Carol Z. Garrison, President Emerita, The University of Alabama at Birmingham, Birmingham, Alabama; Michael A. Gerber, President, Cross Channel Initiatives, Atlanta, Georgia (Public representative); M. Dwaine Greene, President, Georgetown College, Georgetown, Kentucky; Kimberly B. Hall, Executive Vice President, South College, Knoxville, Tennessee; Natalie J. Harder, Chancellor, South Louisiana Community College, Lafayette, Louisiana; Billy C. Hawkins, President, Talladega College, Talladega, Alabama; Karen P. Helm, Director, University Planning and Analysis, North Carolina State University, Raleigh, North Carolina; Carl M. Hite, President, Cleveland State Community College, Cleveland, Tennessee; Jairy C. Hunter, Jr., President, Charleston Southern University, Charleston, South Carolina; William G. Ingram, President, Durham Technical Community College, Durham, North Carolina; Katherine M. Johnson, President, Pasco-Hernando Community College, New Port Richey, Florida; Sandra J. Jordan, Chancellor, University of South Carolina – Aiken, Aiken, South Carolina; Mark E. Keenum, President, Mississippi State University, Mississippi State, Mississippi; Flavius C. Killebrew, President/CEO, Texas A&M University—Corpus Christi, Corpus Christi, Texas; Mary P. Kirk, President, Montgomery Community College, Troy, North Carolina; James S. Klauber, President, Owensboro Community and Technical College, Owensboro, Kentucky; William T. Luckey, Jr., President, Lindsey Wilson College, Columbia, Kentucky; Andrea S. Mayfield, Vice President for Institutional Research and Effectiveness, East Mississippi Community College, Scooba, Mississippi; Terry M. McConathy, Vice President for Academic Affairs, Louisiana Tech University, Ruston, Louisiana; Betty A. McCrohan, President, Wharton County Junior College, Wharton, Texas; Johnnette McKown, President, McLennan Community College, Waco, Texas; Charles Edward Meadows, President, Pensacola State College, Pensacola, Florida; Charles R. Mojock, President, Lake-Sumter State College, Leesburg, Florida; Nancy B. Moody, President, Tusculum College, Greeneville, Tennessee; Darrell F. Parker, Dean, College of Business, Western Carolina University, Cullowhee, North Carolina; D. Ray Perren, President, Lanier Technical College, Oakwood, Georgia; Martin H. Posey, Associate Vice Chancellor, Dean of Undergraduate Studies, University of North Carolina at Wilmington, Wilmington, North Carolina; Joseph C. Rallo, Vice Chancellor for Academic Affairs, Texas Tech University System, Lubbock, Texas; Carla D. Sanderson, Provost and Executive Vice President, Union University, Jackson, Tennessee; Martha D. Saunders, Provost, University of West Florida, Pensacola, Florida; Edward L. Schrader, President, Brenau University, Gainesville, Georgia; Mary Evans Sias, President, Kentucky State University, Frankfort, Kentucky; Wilson Stone, House of Representatives, Kentucky Legislature, Scottsville, Kentucky (Public representative); Linda K. Thomas-Glover, President, Eastern Shore Community College, Melfa, Virginia; John G. Thornell, Vice President for Academic Affairs and Provost, University of North Alabama, Florence, Alabama; Andrew Westmoreland, President, Samford University, Birmingham, Alabama; Evans P. Whitaker, President, Anderson University, Anderson, South Carolina; and Susan A. Winsor, President, Aiken Technical College, Aiken, South Carolina.

The following Board members were not in attendance: Pamela D. Anglin, President, Paris Junior College, Paris, Texas; Elizabeth M. Bejar, Vice Provost for Academic Affairs, Florida International University, Miami, Florida; W. Todd Carlisle, Attorney at Law, Sirote & Permutt, Birmingham, Alabama (Public representative); Dana L. Gibson, President, Sam Houston State University, Huntsville, Texas; Michael A. Gillette, President, Bioethical Services of Virginia, Lynchburg, Virginia (Public representative); Judy T. Gooch, Oak Ridge, Tennessee (Public representative); Nancy Oliver Gray, President, Hollins University, Roanoke, Virginia; Sandra S. Harper, President, McMurry University, Abilene, Texas; Vicki P. Hawsey, President, Wallace State Community College, Hanceville, Alabama; Eric A. Hayler, BMW Manufacturing Company, Boiling Springs, South Carolina (Public representative); Billy D. Hilyer, President, Faulkner University, Montgomery, Alabama; Daniel W. Jones, Chancellor, University of Mississippi, University, Mississippi; Timothy S. Mescon, President, Columbus State University, Columbus, Georgia; Brian E. Noland, President, East Tennessee State University, Johnson City, Tennessee; Richard W. Phillips, President, Southern College of Optometry, Memphis, Tennessee; Brenda Hyde Rogers,
Virginia. Wubah, Provost, Washington and Lee University, Lexington, Virginia; and Daniel A. McGhee vs. SACSCOC, and the Commission’s third-party involvement with the U.S.A. vs. EMC and U.S.A. vs. AIU.

Chair Earvin reported to the Board that during sessions on December 7–9, 2013, the Executive Council took the following actions:

- Reviewed and commented on the following staff reports: Substantive change activities, applicant and candidate activities, the small college initiative scheduled for spring 2014 focusing on institutional finance, the SACSCOC Peer Review Advisory Board, research from the Office of Training and Research, and an update on the Commission’s web-based training modules.
- Received and accepted a report from the Council’s Investment Committee chaired by Board member Susan Winsor, and from the Council’s Audit and Finance Committee chaired by Board member Andrew Westmoreland.
- Received and approved the FY 2013 audit and its 990 Form.
- Endorsed/revised six policies and forwarded them to the Board for final action.
- Took action on the Reports of the Committees on Compliance and Reports and forwarded the reports to the Board for final action. No changes were made to the recommendations.

In addition, the Chair reported on the Executive Council’s Fall Retreat which took place on October 31, 2013, focusing on three identified challenges facing higher education: financial, technology, and accreditation challenges from its relationship with the US Department of Education (DOE). The Council had asked staff to prepare papers on the three topics and used them as a basis for discussion.

In the area of financial challenges, the Council decided to send a survey to the membership seeking their assistance in identifying specific ways/services that can be initiated to better inform and help institutions struggling in the area of finances. The Council also asked staff to report back regarding the possibility of adding a “Track” for financial officers at the Annual Meeting; intervention following results from off-site reaffirmation reviews; and possibilities of co-sponsoring events with SACUBO or similar organizations.

In addition, the Council supported the idea of developing a guide for institutional consolidations/mergers—a regional movement in some of our states and for institutions that have been removed from accreditation following appeals.

For technology challenges, the Council approved a policy on direct assessment and asked staff to develop current practices in dealing with MOOCs. For both, the documents should reflect current best practices.

For the evolving federalization of accreditation, the Council asked staff to include in the 2015 budget the part-time employment of an individual who would work with the political agenda of accreditation on the national level and the strategic involvement of the membership. The Council will continue its discussion of these items during its meeting in March and will report back to the Board of Trustees during its meeting in June.

Chair Earvin also confirmed the 2014 meeting dates of the Board: June 16–19 in San Antonio, TX, for the summer meeting of the Board; and December 4–9 in Nashville, TN, for the Annual Meeting.

Recognition of Outgoing COC Board of Trustees

The Chair recognized Board members whose terms expired December 2013 and commended them for their many contributions. Retiring Trustees included the following: Pamela Anglin, Michael Gillette, Vicki Hawsey, Carl Hite, William Luckey, Darrell Parker, Emma Bradford Perry, Martin Posey, and Martha Saunders.

Belle S. Wheelan, President of SACS Commission on Colleges, presented gifts of appreciation to each of the retiring members for their many years of service on the Board. She commented on the great group of retiring volunteers whose strength had made a mark on the work of the Commission. She also presented a special gift in appreciation of the leadership of Chair Larry Earvin, who completed five years as a Board member and one year as Chair of the Board.

Wheelan continued with her presentation by expressing her appreciation to all Board members and C & R Chairs for their dedication and service and for their support. She updated the Board on financial and budget issues, the activities the Council of Regional Accrediting Commissions, and the Summer Institute.

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Report of the Nominating Committee regarding Nominees to the Board of Trustees and Election of the 2014 Executive Council

The Board of Trustees reviewed the slate of nominees presented by the Commission’s Nominating Committee, chaired by Tracy Fitzsimmons, President, Shenandoah University, and approved the following list of Board members to serve as members of the 2014 Executive Council of SACSCOC:

- Andrew Westmoreland, President, Samford University, Birmingham, Alabama (Chair);
- Mark E. Keenum, President, Mississippi State University, Mississippi State, Mississippi (Vice Chair);
- James A. Anderson, Chancellor, Fayetteville State University, Fayetteville, North Carolina;
- Robert G. Boehmer, President, East Georgia State University, Swainsboro, Georgia; Eric A. Hayler, BMW Manufacturing Company, Boiling Springs, South Carolina (Public representative);
- Billy D. Hilyer, President, Faulkner University, Montgomery, Alabama; Flavius C. Killebrew, President, Texas A & M University-Corpus Christi, Corpus Christi, Texas; James S. Klauber, President, Owensboro Community and Technical College, Owensboro, Kentucky; Charles Edward Meadows, President, Pensacola State College, Pensacola, Florida; Terry M. McConathy, Vice President for Academic Affairs, Louisiana Tech University, Ruston, Louisiana; Nancy B. Moody, President, Tusculum College, Greeneville, Tennessee; Linda K. Thomas-Glover, President, Eastern Shore Community College, Melfa, Virginia; and Susan A. Winsor, President, Aiken Technical College, Aiken, South Carolina.

The reports from the SACSCOC Nominating Committee regarding nominees to the SACSCOC Board of Trustees, the Appeals Committee of the College Delegate Assembly, and the SACS Board of Trustees were presented as information. Chair Earvin thanked the members of the 2013 Executive Council for coordinating the nominating processes in their respective states.

Report of the Nominating Committee for Chairs of the 2014 Committees on Compliance and Reports

The Board of Trustees reviewed the slate of nominees presented by the Board’s Nominating Committee for Chairs of the Committees on Compliance and Reports. The Committee, chaired by Board member William Luckey, and comprised of other Board members completing their final terms at this meeting, presented its slate of nominees. The Board approved the following members to serve as chairs of C & R for 2014:

- For re-election: MaryLou Apple, Stephen Briggs, William Ingram, and Joseph Rallo
- For election: Timothy Brophy and Sandra Harper

Actions on Commission Policies, Procedures, and Best Practices

The SACSCOC Board of Trustees took the following actions regarding Commission policies, procedures, and best practices:

1. “Complaint Procedures against SACSCOC or Its Accredited Institution.” The revised policy includes a new provision outlining procedures for submission of a formal complaint by complainants with demonstrated disabilities.

2. “Substantive Change for SACSCOC Accredited Institutions.” The revised policy includes a new provision that requires an institution to seek approval when reactivating (1) an already approved educational program (if approval was required prior to implementation) that, within a five-year period, has been inactive but not closed and (2) an already approved off-campus instructional site (where 50 percent or more of an educational program is offered) that, within a five-year period, has been inactive but not closed.

3. “Sanctions, Denial of Reaffirmation, and Removal from Membership.” The revised policy expands the current sanction policy so that institutions clearly understand that after two consecutive years on Probation, an institution cannot be continued in accreditation for Good Cause.

4. “Advertising, Student Recruitment, and Representation of Accredited Status.” The proposed policy was referred back to the Executive Council for consideration regarding compensation for the recruitment of students.

5. “Direct Assessment: Competency-Based Educational Programs.” The new policy outlines procedures for the notification and approval of direct assessment competency-based educational programs; instructional programs that, in lieu of credit hours or clock hours as a measure of student learning, use direct assessment of student learning which relies solely on the attainment of defined competencies.

6. “Accreditation Procedures for Applicant Institutions.” The revised policy includes a new provision stating that an application failing to contain evidence of degree-granting authority as required by the state or country in which the institution submitting the application is located will not be accepted and will result in withdrawal from consideration.

Reaffirmed the accreditation of the following institutions:

- Angelo State University, San Angelo, Texas
- Appalachian State University, Boone, North Carolina
- Armstrong Atlantic State University, Savannah, Georgia
- Auburn University, Auburn, Alabama
- Carson-Newman University, Jefferson City, Tennessee
- Clemson University, Clemson, South Carolina

Actions on Accreditation

The Board of Trustees of SACSCOC took the following actions regarding the accreditation status of institutions reviewed. The following list does not include the names of institutions required only to submit additional monitoring reports unless the review resulted in a negative or an adverse action.

- Reaffirmed the accreditation of the following institutions:
  - Angelo State University, San Angelo, Texas
  - Appalachian State University, Boone, North Carolina
  - Armstrong Atlantic State University, Savannah, Georgia
  - Auburn University, Auburn, Alabama
  - Carson-Newman University, Jefferson City, Tennessee
  - Clemson University, Clemson, South Carolina
Columbia Theological Seminary, Decatur, Georgia
ECPI University, Virginia Beach, Virginia
East Carolina University, Greenville, North Carolina
East Tennessee State University, Johnson City, Tennessee
Elon University, Elon, North Carolina
Florida Atlantic University, Boca Raton, Florida
Hodges University, Naples, Florida
Jacksonville University, Jacksonville, Florida
James Madison University, Harrisonburg, Virginia
LaGrange College, LaGrange, Georgia
Lindsey Wilson College, Columbia, Kentucky
Midwestern State University, Wichita Falls, Texas
Saint Thomas University, Miami Gardens, Florida
Shaw University, Raleigh, North Carolina
The Southern Baptist Theological Seminary, Louisville, Kentucky
Texas Christian University, Fort Worth, Texas
Texas Wesleyan University, Fort Worth, Texas
Texas Woman’s University, Denton, Texas
Trevecca Nazarene University, Nashville, Tennessee
University of Kentucky, Lexington, Kentucky
University of Mary Washington, Fredericksburg, Virginia
The University of North Carolina at Charlotte, Charlotte, North Carolina
The University of North Carolina at Wilmington, Wilmington, North Carolina
University of South Alabama, Mobile, Alabama
The University of Tennessee at Martin, Martin, Tennessee
The University of West Alabama, Livingston, Alabama

Reaffirmed the accreditation of the following institutions and removed them from sanction:
Louisiana College, Pineville, Louisiana
   (removed from Warning)
Memphis College of Art, Memphis, Tennessee
   (removed from Warning)

Granted initial accreditation to the following institutions:
College of Biblical Studies-Houston, Houston, Texas
   (Level II)
Moultrie Technical College, Moultrie, Georgia
   (Level I)

Granted initial candidacy to the following institution:
   (Candidacy is effective December 9, 2013)
Ogeechee Technical College, Statesboro, Georgia
   (Level I)

Accredited the following member institutions at a new or a more advanced degree level:
Cabarrus College of Health Sciences, Concord, North Carolina
   Moved from Level II to Level III offering the Master of Occupational Therapy (Effective Fall 2014)
Freed-Hardeman University, Henderson, Tennessee
   Moved from Level IV to Level V offering the Ed.D.in Instructional Leadership (Effective August 2014)
Galen College of Nursing, Louisville, Kentucky
   Moved from Level I to Level II offering the Bachelor of Science in Nursing (Effective July 2014)
Johnson C. Smith University, Charlotte, North Carolina
   Moved from Level II to Level III offering the Master of Social Work (Effective Fall 2014)
Kentucky State University, Frankfort, Kentucky
   Moved from Level III to Level V offering the Doctor of Nursing Practice (Effective August 2014)
King University, Bristol, Tennessee
   Moved from Level III to Level V offering the Doctor of Nursing Practice (Effective Fall 2014)
Lindsey Wilson College, Columbia, Kentucky
   Moved from Level III to Level V offering the Ph.D. in Counselor Education and Supervision (Effective Fall 2014)
Louisiana State University in Shreveport, Shreveport, Louisiana
   Moved from Level IV to Level V offering the Doctor of Education in Leadership Studies (Effective January 2014)
Our Lady of the Lake College, Baton Rouge, Louisiana
   Moved from Level III to Level V offering the Doctorate of Nursing Practice in Nurse Anesthesia (Effective January 2015)
Pasco-Hernando Community College, New Port Richey, Florida
   Moved from Level I to Level II offering the Bachelor of Applied Science in Supervision and Management and the Bachelor of Science in Nursing (Effective Fall 2014)
Southwestern Assemblies of God University, Waxahachie, Texas
   Moved from Level III to Level V offering the Doctorate of Ministry in Leadership and Creative Communication (Effective Fall 2014)
Tougaloo College, Tougaloo, Mississippi
   Moved from Level II to Level III offering the Master of Arts in Childhood Development, Master of Arts in Teaching-Secondary Education, and the Master of Arts in Teaching-Elementary Education (Effective Fall 2014)
Truett-McConnell College, Cleveland, Georgia
   Moved from Level II to Level III offering the Master of Arts in Theology (Effective Fall 2014)

Approved the following substantive changes:
El Paso County Community College District, El Paso, Texas
   Approved (1) The Center for Career and Technology Education, an off-campus instructional site located in El Paso, Texas and (2) dual credit courses offered at the following off-campus high school instructional sites in Texas: Irvin High School, El Paso; Horizon High School, El Paso; Cotton Valley Early College High School, Fabens; El Dorado High School, El Paso; El Paso High School; Jefferson High School; El Paso; Maxine L. Silva High School for Health Care Professions, El Paso; Canutillo High School, Canutillo; Cathedral High School, El Paso; Coronado High School, El Paso; Hanks High School, El Paso and Eastwood High School, El Paso
Erskine College, Due West, South Carolina
   Approved the off-campus instructional site in Columbia, South Carolina, offering 50% or more of the following programs: Master of Divinity, Master of Arts in Practical Ministry, Master of Arts in Theological Studies, Master of Theology and the Doctor of Ministry
Graduate Institute of Applied Linguistics, Dallas, Texas
   Approved membership at Level II offering the Bachelor of Arts in International Service
Pentecostal Theological Seminary, Cleveland, Tennessee
   Approved (1) membership at Level II offering certificates beyond the associate degree in Wesleyan Pentecostal Ministry, Wesleyan Pentecostal Theology, and Wesleyan Pentecostal Biblical Studies and (2) an exception to Core Requirement 2.7.4 (Course work for degrees)

continued on next page
Continued accreditation of the following institutions after a Substantive Change Committee reviewed the approved change:

- Aquinas College, Nashville, Tennessee
  Reviewed membership at Level III offering Master of Education in Teaching and Learning, Master of Arts in Teaching K-6, Master of Arts in Teaching 7-12, Master of Science in Nursing Education, and the Post-Masters Certificate in Nursing Education

- Athens State University, Athens, Alabama
  Reviewed a change of governance from the Alabama Community College System and the State Board to an independent public Board of Trustees

- Georgia Regents University, Augusta, Georgia
  Reviewed the merger/consolidation of Georgia Health Sciences University with Augusta State University

- Lenoir-Rhyne University, Hickory, North Carolina
  Reviewed the Lenoir-Rhyne University Center for Graduate Studies in Asheville, North Carolina

- Lord Fairfax Community College, Middletown, Virginia
  Reviewed the following off-campus instructional sites in Virginia: Liberty High School, Millbrook High School, Niny Federal Credit Union, Skyline High School, Strasburg High School, and Stonewall Jackson High School

- Mississippi University for Women, Columbus, Mississippi
  Reviewed membership at Level V offering the Doctor of Nursing Practice

- Parker University, Dallas, Texas
  Reviewed membership at Level I offering the Associate of Applied Science in Radiologic Technology

- Pensacola State College, Pensacola, Florida
  Reviewed the following off-campus instructional sites: J.M. Tate High School, Cantonment, Florida and Century Site, Century, Florida

- Piedmont Technical College, Greenwood, South Carolina
  Reviewed off-campus instructional sites

- South Georgia State College, Douglas, Georgia
  Reviewed membership at Level II offering the Bachelor of Science in Nursing

- South University, Savannah, Georgia
  Reviewed a branch campus located in High Point, North Carolina

- Southern Adventist University, Collegedale, Tennessee
  Reviewed membership at Level V offering the Doctor of Nursing Practice

- Tennessee Wesleyan College, Athens, Tennessee
  Reviewed membership at Level III offering the Master of Science in Curriculum Leadership

- Texas Lutheran University, Seguin, Texas
  Reviewed membership at Level III offering the Master of Accountancy

- Texas State Technical College—Harlingen, Texas
  Reviewed the Associate of Applied Science in Registered Nursing

- University of North Alabama, Florence, Alabama
  Reviewed the MBA program offered at Athens State University, Athens, Alabama

- University of North Georgia, Dahlonega, Georgia
  Reviewed the merger/consolidation of Gainesville State College and North Georgia College and State University

- Valencia College, Orlando, Florida
  Reviewed its branch campus, Lake Nona Campus, located in Orlando, Florida

Approved the merger/consolidation of the following institutions:

- Lenoir-Rhyne University, Hickory, North Carolina
  Approved the institution’s merger/consolidation with Lutheran Theological Southern Seminary in Columbia, South Carolina. The merged institution will be called Lenoir-Rhyne University.

Removed the following institutions from Warning:

- Montreat College, Montreat, North Carolina
- Orangeburg-Calhoun Technical College, Orangeburg, South Carolina
- University of Virginia, Charlottesville, Virginia

Removed the following institutions from Probation:

- Fisk University, Nashville, Tennessee
- Florida Agricultural & Mechanical University, Tallahassee, Florida
- Greensboro College, Greensboro, North Carolina
- Jarvis Christian College, Hawkins, Texas
- St. Vincent de Paul Regional Seminary, Boynton Beach, Florida

Sanctions and other Negative Actions

For further information regarding Commission sanctions, see the Commission’s policy “Sanctions, Denial of Reaffirmation, and Removal from Membership.”

Denied authorization of a Candidacy Committee to the following institution:

- Jose Maria Vargas University, Pembroke Pines, Florida
  Denied authorization for failure to comply with Core Requirement 2.2 (Governing board), Core Requirement 2.5 (Institutional effectiveness), Core Requirement 2.8 (Faculty), Core Requirement 2.11.1 (Financial resources), Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs), Comprehensive Standard 3.3.1.2 (Institutional effectiveness – administrative support services), Comprehensive Standard 3.3.1.3 (Institutional effectiveness – academic and student support services), Comprehensive Standard 3.5.1 (General education competencies), Comprehensive Standard 3.7.1 (Faculty competence), Federal Requirement 4.1 (Student achievement), Federal Requirement 4.5 (Student complaints), and Federal Requirement 4.7 (Title IV program responsibilities) of the Principles of Accreditation.

Denied approval of the following substantive changes:

- Asbury University, Wilmore, Kentucky
  Denied approval of the Master of Business Administration offered online for failure to comply with Comprehensive Standard 3.4.3 (Admission policies), Comprehensive Standard 3.4.4 (Acceptance of academic credit), Comprehensive Standard 3.4.6 (Practices for awarding credit), Comprehensive Standard 3.6.1 (Post-baccalaureate program rigor), Comprehensive Standard 3.6.2 (Graduate curriculum), Comprehensive Standard 3.6.4 (Post-baccalaureate program requirements), Comprehensive Standard 3.7.1 (Faculty competence), and Federal Requirement 4.9 (Credit hours) of the Principles of Accreditation.

- Montreat College, Montreat, North Carolina
  Denied approval of the Bachelor of Applied Science in Leadership for failure to comply with Comprehensive Standard 3.4.4 (Acceptance of academic credit) and Comprehensive Standard 3.13.1 (Policy compliance) of the Principles of Accreditation.

Continued accreditation, denied reaffirmation, and continued the following institutions on Warning:

- Erskine College, Due West, South Carolina
  For twelve months for failure to comply with Core Requirement 2.5 (Institutional effectiveness), Core Requirement 2.11.1 (Financial resources), Comprehensive Standard 3.2.10 (Administrative staff evaluations), Comprehensive Standard 3.2.13 (Institution-related entities), Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational programs, to include student learning outcomes); Comprehensive Standard 3.3.1.2 (Institutional effectiveness: administrative support services), Comprehensive Standard 3.3.1.3 (Institutional effectiveness: academic and student support services), Comprehensive Standard 3.3.1.5 (Institutional effectiveness: community/public service within its mission), Comprehensive
Nominating. The College Delegate Assembly elected the nominees to the Commission's Nominating Committee.

Mid-Continent University, Mayfield, Kentucky
For twelve months for failure to comply with Comprehensive Standard 3.10.1 (Financial stability) of the Principles of Accreditation

Newberry College, Newberry, South Carolina
For six months for failure to comply with Core Requirement 2.11.1 (Financial resources) and Comprehensive Standard 3.10.1 (Financial stability) of the Principles of Accreditation

Continuous accreditation of the following institutions and placed them on Warning:
- Allen University, Columbia, South Carolina
- Hampden-Sydney College, Hampden-Sydney, Virginia
- Norfolk State University, Norfolk, Virginia

Continued accreditation of the following institution and continued it on Warning:
- Interdenominational Theological Center, Atlanta, Georgia

Continued accreditation for good cause, denied reaffirmation, and placed the following institution on Probation:
- Emmanuel Christian Seminary, Johnson City, Tennessee

Approved the following new members:
- Nathaniel L. Bishop, President, Jefferson College of Health Sciences, Roanoke, Virginia
- David L. Beckley, President, Rust College, Holly Springs, Mississippi
- Nathaniel L. Bishop, President, Jefferson College of Health Sciences, Roanoke, Virginia

Mr. Neil Howe, Author and Speaker, whose topic was “Millennials and College”

Following the speaker’s presentation, Chair Earvin convened the business portion of the session and reported on the actions taken by the Executive Council and the SACSCOC Board of Trustees during their meetings December 6-9, 2013. (Refer to the December 9, 2013, meeting of the Board of Trustees for the minutes describing these actions.)

Class of 2016
(Terms beginning January 1, 2014, and concluding December 31, 2016)
- David L. Beckley, President, Rust College, Holly Springs, Mississippi
- Nathaniel L. Bishop, President, Jefferson College of Health Sciences, Roanoke, Virginia

continued on next page
At-Large Representative to the SACS Board of Trustees

Martha D. Saunders, Provost, University of West Florida, Pensacola, Florida

The College Delegate Assembly elected the following to the Appeals Committee of the College Delegate Assembly:

Serve Three-Year Terms as Members of the Appeals Committee, Class of 2016

Diane M. Calhoun-French, Provost and Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Kentucky
Franklyn M. Casale, President, St. Thomas University, Miami Gardens, Florida
Royce L. Money, Chancellor, Abilene Christian University, Abilene, Texas
Henry N. Tisdale, President, Claflin University, Orangeburg, South Carolina

Fill a Vacancy and Serve as a Member of the Appeals Committee, Class of 2014

Martin H. Posey, Associate Vice Chancellor and Dean of Undergraduate Studies, University of North Carolina Wilmington, North Carolina

Serve a Three-Year Term as Appeals Hearing Officer, Class of 2016

Cynthia Sanchez Escamilla, General Counsel, University of the Incarnate Word, San Antonio, Texas

Chair Earvin referred the membership to the list of SACSCOC Board of Trustees elected on Monday to serve on the 2014 Executive Council. The report was presented to the College Delegate Assembly as information. He recognized and thanked the following members of the 2013 Nominating Committee of the Commission: Tracy Fitzsimmons, President, Shenandoah University, Winchester, Virginia (Chair); Louis J. Agnese, Jr., President, University of the Incarnate Word, San Antonio, Texas; Diane M. Calhoun-French, Provost & Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Kentucky; and Beverly W. Hogan, President, Tougaloo College, Tougaloo, Mississippi.

Reports of SACSCOC Board of Trustees on the Accreditation of Institutions

Vice Chair Hite read the reports from SACSCOC Board of Trustees regarding accreditation actions taken on June 20, 2013, and December 9, 2013. The reports were read as information. (Refer to the June 20, 2013, and December 9, 2013, Minutes of the SACSCOC Board of Trustees.)

Leadership Transition

Chair Earvin introduced Dr. Andrew Westmoreland, President of Samford University and Chair-elect. He indicated that he had had the privilege of working with Dr. Westmoreland this past year during his service as a member of the Executive Council and that he came to this position of leadership with experience and knowledge in the work of the Commission. Dr. Westmoreland thanked Dr. Earvin for his kind words and the membership for their confidence in his leadership.

There being no further business, the meeting was adjourned at 11:50 a.m. after announcing that the College Delegates would reconvene December 2014 in Nashville, Tennessee.
February 2013

On December 10, 2012, the Southern Association of Colleges and Schools Commission on Colleges Board of Trustees took action to terminate the accreditation of Florida Christian College located in Kissimmee, Florida, citing failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation. Following notification of the action, the institution appealed the decision of the Board of Trustees. On February 20, 2013, the Appeals Committee confirmed the decision of the SACSCOC Board of Trustees to remove the accreditation of Florida Christian College.

August 2013

On June 20, 2013, the Southern Association of Colleges and Schools Commission on Colleges Board of Trustees took action to terminate the accreditation of Virginia Intermont College located in Bristol, Virginia, citing failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation, and for failure to meet the provisions of good cause. Following notification of the action, the institution appealed the decision of the Board of Trustees. On August 21, 2013, the Appeals Committee confirmed the decision of the SACSCOC Board of Trustees to remove the accreditation of Virginia Intermont College.
Part IV

2013 Roll of Accredited and Candidate Institutions
Recognizing Institutions Awarded Initial Membership in 2011, 2012 and 2013

Congratulations to the twelve institutions that were awarded initial accreditation during this period.

2011
Appalachian College of Pharmacy, Oakwood, Virginia
Lanier Technical College, Oakwood, Georgia
South Georgia Technical College, Americus, Georgia
University of South Florida-Manatee, Sarasota, Florida
(Awarded separate accreditation from the University of South Florida)

2012
American College of Acupuncture & Oriental Medicine, Houston, Texas
Altamaha Technical College, Jesup, Georgia
J F Drake State Community and Technical College, Huntsville, Alabama
Southern Virginia University, Buena Vista, Virginia

2013
College of Biblical Studies-Houston, Houston, Texas
Galen College of Nursing, Louisville, Kentucky
Moultrie Technical College, Moultrie, Georgia
Texas A&M University-Central Texas, Killeen, Texas
(Awarded separate accreditation from Tarleton State University)
### Profile of Member/Candidate Institutions by State/by Degree Level as of December 31, 2013

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<tr>
<th>State</th>
<th>I</th>
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<th>III</th>
<th>IV</th>
<th>V</th>
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### Profile by State/by Governance as of December 31, 2013

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<tr>
<th>STATE</th>
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<tr>
<td>Florida</td>
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<td>Georgia</td>
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<td>Kentucky</td>
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<td><strong>TOTALS</strong></td>
<td>481</td>
<td>323</td>
<td>808</td>
</tr>
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</table>

* Institutions are classified by their highest degree level offered. The levels are as follows:

- **Level I**: Associate degree
- **Level II**: Baccalaureate degree
- **Level III**: Master’s degree
- **Level IV**: Master’s degree and Education Specialist
- **Level V**: Three or fewer doctoral degrees
- **Level VI**: Four or more doctoral degrees
### Member institutions accredited by SACSCOC

Member institutions accredited by SACSCOC are listed below, along with the highest degree level offered, and the initial date of accreditation. For specific information regarding the current status of institutions, access the SACSCOC Membership Directory at: http://www.sacscoc.org/search.asp.

#### Notes to the reader:

An asterisk by the initial accreditation date indicates one of the following: (1) the initial accreditation date is that of a merged/consolidated entity or (2) the initial date is when the institution gained separate accreditation from another accredited institution. In either case, the institution would have been accredited prior to the date listed but as a different entity. Check the SACSCOC Membership Directory (http://www.sacscoc.org/search.asp) for additional information. If a name change occurred between 2011 and 2013, the former name follows the current name and is indicated in italics.

### Accredited Institution

<table>
<thead>
<tr>
<th>Accredited Institution</th>
<th>Highest Degree Level</th>
<th>Initial Accreditation</th>
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<tbody>
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<td>Abilene Christian University, TX</td>
<td>V</td>
<td>1971</td>
</tr>
<tr>
<td>Abraham Baldwin Agricultural College, GA</td>
<td>II</td>
<td>1953</td>
</tr>
<tr>
<td>Academy of Oriental Medicine at Austin, TX III in 2010, V in 2011</td>
<td></td>
<td>2009</td>
</tr>
<tr>
<td>Adventist University of Health Sciences-Florida Hospital’s University, FL (formerly Florida Hospital College of Health Sciences)</td>
<td>III</td>
<td>1996</td>
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<td>Agnes Scott College, GA</td>
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<td>1907</td>
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<tr>
<td>Aiken Technical College, SC</td>
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<td>1975</td>
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<tr>
<td>Air University, AL</td>
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<td>2004</td>
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<tr>
<td>Alabama Agricultural and Mechanical University, AL</td>
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<td>Alabama Southern Community College, AL</td>
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<td>Wilkes Community College, NC</td>
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<td>1970</td>
</tr>
<tr>
<td>William Carey University, MS</td>
<td>V</td>
<td>1958</td>
</tr>
<tr>
<td>William Marsh Rice University, TX</td>
<td>VI</td>
<td>1914</td>
</tr>
<tr>
<td>William Peace University, NC (formerly Peace College)</td>
<td>II</td>
<td>1947</td>
</tr>
<tr>
<td>Williamsburg Technical College, SC</td>
<td>I</td>
<td>1977</td>
</tr>
<tr>
<td>Wilson Community College, NC</td>
<td>I</td>
<td>1969</td>
</tr>
<tr>
<td>Wingate University, NC</td>
<td>V</td>
<td>1951</td>
</tr>
<tr>
<td>Winston-Salem State University, NC</td>
<td>V</td>
<td>1947</td>
</tr>
<tr>
<td>Winthrop University, SC</td>
<td>IV</td>
<td>1923</td>
</tr>
<tr>
<td>Wiregrass Georgia Technical College, GA</td>
<td>I</td>
<td>2010*</td>
</tr>
<tr>
<td>Wofford College, SC</td>
<td>II</td>
<td>1917</td>
</tr>
<tr>
<td>Wytheville Community College, VA</td>
<td>I</td>
<td>1970</td>
</tr>
<tr>
<td>Xavier University of Louisiana, LA</td>
<td>V</td>
<td>1938</td>
</tr>
<tr>
<td>York Technical College, SC</td>
<td>I</td>
<td>1970</td>
</tr>
<tr>
<td>Young Harris College, GA</td>
<td>II</td>
<td>1938</td>
</tr>
<tr>
<td>Candidate Institution</td>
<td>Highest Degree Level</td>
<td>Candidacy Date</td>
</tr>
<tr>
<td>H. Councill Trenholm State Technical College, AL</td>
<td>I</td>
<td>20-Jun-13</td>
</tr>
<tr>
<td>Ogeechee Technical College, GA</td>
<td>I</td>
<td>09-Dec-13</td>
</tr>
<tr>
<td>Sowela Technical Community College, LA</td>
<td>I</td>
<td>21-Jun-12</td>
</tr>
<tr>
<td>Virginia Tech Carilion School of Medicine, VA</td>
<td>V</td>
<td>21-Jun-12</td>
</tr>
</tbody>
</table>
Part V

Financial Statements and Independent Auditor’s Report:
Southern Association of Colleges and Schools Commission on Colleges, Inc.

June 30, 2013
CONTENTS

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INDEPENDENT AUDITORS’ REPORT

Board of Trustees
Southern Association of Colleges and Schools
Commission on Colleges, Inc.

We have audited the accompanying financial statements of the Southern Association of Colleges and Schools Commission on Colleges, Inc. (the Commission), which comprise the statement of financial position as of June 30, 2013, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors’ Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors’ judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the Commission’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Commission’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Commission as of June 30, 2013 and the changes in its net assets and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Atlanta, Georgia
October 24, 201
## Statement of Financial Position

**June 30, 2013**

### Assets

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current assets</strong></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$3,666,283</td>
</tr>
<tr>
<td>Investments</td>
<td>5,627,636</td>
</tr>
<tr>
<td>Receivables</td>
<td></td>
</tr>
<tr>
<td>Accreditation visitations</td>
<td>65,549</td>
</tr>
<tr>
<td>Other</td>
<td>114,536</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td>9,829,555</td>
</tr>
<tr>
<td><strong>Less allowance for doubtful accounts</strong></td>
<td>20,000</td>
</tr>
<tr>
<td><strong>Current portion, notes receivable - litigation settlements, net of</strong></td>
<td></td>
</tr>
<tr>
<td>allowance for doubtful accounts of $100,000</td>
<td>150,000</td>
</tr>
<tr>
<td><strong>Other current assets</strong></td>
<td>225,551</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td>160,085</td>
</tr>
<tr>
<td><strong>Property and equipment, net</strong></td>
<td>4,076,542</td>
</tr>
<tr>
<td><strong>Other assets</strong></td>
<td></td>
</tr>
<tr>
<td>Software costs</td>
<td>22,040</td>
</tr>
<tr>
<td>Notes receivable - litigation settlements, net of allowance for</td>
<td></td>
</tr>
<tr>
<td>doubtful accounts of $690,000, less current portion</td>
<td>690,058</td>
</tr>
<tr>
<td>Due from related parties</td>
<td>160,581</td>
</tr>
<tr>
<td>Investments - deferred compensation</td>
<td>274,977</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$15,053,753</td>
</tr>
</tbody>
</table>

(continued)
### Liabilities and Net Assets

**Current liabilities**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable - trade</td>
<td>$93,096</td>
</tr>
<tr>
<td>Accrued expenses</td>
<td>425,062</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td></td>
</tr>
<tr>
<td>Membership dues</td>
<td>3,289,553</td>
</tr>
<tr>
<td>Other</td>
<td>1,297,984</td>
</tr>
<tr>
<td>Current portion due to related party - post retirement benefit obligation</td>
<td>127,275</td>
</tr>
</tbody>
</table>

Total current liabilities                                         | 5,232,970|

Deferred compensation                                            | 274,977  |

Due to related party - post-retirement benefit obligation, less current portion | 1,862,656 |

Commitments and contingencies                                     |          |

Total net assets, unrestricted                                    | 7,683,150|

Total liabilities and net assets                                  | $15,053,753|

---

The accompanying notes are an integral part of this statement.
## Statement of Activities

**Year ended June 30, 2013**

### Revenues and support

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Membership dues</td>
<td>$5,414,079</td>
</tr>
<tr>
<td>Registration fees and exhibits</td>
<td>$2,094,054</td>
</tr>
<tr>
<td>Application and special fees</td>
<td>$1,232,769</td>
</tr>
<tr>
<td>Grants</td>
<td>$339,786</td>
</tr>
<tr>
<td>Publication sales</td>
<td>$26,621</td>
</tr>
<tr>
<td>Dividend and interest income</td>
<td>$80,723</td>
</tr>
<tr>
<td>Net realized and unrealized gain on investments</td>
<td>$442,190</td>
</tr>
<tr>
<td>Other income</td>
<td>$409,338</td>
</tr>
</tbody>
</table>

**Total revenues and support** $10,039,560

### Expenses for accreditation and supporting services

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee compensation and benefits</td>
<td>$5,409,109</td>
</tr>
<tr>
<td>General and administrative</td>
<td>$2,459,571</td>
</tr>
<tr>
<td>Legal and professional</td>
<td>$150,427</td>
</tr>
<tr>
<td>Meetings, workshops and seminars</td>
<td>$996,462</td>
</tr>
<tr>
<td>Insurance</td>
<td>$647,648</td>
</tr>
</tbody>
</table>

**Total expenses for accreditation and supporting services** $9,663,217

### Change in net assets, unrestricted

**Change in net assets, unrestricted** $376,343

### Net assets, unrestricted at June 30, 2012

**Net assets, unrestricted at June 30, 2012** $7,306,807

### Net assets, unrestricted at June 30, 2013

**Net assets, unrestricted at June 30, 2013** $7,683,150

The accompanying notes are an integral part of this statement.
## Statement of Cash Flows

**Year ended June 30, 2013**

### Operating activities

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets</td>
<td>$ 376,343</td>
</tr>
<tr>
<td>Adjustments to reconcile change in net assets to net cash provided by</td>
<td></td>
</tr>
<tr>
<td>operating activities</td>
<td></td>
</tr>
<tr>
<td>Provision (recovery) for doubtful accounts</td>
<td>(92,501)</td>
</tr>
<tr>
<td>Depreciation</td>
<td>209,894</td>
</tr>
<tr>
<td>Net realized and unrealized gain on investments</td>
<td>(442,190)</td>
</tr>
<tr>
<td>(Increase) decrease in assets and increase (decrease) in liabilities</td>
<td></td>
</tr>
<tr>
<td>Receivables</td>
<td>362,237</td>
</tr>
<tr>
<td>Due to/from related parties</td>
<td>258,251</td>
</tr>
<tr>
<td>Other current assets</td>
<td>(52,775)</td>
</tr>
<tr>
<td>Accounts payable - trade</td>
<td>(292,864)</td>
</tr>
<tr>
<td>Accrued expenses</td>
<td>(16,904)</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>788,902</td>
</tr>
</tbody>
</table>

| Net cash provided by operating activities                                   | 1,098,393    |

### Investing activities

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital expenditures and capitalized software costs</td>
<td>(92,872)</td>
</tr>
<tr>
<td>Proceeds from sale of investments</td>
<td>321,957</td>
</tr>
<tr>
<td>Purchase of investments</td>
<td>(277,157)</td>
</tr>
</tbody>
</table>

| Net cash used in investing activities                                       | (48,072)     |

### Net increase in cash and cash equivalents                               | 1,050,321    |

### Cash and cash equivalents at June 30, 2012                               | 2,615,962    |

### Cash and cash equivalents at June 30, 2013                               | $ 3,666,283  |

### Supplemental schedule of non-cash investing and financing activities and certain cash flow information:

There were no noncash investing and financing activities during the year ended June 30, 2013.

The accompanying notes are an integral part of this statement.
NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements include the accounts of the Southern Association of Colleges and Schools Commission on Colleges, Inc. (the Commission), a Georgia nonprofit corporation, without capital stock, and a member of the Southern Association of Colleges and Schools, Inc. (SACS). The Commission was incorporated exclusively for educational purposes, and is the regional body for the accreditation of degree-granting higher education institutions in the southern United States. The Commission grants normal credit terms to its members.

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements. Actual results could differ from those estimates.

Subsequent events have been evaluated through October 24, 2013, which is the date that the financial statements were available to be issued.

A summary of the significant accounting policies of the Commission applied in the preparation of the accompanying financial statements follows.

Financial Statement Presentation

The Commission’s financial statements are prepared in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958, Not-for-Profit Entities (ASC 958). Under ASC 958, the Commission is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets. The Commission considers all of its net assets to be unrestricted net assets. In addition, the Commission is required to present a statement of cash flows.

Allowance for Doubtful Accounts

The Commission provides an allowance for doubtful accounts equal to the estimated collection losses that will be incurred in the collection of all receivables. The estimated losses are based upon historical collection experience coupled with a review of the current status of existing receivables.

Property and Equipment

Property and equipment is stated at cost. The Commission capitalizes property and equipment with a cost of $1,000 or more and a useful life in excess of one year. Depreciation of property and equipment is provided in amounts sufficient to relate the cost of depreciable assets to operations over their estimated useful lives on a straight-line basis.
NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property and Equipment (continued)

The components of property and equipment at June 30, 2013 are as follows:

<table>
<thead>
<tr>
<th>Class of Asset</th>
<th>Estimated Useful Lives (years)</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building</td>
<td>25</td>
<td>2,769,875</td>
</tr>
<tr>
<td>Furniture, fixtures and equipment</td>
<td>3-10</td>
<td>1,603,419</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4,373,294</td>
</tr>
<tr>
<td>Less accumulated depreciation</td>
<td></td>
<td>1,546,752</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2,826,542</td>
</tr>
<tr>
<td>Land</td>
<td></td>
<td>1,250,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$4,076,542</td>
</tr>
</tbody>
</table>

Software Costs

Software costs relate to a system being developed by the Commission to support the production of webinars. The system will allow schools to access training and other webinars to help further support the relationship between the Commission and the schools it services. Costs to develop the system have been capitalized in accordance with FASB ASC 350-40, Internal-Use Software (ASC 350-40). Under ASC 350-40 costs incurred during application development are capitalized. The following is a summary of software costs at June 30, 2013:

<table>
<thead>
<tr>
<th></th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Software and Hardware – not in service</td>
<td>9,333</td>
</tr>
<tr>
<td>Web-based training modules – not in service</td>
<td>12,707</td>
</tr>
<tr>
<td></td>
<td>22,040</td>
</tr>
</tbody>
</table>

Software costs are amortized over a 5 year period and the amortization expense is charged to operations. No charges have been made to depreciation and amortization, as the project has not reached technological feasibility as of June 30, 2013. Total budgeted costs for the system are expected to be approximately $511,700 and will reach technological feasibility in fiscal year 2015.

Revenue Recognition

Revenue is recognized as services are provided and on a pro-rata basis over the accreditation period. Revenue from publication sales is recognized upon shipment to the customer.
NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deferred Revenue

Deferred revenue reported as a current liability represents membership dues, registration fees and grants related to future periods, which were received prior to the end of the fiscal year.

Concentrations of Credit Risk

Financial instruments, which potentially subject the Commission to concentrations of credit risk, are principally receivables and investments. Concentration of credit risk with respect to receivables is limited due to the members comprising the Commission’s member base and the profession in which its members operate. To reduce risk, the Commission routinely assesses the financial strength of its members and, as a consequence, believes that its receivables credit risk exposure is limited. Concentration of credit risk with respect to investments is limited due to the diversified nature of the Commission’s investment portfolio (Note 2). To further reduce credit risk, the Commission’s Administrative Council and the Trust Department of the Commission’s principal investment institution routinely assess the financial strength and diversification of the investments.

Cash and Cash Equivalents

For the purposes of the statement of cash flows, the Commission considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents.

Income Taxes

The Commission is exempt from federal income taxes under the provisions of §501(c)(3) of the Internal Revenue Code. The Internal Revenue Service has also determined that the Commission is not a private foundation as defined by §509(a)(1) of the Code.

FASB ASC 740, Income Taxes (ASC 740), requires the use of a two-step approach for recognizing and measuring tax benefits taken or expected to be taken in a tax return and disclosures regarding uncertainties in income tax positions. Only tax positions that meet the more likely than not recognition threshold may be recognized under ASC 740.

Management does not believe that the Commission has any material uncertain tax positions at June 30, 2013; however, the Commission’s tax returns for the years ended June 30, 2012, 2011 and 2010 are still available for examination by relevant taxing authorities.
NOTE 2 - INVESTMENTS

Investments at June 30, 2013 are recorded at market value based on quoted market prices in accordance with FASB ASC 820, *Fair Value Measurements and Disclosures* (ASC 820). The Commission’s investments represent funds held for future operational or capital needs. Changes in the basis of investments held at the end of the year are reflected in the statement of activities as unrealized appreciation/depreciation in the market value of investments. Realized gains and losses on the sale of investments are recorded based upon the difference between the proceeds and the basis of the investments. The basis of the investments is determined by the specific-identification method. Interest income and dividends are recognized when earned.

ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (exit price).

ASC 820 classifies inputs used to measure fair value into the following hierarchy:

- **Level 1** - Unadjusted quoted prices in active markets for identical assets or liabilities.
- **Level 2** - Unadjusted quoted prices in active markets for similar assets or liabilities, or unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active, or inputs other than quoted prices that are observable for the asset or liability.
- **Level 3** - Unobservable inputs for the asset or liability.

Assets measured at fair value on a recurring basis comprise investments totaling $5,627,636 as of June 30, 2013.
NOTE 2 - INVESTMENTS (CONTINUED)

The following table sets forth by level, within the fair value hierarchy, investments at fair value as of June 30, 2013:

<table>
<thead>
<tr>
<th></th>
<th>Level 1</th>
<th>Level 2</th>
<th>Level 3</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Large Cap Domestic Stocks (publically traded)</td>
<td>$1,152,540</td>
<td>$ -</td>
<td>$ -</td>
<td>$1,152,540</td>
</tr>
<tr>
<td>Mutual Funds (publically traded)</td>
<td>973,030</td>
<td>-</td>
<td>-</td>
<td>973,030</td>
</tr>
<tr>
<td>Small and Mid Cap Domestic Stocks (publically traded)</td>
<td>761,717</td>
<td>-</td>
<td>-</td>
<td>761,717</td>
</tr>
<tr>
<td>Emerging Markets (publically traded)</td>
<td>759,097</td>
<td>-</td>
<td>-</td>
<td>759,097</td>
</tr>
<tr>
<td>International Bonds (publically traded)</td>
<td>-</td>
<td>584,096</td>
<td>-</td>
<td>584,096</td>
</tr>
<tr>
<td>High-yield Bonds (publically traded)</td>
<td>-</td>
<td>525,466</td>
<td>-</td>
<td>525,466</td>
</tr>
<tr>
<td>International Stocks (publically traded)</td>
<td>393,660</td>
<td>-</td>
<td>-</td>
<td>393,660</td>
</tr>
<tr>
<td>Real Estate Funds (publically traded)</td>
<td>299,255</td>
<td>-</td>
<td>-</td>
<td>299,255</td>
</tr>
<tr>
<td>Domestic Bonds (publically traded)</td>
<td>-</td>
<td>178,775</td>
<td>-</td>
<td>178,775</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$4,339,299</strong></td>
<td><strong>$1,288,337</strong></td>
<td><strong>-</strong></td>
<td><strong>$5,627,636</strong></td>
</tr>
</tbody>
</table>

Generally, for all investments, fair value is determined by reference to quoted market prices and other relevant information generated by market transactions. The investments are managed by Fifth Third Bank.

NOTE 3 - LITIGATION SETTLEMENTS

In August 2007, the Commission was named as a defendant in a lawsuit filed by a member. The member was seeking restoration of accreditation, related costs and attorney’s fees. In May 2010, a consent order was issued whereby the Commission agreed to continue the member’s accreditation for an additional year ending in May 2011. Also in May 2010, a release of claims and settlement agreement was reached between the Commission and member, awarding the Commission the recovery of attorney fees in the amount of $1,000,000. In accordance with the settlement, the member paid $200,000 during the fiscal year ended June 30, 2011. The member also signed a note payable to the Commission for the remaining $800,000, to be payable in annual installments of $100,000, with the final installment and accrued interest, at a rate of 3%, to be paid on January 31, 2020.
NOTE 3 - LITIGATION SETTLEMENTS (CONTINUED)

At June 30, 2013, the Commission has recognized the settlement award as a note receivable in the amount of $600,000, net of an estimated allowance for doubtful accounts of approximately $300,000.

The Commission filed a lawsuit against a member during the fiscal year ended June 30, 2011. The member was originally seeking restoration of accreditation, of which the court did not grant. The Commission filed suit seeking the recovery of attorney’s fees related to previous suits. In October 2011, a release of claims and settlement agreement was reached between them. The member signed a note payable to the Commission for $600,000, to be payable in ten annual installments of various amounts, with the final installment and accrued interest, at a rate of 3%, to be paid on June 30, 2020. At June 30, 2013, the Commission has recognized the settlement award as a note receivable in the amount of $550,000, net of an estimated allowance for doubtful accounts of approximately $250,000.

In August 2009, the Commission was named as a defendant in a lawsuit filed by a member. The member was seeking restoration of accreditation. In December 2011, a release of claims and settlement agreement was reached where the Commission was awarded a recovery of attorney fees in the amount of $550,000. In accordance with the settlement, the member is required to pay seven annual installments of various amounts including interest at a rate of 3%, with the final payment to be made June 30, 2018. At June 30, 2013, the Commission has recognized the settlement award as a note receivable in the amount of $480,000, net of an estimated allowance for doubtful accounts of approximately $240,000.

NOTE 4 - PENSION AND POSTRETIREMENT PLANS

The Commission has a contributory Defined Contribution Pension Plan (the Plan) in which substantially all employees of the Commission are required to participate. Under the requirements of the Plan, the employees contribute 2.5% of their regular salary (as defined), and the Commission contributes 12.5% of the employee’s regular salary (as defined) for the purchase of individual deferred mutual funds from Lincoln Financial. The Commission’s pension expense for the year ended June 30, 2013 was approximately $513,000.

The Commission, along with the Career and Technical Education Consortium of States, Inc. (CTECS) and Advance Education, Inc. (AdvancED), provides certain health care insurance benefits for retired employees and their dependents. The Plan has been closed to new participants. Certain employees become eligible for health care insurance benefits if they retire after they reach 60 years of age and achieve 10 years of continuous service while working for the Commission. The Commission accounts for these benefits under FASB ASC 715, Compensation - Retirement Benefits (ASC 715), which requires a company that sponsors a postretirement benefit plan to recognize in its statement of financial position, the funded status of a benefit plan.
NOTE 4 - PENSION AND POSTRETIREMENT PLANS (CONTINUED)

Each entity is responsible for employee benefits for employees that retired from each respective entity. Based on the allocations of employees retired from each employer, approximately 58% of the benefit obligations have been allocated to the Commission, and the remaining portion has been allocated to CTECS and AdvancED. The Commission contributed approximately $140,000 to pay benefits during the year ended June 30, 2013.

The disclosure below represents the total benefit obligation for the entire plan as well as the Commission’s allocated portion.

Obligations and Funded Status

The change in the postretirement benefit obligation for the year ended June 30, 2013 is as follows:

<table>
<thead>
<tr>
<th></th>
<th>Commission Portion</th>
<th>Total Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benefit obligation at beginning of year</td>
<td>$1,796,768</td>
<td>$3,103,509</td>
</tr>
<tr>
<td>Service cost</td>
<td>17,532</td>
<td>30,283</td>
</tr>
<tr>
<td>Interest cost</td>
<td>97,648</td>
<td>168,665</td>
</tr>
<tr>
<td>Actuarial loss</td>
<td>218,337</td>
<td>377,128</td>
</tr>
<tr>
<td>Benefits paid</td>
<td>(140,354)</td>
<td>(242,432)</td>
</tr>
<tr>
<td>Benefit obligation at end of year</td>
<td>$1,989,931</td>
<td>$3,437,153</td>
</tr>
</tbody>
</table>

The change in the Plan’s assets for the Plan for the year ended June 30, 2013 is as follows:

<table>
<thead>
<tr>
<th></th>
<th>Commission Portion</th>
<th>Total Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>Plan assets at beginning of year</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Employer contributions</td>
<td>140,354</td>
<td>242,432</td>
</tr>
<tr>
<td>Benefits paid</td>
<td>(140,354)</td>
<td>(242,432)</td>
</tr>
<tr>
<td>Plan assets at year end</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

Amounts recognized in the statement of financial position as of June 30, 2013 is as follows:

<table>
<thead>
<tr>
<th></th>
<th>Commission Portion</th>
<th>Total Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current liabilities</td>
<td>(127,275)</td>
<td>(219,838)</td>
</tr>
<tr>
<td>Noncurrent liabilities</td>
<td>(1,862,656)</td>
<td>(3,217,315)</td>
</tr>
<tr>
<td>Funded status</td>
<td>$(1,989,931)</td>
<td>$(3,437,153)</td>
</tr>
</tbody>
</table>
NOTE 4 - PENSION AND POSTRETIREMENT PLANS (CONTINUED)

Components of Net Periodic Benefit Cost and Other Amounts Recognized in Net Assets

Net Periodic Benefit Cost:

<table>
<thead>
<tr>
<th></th>
<th>Total Plan</th>
<th>Commission</th>
</tr>
</thead>
<tbody>
<tr>
<td>Service cost</td>
<td>$ 30,283</td>
<td>$ 17,532</td>
</tr>
<tr>
<td>Interest cost</td>
<td>168,665</td>
<td>97,648</td>
</tr>
<tr>
<td>Amortization of actuarial gain/loss</td>
<td>45,366</td>
<td>26,265</td>
</tr>
<tr>
<td><strong>Total net periodic benefit cost</strong></td>
<td><strong>$244,314</strong></td>
<td><strong>$141,445</strong></td>
</tr>
</tbody>
</table>

Other Changes in the Plan assets and benefit obligations recognized in net assets:

<table>
<thead>
<tr>
<th></th>
<th>Total Plan</th>
<th>Commission</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actuarial loss</td>
<td>$ 377,128</td>
<td>$ 218,337</td>
</tr>
<tr>
<td>Amortization of actuarial gain/loss</td>
<td>(45,366)</td>
<td>(26,265)</td>
</tr>
<tr>
<td><strong>Net periodic benefit cost</strong></td>
<td><strong>244,314</strong></td>
<td><strong>141,445</strong></td>
</tr>
<tr>
<td><strong>Total recognized in net periodic benefit cost and net assets:</strong></td>
<td><strong>$576,076</strong></td>
<td><strong>$333,517</strong></td>
</tr>
</tbody>
</table>

Weighted Average Assumptions

For disclosure as of June 30, 2013:
- Discount rate: 4.84%
- Medical trend rate: 7.50% grades to 5.00% over 5 years

For measuring net periodic cost at the beginning of year:
- Discount rate: 5.24%
- Medical trend rate: 8.00% grades to 5.00% over 6 years

The Commission, CTECS and AdvancED expect to contribute a combined $225,000 to the postretirement benefit plan from July 1, 2013 through June 30, 2014.
NOTE 4 - PENSION AND POSTRETIREMENT PLANS (CONTINUED)

The following benefit payments, which reflect expected future service and decrements as appropriate, discount rate projections, and health care cost trend rate estimates, are expected to be paid for subsequent fiscal years:

<table>
<thead>
<tr>
<th>Year ending June 30,</th>
<th>Total Plan</th>
<th>Portion</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>$ 225,000</td>
<td>$ 130,000</td>
</tr>
<tr>
<td>2015</td>
<td>226,000</td>
<td>131,000</td>
</tr>
<tr>
<td>2016</td>
<td>226,000</td>
<td>131,000</td>
</tr>
<tr>
<td>2017</td>
<td>233,000</td>
<td>135,000</td>
</tr>
<tr>
<td>2018</td>
<td>246,000</td>
<td>142,000</td>
</tr>
<tr>
<td>2019 - 2023</td>
<td>1,172,000</td>
<td>679,000</td>
</tr>
</tbody>
</table>

$2,328,000  $1,348,000

If the health care cost trend rates were increased by 1% for all future years, the accumulated postretirement benefit obligation for the total plan as of June 30, 2013 would have increased by approximately $335,000. The aggregate of the service and interest cost for the total plan for the year ended June 30, 2013 would have increased by approximately $21,000. If the health care cost trend rates were decreased by 1% for all future years, the accumulated postretirement benefit obligation for the total plan as of June 30, 2013 would have decreased by approximately $282,000. The aggregate of the service and interest cost for the total plan for the year ended June 30, 2013 would have decreased by approximately $18,000.

NOTE 5 - COMMITMENTS AND CONTINGENCIES

The Commission leases certain vehicles and equipment under non-cancelable lease agreements expiring at various dates through September 2016. The leases are classified as operating leases in accordance with FASB ASC 840, Leases. Rent expense was approximately $54,000 for the year ended June 30, 2013.

The following is a schedule of the future minimum lease payments required under the non-cancelable operating leases as of June 30, 2013:

<table>
<thead>
<tr>
<th>Year ending June 30,</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>$ 56,000</td>
</tr>
<tr>
<td>2015</td>
<td>41,000</td>
</tr>
<tr>
<td>2016</td>
<td>41,000</td>
</tr>
<tr>
<td>2017</td>
<td>10,000</td>
</tr>
</tbody>
</table>

$148,000
NOTE 5 - COMMITMENTS AND CONTINGENCIES (CONTINUED)

The Commission has cash deposits and investment accounts with financial institutions, which fluctuate from time to time in excess of the insured limitation of the Federal Deposit Insurance Corporation. If these financial institutions were not to honor their contractual liability, the Commission could incur losses. Management is of the opinion that there is no risk of loss because of the financial strength of these financial institutions.

From time to time, the Commission may have asserted and unasserted claims arising in the normal course of business, most often these claims involve the Commission’s denial of accreditation of a member institution. The Commission does not expect losses, if any, arising from these asserted and unasserted claims to have a material effect on the financial statements.

NOTE 6 - DEFERRED COMPENSATION

The Commission has entered into deferred compensation agreements with certain current and former employees. These agreements require the Commission to pay a portion of each employee’s salary into a salary continuation account that is invested into certain investments as defined by the agreements. These payments are required to continue through each employee’s stated vested date. Upon retirement and participant request, the fair values of the salary continuation accounts are to be paid to the employees in sixty substantially equal monthly installments. At June 30, 2013, the investments – deferred compensation are presented at fair value based on level 2 measurements.

NOTE 7 - RELATED PARTY TRANSACTIONS

SACS has an agreement with an insurance carrier whereby SACS and the Commission's group health insurance are partially self-insured. Under the agreement, SACS and the Commission fund each employee and/or his/her dependent claims up to a maximum of $70,000 annually. The maximum liability to the claim fund cannot exceed $2,045,575 annually. At June 30, 2013, the Commission had no unfunded liability for submitted claims. Claims for occurrences prior to June 30, 2013 were unknown at that date and are estimated to be insignificant.

As discussed in Note 4, SACS also maintains a plan that provides certain health care insurance benefits for retired employees and their dependents. The Commission has certain employees and former employees that participate in this plan. SACS accounts for these benefits under FASB ASC 715, which requires an entity that sponsors a postretirement benefit plan to recognize in its statement of financial position, the funded status of the benefit plan. Accordingly, the entire funded status at June 30, 2013 has been recorded by SACS.
NOTE 4 - PENSION AND POSTRETIREMENT PLANS (CONTINUED)

The following benefit payments, which reflect expected future service and decrements as appropriate, discount rate projections, and health care cost trend rate estimates, are expected to be paid for subsequent fiscal years:

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NOTE 7 - RELATED PARTY TRANSACTIONS (CONTINUED)

The Commission’s portion of the obligation in the amount of $1,989,931 has been recognized as due to related party - post retirement benefit obligation in the accompanying statement of financial position.

During the year ended June 30, 2013, CTECS paid the Commission $50,000 for the use of business administration personnel and office space. At June 30, 2013, the Commission had a receivable of approximately $147,000 due from CTECS for various operating expenses paid by the Commission on behalf of CTECS.

Management of the Commission jointly approves the annual operating budget for SACS with AdvancED and funds approximately 50% of this through a contribution to SACS. While the Commission is not legally obligated to fund the operations of SACS, management plans to continue funding half of the SACS operating budget for the foreseeable future. The Commission’s portion of SACS operations amounted to approximately $13,000 for the year ended June 30, 2013.