



# SACS-COC

SOUTHERN ASSOCIATION OF COLLEGES AND SCHOOLS COMMISSION ON COLLEGES

2009-2010

# *Annual Report and Proceedings*

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## Message from the Chair of the Commission

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Dr. John M. Hilpert

Those who attended the 2010 Annual Meeting learned about the provisions of the renewed Higher Education Opportunity Act with its regulations that will alter our accrediting Commission's operations and expectations. These regulations, some with implementation July 2010 and others pending July 2011, will require increased reporting, additional authorizations, closer scrutiny of operations, more transparency in student achievement, and more extensive federal interest regarding the academic arena of colleges and universities.

To meet requirements affecting Commission operations, we will collect additional information in such areas as enrollment head count, programs experiencing significant enrollment growth, teach-out plans and agreements, graduation rates, transfer of credit criteria and policies, criteria used in the evaluation of student achievement, and distance and correspondence education. The Department of Education (DOE) has increased its requests for reports associated with the review of our institutions, such as reaffirmation committee reports and substantive change committee reports. Also, if the DOE requests that Commission

staff not notify the institution of the investigation, then the staff cannot alert an institution of a DOE review.

Institutions accredited by SACSCOC will be required to adhere to new or revised accrediting standards that will be proposed for vote at our 2011 Annual Meeting as well as policies that have been or will be adopted by SACSCOC Board of Trustees. Examples include: (1) a requirement that the institution define its credit hour; (2) a standard that expands the elements for reporting student achievement; (3) a new standard that requires a procedure demonstrating that the student who registers in a distance or correspondence education course or program is the same student who participates in and completes the course or program and receives credit; (4) a revised standard that requires an institution to have a policy that includes criteria for evaluating, awarding, and accepting transfer of credit; (5) a requirement for approval of a teach-out plan and other additional substantive change reporting; and (6) shortening reaffirmation schedules for institutions experiencing extensive substantive change.

All of these changes must be made by December, because the SACS Commission on Colleges is scheduled to appear before the Secretary of Education's National Advisory Committee on Institutional Quality and Integrity (NACIQI) next year seeking

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**Comments from the Chair** *(Continued from page 1)*

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renewal of recognition by the Secretary in order that our Commission retain recognition as a gatekeeper for federal aid to our member institutions.

In advance of that meeting, the Commission will submit a petition that demonstrates compliance with all the provisions of the Secretary's criteria, including those that require us to make changes in our standards and policies. The Principles Review Committee will present a proposal for changes to the standards to the membership for affirmation in December. Commission staff members are working with your Commission's Board of Trustees to develop policies and procedures that will address required policy changes.

As I conclude my first year as Chair of the SACSCOC Board of Trustees, I have gained appreciation for the ongoing support by our member institutions for our unique form of self-regulation that is regularly

challenged by accountability demands and new federal regulations. This is a time for SACSCOC members to renew commitment to our peer review process. Thank you for setting a course toward greater transparency and enhanced quality.

## Message from the President

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Dr. Belle S. Wheelan

As a result of changes to the Southern Association of Colleges and Schools (SACS) bylaws and organizational structure, the Commission on Colleges obtained separate 501(c)3 status as a not-for-profit organization. Our official name is now the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) and the governing board, formerly known as Commissioners, is now the Board of Trustees. The Executive Council, the elected 13 members of the Board serving as its executive arm, has retained its name. In addition to giving us administrative autonomy from SACS, we hope the name change will end the confusion between the Commission as an organization and the 77 elected Commissioners, now the Board of Trustees, who make accrediting decisions. To celebrate this new identity, we have also adopted a new logo that has been unveiled this year, and it is now being integrated into our materials.

In addition to this change, we have undertaken a number of other initiatives. Always with an eye on quality, the Commission staff, along with groups of peer reviewers, developed training programs for evaluators to use in reviewing the sections of the *Principles* related to Institutional Effectiveness and Student Support Services. These two programs,

added to the ones already in place that orient Committee Chairs and Finance Readers, provide guidance to evaluators and are designed to ensure more effective and consistent reviews in the assessment of institutions. Many thanks to all who were involved in the development of those programs.

We also have examined ways to better use technology in our processes. The Peer Review Advisory Committee made some suggestions that will result in our going green when possible (Annual Meeting and Summer Institute handouts were placed on the Web instead of printed as handouts) and in streamlining our processes for submission of information (e.g. sending in CDs, DVDs, and USB drives instead of so many paper copies). We are also in the process of digitizing documents received from institutions and those prepared following their review. Because the task is massive, we have started with materials from institutions that have been reviewed during reaffirmation using the *Principles*. This will take considerable time but will ultimately improve access and efficiency in reviewing archived documents.

We have devoted a great deal of time to negotiating rules with the Department of Education due to the passage of the Higher Education Opportunity Act (HEOA) and the concerns of the Office of the Inspector General (OIG) related to for-profit institutions and the definition of credit hour. As a result of the rule-making process, there are new

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reporting requirements for accrediting commissions recognized by the U.S. Secretary of Education as well as for institutions that they accredit. These requirements will affect institutions in the areas of acceptance of transfer of credit, authenticating enrollment for courses offered through distance education, monitoring significant institutional growth, and others that your Chair has highlighted in his comments. We will distribute revised policies and guidelines for all changes as they are adopted by the Board of Trustees and, following the Commission's process for changes to its standards, plan to forward to the membership proposed changes to the *Principles of Accreditation* at the December 2011 Annual Meeting.

Two significant proposals were forwarded from the Board of Trustees to the membership in 2009 and in 2010. At the Annual Meeting held in December 2009, the membership voted to divide the previous Core Requirement 2.12, Quality Enhancement Plan, so that the elements retained in the Core Requirement focused on the acceptability of a Plan and its inclusion of a process for identifying key issues focusing on learning outcomes and/or the environment supporting student learning and the institution's mission. The newly created Comprehensive Standard 3.3.2 addresses operational elements in support for the completion of the Plan. This change allows the Board to reaffirm without sanction an institution that meets the Core

Requirement but needs monitoring for compliance with the new Comprehensive Standard. The revised and new wording for these two standards has been incorporated in the *Principles* available on our website.

During the December 2010 Annual Meeting, the membership voted to support a one-time increase to the membership dues in order to support expenditure increases in the operating facility of the Commission. Following the K-12 Council on Accreditation and School Improvement (SACSCASI) move to a new building, the Commission was left with limited prospects regarding its office location. The decision to buy SACSCASI's half of the building was the most economical solution, so the Board approved the purchase of one half of the building from SACSCASI for \$2 million. The cost was split in half: \$1 million was shared equally with all of the members and the balance was prorated based on our regular dues formula.

Thank you for your support of all Commission initiatives and for your valuable feedback to us as we continue to improve our process of quality enhancement to the educational enterprise.

## Miami International University of Art and Design Graduate Creates Winning SACSCOC Logo

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Lauren Nieburg, a recent graduate of the Graphic Design Department of Miami International University of Art and Design in Miami, Florida, won the competition to develop a new SACSCOC logo. The SACSCOC Board of Trustees selected Ms. Nieburg's design out of more than 770 entries from students, faculty, staff, alumni, and retirees of SACSCOC member institutions. The announcement was made at the 2010 Annual Meeting in Louisville, Kentucky, and the transition to the new design will begin in spring of 2011.

Ms. Nieburg graduated in December 2010 from MIU with a Bachelor of Fine Arts in Graphic Design.



## SACSCOC Annual Meeting Attendance Continues to be Robust

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SACSCOC Annual Meeting attendance has increased nearly 72% since 2002 when the Commission on Colleges first separated its meeting from that of the Commissions on Elementary, Middle, and Secondary Institutions due to limited conference facility space. This growth may also be attributed to rotating the location for the event, which has moved around the region from Atlanta, Georgia; to Orlando, Florida; to New Orleans, Louisiana; to San Antonio, Texas; to Louisville, Kentucky.

A group of 4,143 higher education professionals attended the 114th SACSCOC Annual Meeting on December 5–8, 2009, at the Marriott Atlanta Marquis and the Hilton Atlanta in Atlanta, Georgia. *Access, Teaching, and Leadership in a Changing Environment* served as the theme for the program, which featured plenary sessions, workshops,

concurrent sessions, roundtable discussions, state meetings, poster sessions, affiliate group meetings, exhibits, and numerous networking opportunities. Attendees were also provided access to a resource room, with sample Compliance Certifications and Quality Enhancement Plans, a bookstore, and a cyber café.

Dr. Stanley Ikenberry, noted national speaker on public policy related to higher education, and President Emeritus and Regent Professor of Educational Organization and Leadership at the University of Illinois at Urbana-Champaign, opened the first plenary session on Sunday, December 6. Dr. Ikenberry spoke on the topic of the "National Institute for Learning Outcomes Assessment," a research project for which he serves as co-principal

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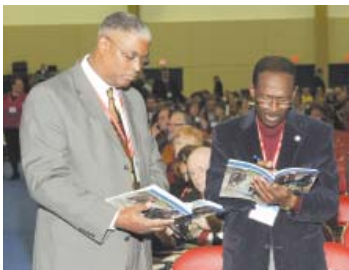
investigator. On Monday, December 7, Molly C. Broad, President of the American Council on Education, addressed participants on “Access, Teaching, and Leadership in a Changing Environment.” Nationally known columnist and commentator Mark Shields closed as the final plenary speaker on Tuesday, December 8, regaling participants with “The Wit and Wisdom of Mark Shields.”

On Monday, December 7, Presidents’ Day, Dr. Barbara Mackoff, expert in the psychology of effective leadership presented “Don’t Come Back from Hell Empty-Handed: Habits of the Mind for Leaders in Challenging Times” to an audience of more than 400 presidents. During a special session, a presidential panel including Dr. Carlton E. Brown, Dr. Michael B. McCall, Dr. Patricia P. Cormier, and Dr. Kent Chabotar led a discussion of “Leadership in Times of Fiscal Constraints.” John Walda, President and CEO of the National Association of College and University Business Officers, addressed the group on the topic of “Leading Colleges and Universities in Difficult Times.”

The 115th SACSCOC Annual meeting was held at the Kentucky International Convention Center on December 4–7, 2010 with 4,055 individuals in attendance. Sessions were developed around the theme *The Race for Quality in the 21st Century*. On Sunday, December 5, renowned forecaster and social innovator, Andrew Zollie led the first plenary session, “The Race for Quality: Pathways to Innovation in the Decades to Come.” Mr. Zollie introduced the audience to forces that he believes are shaping the future of innovation, from the rise of open models of collaboration and new approaches to social innovation, to

the evolving dynamics of globalization and the creative economy. On Monday, December 6, Dr. Mark Milliron, Deputy Director for Postsecondary Improvement with the Bill and Melinda Gates Foundation, addressed meeting attendees regarding the challenge of improving college completion efforts. In his speech, “An Optimist’s Education Agenda: Help More Students Succeed on the Road Ahead,” Dr. Milliron encouraged higher education leaders to embrace innovative technologies, creative student supports, dynamic delivery models, cross-sector partnerships, and data-informed policies to help propel students toward success. On Tuesday, December 7, acclaimed CNN special investigations correspondent, Soledad O’Brien engaged the group about the power of mentorship. In her address, “Promoting Diversity in the 21st Century through Mentoring,” Ms. O’Brien challenged the group to explore mentoring as a way to keep students from all ethnic backgrounds motivated and hopeful.

Noted presidential advisor, David Gergen was the featured guest speaker for President’s Day of the 2010 Annual Meeting with a breakfast discussion of “The Essence of Leadership” and a luncheon presentation on “Presidential Leadership in a Time of Crisis,” based on his experiences serving with Presidents Nixon, Ford, Reagan, and Clinton, which were captured in his best-selling book, *Eyewitness to Power*. U.S. Under Secretary Martha Kanter provided a special session for CEOs on the topic of “Access, Affordability, and Quality.” Management and marketing consultant, Stedman Graham, served as speaker for the Monday, December 6, networking



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luncheon. Mr. Graham engaged the audience with the nine-step success process from his best-selling book, *You Can Make It Happen*.

The enduring success of the SACSCOC Annual Meetings is reflected in a more than 90% positive overall satisfaction rating and the steady increase of attendees. Participant

comments encourage planners for the event to continue to seek out top-notch speakers to address relevant topics, provide current information regarding accreditation standards and procedures, and offer opportunities to network with others.



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## SACSCOC Annual Meeting Participants Make a Difference

As a part of the SACSCOC tradition of giving back to the host community wherever the Annual Meeting is held, special service projects were initiated in New Orleans and continued in Atlanta and Louisville. Participants of the 2009 meeting were invited to donate children's books in support of Smart Start, the early childhood division of United Way of Metropolitan Atlanta. More than 100 books were collected for preschool children in the Atlanta area. For 2010, SACSCOC sponsored two service projects: the Family Scholar House, and metro Louisville's United Way Success By 6 program. The Family Scholar House is a non-profit

organization that provides assistance to single-parent students who are experiencing unstable housing and supports them in obtaining a college degree and breaking the cycle of poverty for their children and future generations. The United Way Success By 6 Program is dedicated to ensuring that all children are ready for school by age 6 by providing age-appropriate books for preschoolers. Fifty attendees brought books and/or school supplies to support these projects.

## 2009 & 2010 Annual Summer Institute on Quality Enhancement and Accreditation a Success

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The fifth Annual Summer Institute on Quality Enhancement and Accreditation was held at the Hilton Americas in Houston, Texas, July 19–22, 2009, with over 700 college administrators, faculty, and staff in attendance. The program included five plenary speakers; 31 breakout sessions led by noted educators, researchers, authors, and Commission staff; two networking luncheons; and two panel discussions.

For the first plenary session on Sunday, July 19, Dr. Trudy W. Banta, Professor of Higher Education and Senior Advisor to the Chancellor for Academic Planning and Evaluation at Indiana University-Purdue University, addressed the group on the topic of “Designing Effective Assessments.” On Monday, Dr. Jane V. Wellman, Executive Director of the Delta Project on Postsecondary Costs, Productivity and Accountability in Washington, DC, spoke on “Access, Degree Attainment, and College Costs.” That afternoon, Dr. George Kuh, Chancellor’s Professor of Higher Education and Director of the Center for Postsecondary Research, and Founder of the National Survey of Student Engagement at Indiana University in Bloomington, Indiana, presented an overview of “The National Institute for Learning

Outcomes Assessment.” On Tuesday, Dr. Mark L. Taylor, college professor and academic administrator, medical administrator and clinical psychotherapist in Little Rock, Arkansas, engaged participants in a session on “Teaching Today’s Learners.” On Wednesday, SACSCOC Vice President, Dr. Michael S. Johnson provided an overview of the SACSCOC Fifth-Year Interim Review process and recent review results.

During Monday’s networking luncheon, Dr. Simon T. Bailey, author and founder of the Brilliance Institute in Windermere, Florida, provided tips to participants on “Sustaining Brilliance in Times of Change.” Two panel discussions among institutional representatives, evaluators, and Commission staff focused on “Developing a Vision for the Quality Enhancement Plan” and “Questions and Answers on the QEP.” A post-institute workshop on “Substantive Change” led by Dr. Sarah Armstrong, Coordinator of Institutional Support for the Commission, took place Wednesday afternoon.

Participant feedback on the 2009 Summer Institute was very positive, with 95% of the respondents strongly agreeing or agreeing that they were “satisfied with the quality of the SACSCOC Summer Institute program.”



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Responses from participants on the 2010 Summer Institute were very similar with a 94% satisfaction rating.

The 2010 Summer Institute was held at the Marriott Tampa Waterside Hotel and Marina in Tampa, Florida on July 25—28 with more than 700 in attendance. Plenary speakers included Dr. Marcia Mentkowski, Dr. Terry O'Banion, Dr. Margaret A. Miller, Dr. Mark L. Taylor, Ms. Carol A. Luthman, and Mr. David Goggins. On Sunday, July 25, Dr. Marcia Mentkowski, Senior Scholar for Educational Research, Chair of the Research and Evaluation Council, and Director Emerita of Educational Research and Evaluation at Alverno College in Milwaukee, Wisconsin, presented on the topic "Learning That Lasts." On Monday, July 26, Terry O'Banion, President Emeritus of the League for Innovation and Director of the Community College Leadership Program at Walden University in Minneapolis, Minnesota, engaged the group about "The Learning Revolution and the Learning College." Following Dr. O'Banion, Dr. Margaret A. Miller, Professor of Higher-Education Policy at the Curry School of Education at the University of Virginia in Charlottesville, Virginia, spoke to "Measuring Up on College-Level Learning." On Tuesday, Dr. Mark L. Taylor provided a repeat performance on "Teaching Today's Learners," and on Wednesday, Ms. Carol A. Luthman presented an update on the Fifth-Year Interim Review process.



U.S. Navy Seal and ultra marathoner David Goggins inspired attendees during Monday's Networking Luncheon with his personal story of "Perseverance." Panel discussions on Tuesday and Wednesday focused on the Quality Enhancement Plan, first from the perspective of the Committee Chair and then from the perspective of Commission Staff. Dr. Steven M. Sheeley, SACSCOC Vice President, moderated the first panel discussion, which included experienced committee chairs Dr. Mark V. Smith of Rhodes College, Dr. Diane Calhoun-French of Jefferson Community and Technical College, Dr. Bert C. Bach of East Tennessee State University, Dr. Robert F. Moore of the University of Miami, and Dr. Edwin A. Rugg of Kennesaw State University. The second panel was made up of Commission staff, including Dr. G. Jack Allen, Dr. Cheryl D. Cardell, Dr. Steven M. Sheeley, and Dr. Marsal P. Stoll, and was moderated by Dr. Claudette H. Williams



The 2011 Summer Institute will be held July 17–20 at the Omni Fort Worth Hotel in Fort Worth, Texas. More information regarding future Summer Institutes and materials from past Summer Institutes can be found at: <http://www.sacscoc.org/institute.asp>.

## Drs. Elva LeBlanc and Phillip C. Stone Receive the James T. Rogers Distinguished Leadership Award

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Each year, the SACSCOC honors six individuals whose extraordinary commitment to the peer review system exceeds normal expectations of volunteerism: one for the James T. Rogers Distinguished Leadership Award and five as recipients of Meritorious Service Awards. Named for the former executive director who served the Commission on Colleges more than 20 years, the James T. Rogers Distinguished Leadership Award is the highest public recognition given by the Commission and is reserved for extraordinarily distinctive and effective leadership.



The 2009 recipient of the James T. Rogers Distinguished Leadership Award, Dr. Elva LeBlanc, President of the Northwest Campus of the Tarrant County College District in Texas, was recognized for her nearly 20 years of exemplary service as a committee chair, evaluator, and leader in developing new ways of thinking about traditional reviews. Dr. LeBlanc co-developed the system for evaluating statewide and systemwide reviews of distance education. The process, which has been adapted and used in eight state and system cases, has proven effective, efficient, and cost beneficial for institutions participating in those reviews.



Dr. Phillip C. Stone, former President of Bridgewater College in Virginia, was honored as recipient of the 2010 James T. Rogers Distinguished Leadership Award for his many contributions to causes of higher education and accreditation, and for his integrity and excellence in all aspects of his professional life. Active in Commission affairs for nearly 15 years, Dr. Stone distinguished himself in a number of ways in his service to this region's accrediting commission and to our institutions of higher education. In addition to his exemplary leadership as elected chair of

the SACSCOC Board of Trustees and as chair of numerous evaluation committees, he steered the Commission into becoming separately incorporated, thereby guaranteeing complete legal autonomy for the organization, preserving its brand name and assets, and ensuring that the Commission's identity and historical role as a leader of higher education and self-regulation in the southern region is preserved.

Both recipients demonstrated vision, enthusiasm, and dedication to excellence, which exemplify the true spirit of the Distinguished Leadership Award. Recipients of the 2009 and 2010 Meritorious Service Award, who were recognized for their outstanding volunteerism and commitment to the self-regulatory process of accreditation, are listed below:

### 2009 Meritorious Service Award Recipients

- Dr. Mark Foley, *President, University of Mobile*
- Dr. Eric B. McKeithan, *President, Cape Fear Community College*
- Mr. Dean Montgomery, *Executive Vice President for Finance and Administration and Chief Financial Officer, Bethune-Cookman University*
- Dr. Vic Morgan, *President, Sul Ross State University*
- Dr. Elisabeth Muhlenfeld, *Former President, Sweet Briar College*

### 2010 Meritorious Service Award Recipients

- Ms. Suzanne N. Barr, *Associate Vice President for Planning and Accreditation, Trident Technical College*
- Dr. Karen A. Bowyer, *President, Dyersburg State Community College*
- Dr. Aubrey K. Lucas, *President Emeritus and Professor of Higher Education, University of Southern Mississippi*
- Dr. Mark V. Smith, *Professor of Education, Rhodes College*
- Dr. James H. Taylor, *President, University of the Cumberland*

## Dr. John M. Hilpert Elected to Serve Second Term

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Dr. John M. Hilpert, President of Delta State University in Mississippi, was elected for a second one-year term as Chair of the SACSCOC Board of Trustees during the Board's session in December 2010. Hilpert succeeded Dr. Philip C. Stone, retired President of Bridgewater College in Virginia, who completed his third year at the leadership helm in December 2009. As Chair, Hilpert presides at all meetings of the Board of Trustees and its Executive Council as well as during sessions of the membership's College Delegate Assembly.

Monsignor Franklyn M. Casale, President of St. Thomas University in Florida, was elected as Vice Chair succeeding Dr. Gloria W. Raines, Vice Chancellor for Student Affairs at the Louisiana State University in Shreveport, who completed her sixth year as a member of the Board in December 2010. Both elected leaders have had extensive experience with the Commission serving as elected Board of Trustee representatives from their respective states, as members of the Executive Council, and as participants on visiting committees to institutions.

Other Board of Trustee members elected in December 2010 to serve on the 2011 Executive Council representing the 11 regional states and the public are:

- **John W. Bardo**, *Chancellor, Western Carolina University, Cullowhee, North Carolina*
- **Larry L. Earvin**, *President, Huston-Tillotson University, Austin, Texas*
- **Kevin E. Grady**, *Partner (retired), Alston & Bird LLP, Atlanta, Georgia (Public)*
- **Thomas L. Hallman**, *Chancellor, University of South Carolina Aiken, Aiken, South Carolina*
- **Vicki P. Hawsey**, *President, Wallace State Community College, Hanceville, Alabama*
- **Carl M. Hite**, *President, Cleveland State Community College, Cleveland, Tennessee*
- **Robin W. Hoffman**, *President, DeKalb Technical College, Clarkston, Georgia*
- **William T. Luckey, Jr.**, *President, Lindsey Wilson College, Columbia, Kentucky*
- **Rosalind Reichard**, *President, Emory and Henry College, Emory, Virginia*
- **Martha D. Saunders**, *President, University of Southern Mississippi, Hattiesburg, Mississippi*
- **E. Joseph Savoie**, *President, The University of Louisiana at Lafayette, Lafayette, Louisiana*

A list of members who served on the 2009 and 2010 Executive Councils can be found on pages 25 & 26.

## Number of Reported Substantive Changes Triples Since 2002

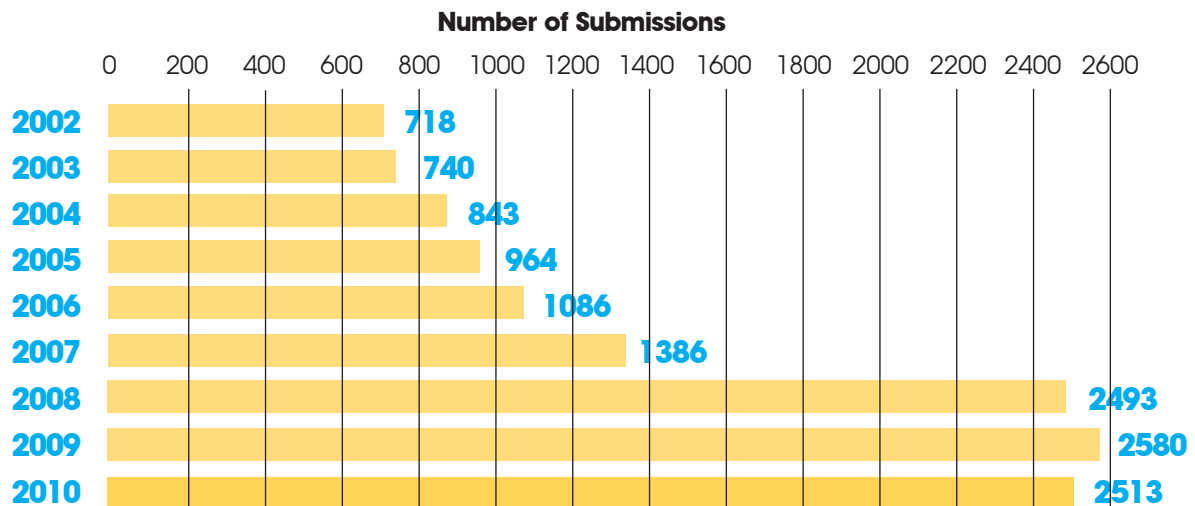
Over the past nine years, as institutions have become more familiar with the policy and process of reporting substantive changes, the number of substantive change submissions has more than tripled, topping out at an all-time high of 2,580 submissions in 2009. Much of the substantive change activity is related to initiation of new programs and off-campus sites, and to a lesser degree to changes in governance and mergers.

To improve support to member institutions, SACSCOC staff members have continued to work toward streamlining the process and reducing turnaround times for submissions. In June 2009, the Board of Trustees approved revisions to the substantive change policy that included simpler language, less cumbersome provisions for documentation, and the ability to submit applications and prospectuses on electronic media. Informal constituent feedback indicates an appreciation for these efforts to clarify and simplify.

Staff-led regional workshops continue to be popular with institutions in need of an orientation or additional guidance related to substantive change. In 2010, workshops were conducted at Columbia College in Columbia, South Carolina; McMurry University in Abilene, Texas; and Christian Brothers University in Memphis, Tennessee. Additional regional workshops are planned for spring 2011 at Maryville College in Maryville, Tennessee; Radford University in Radford, Virginia; and the Alabama Association for Institutional Research Conference in Florence, Alabama. Online workshops are also being developed for 2011 as another way to expand access and reduce the cost of travel for member institutions.

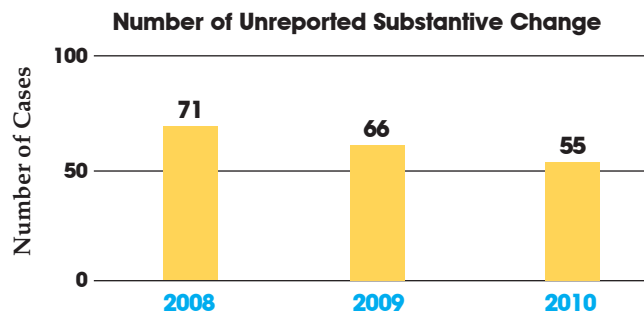
The SACSCOC has a responsibility to verify member institutions' authority and capacity to deliver quality programs and services, through regular and timely review and by monitoring institutions as they initiate changes of a substantive nature.

### Substantive Change Submissions: 2002-2010



### Cases of Unreported Substantive Change Dropping

The number of cases of unreported substantive change referred to C&R has declined 20% since from 2008, when 71 cases were reviewed by C&R. Sixty-six cases were referred to C&R in 2009, and 55 cases were referred in 2010.



## Accreditation Actions Taken by the SACS Commission on Colleges Board of Trustees During the 7-Year Period Reviewed Under the *Principles of Accreditation*

The following table describes the type and number of cases of accreditation actions taken by the Commission's Board of Trustees since the implementation of the *Principles of Accreditation* in 2004. Note that the total number of cases beginning in 2007 increased due to the beginning of the Commission's review of unreported substantive changes submitted after the adoption in 2006 of Comprehensive Standard 3.12 on the reporting of substantive change.

TYPE OF ACTION	2004	2005	2006	2007	2008	2009	2010	TOTALS
Reaffirmation of accreditation	30	79	79	74	73	80	87	502
Denial of reaffirmation & imposition of a sanction	5	7	6	3	7	10	12	50
Initial candidacy/renewal of candidacy	3	3	3	6	8	0	8	31
Initial accreditation	8	6	3	5	4	8	3	37
Removal from candidacy/denial of accreditation	0	0	0	0	0	0	0	0
Approval of change of degree level	10	11	12	18	13	15	19	98
Approval of other substantive change	4	7	0	11	3	12	5	42
Denial of approval of substantive change	5	7	8	7	6	9	7	49
Substantive change review by a committee	26	20	17	69	32	35	32	231
Review of unreported substantive change	NA	NA	NA	51	78	58	57	244
Review of Monitoring & Referral Reports**	164 *	113	130	100	100	174	187	968
Review of Fifth-Year Interim Reports***	NA	NA	NA	NA	NA	71	74	190
Removal from sanction	61	6	16	12	8	12	10	125
Imposition/continuation of Warning	12	12	13	10	12	10	15	84
Imposition/continuation of Probation	6	4	3	6	7	4	6	36
Imposition/continuation of Probation w/good cause	7	8	2	5	4	3	2	31
Authorization of a special committee	19	16	6	4	2	1	1	49
Action on removal from accreditation	3	0	0	1	0	1	1	6
Appeals of adverse actions	2	0	0	1	0	1	1	5
<b>TOTAL CASES</b>	<b>365</b>	<b>299</b>	<b>298</b>	<b>383</b>	<b>357</b>	<b>504</b>	<b>527</b>	<b>2733</b>

\* Monitoring reports from pre-2004 SACSCOC action taken under the former *Criteria for Accreditation*.

\*\* Referral reports are those reviewed by the Board of Trustees following review and referral by the Committee on Fifth-Year Interim Reports. These reports were first reviewed by the Board in June 2009.

\*\*\* The review of Fifth-Year Interim Reports began in December 2008.



## Profile of the SACSCOC Evaluator Registry Membership

Each of the more than 800 SACSCOC member institutions is encouraged to nominate qualified individuals to serve as evaluators in the review process. Over 5,000 higher education professionals from across the SACSCOC region have volunteered and have been added to the Evaluator Registry. The Evaluator Registry is the Commission's database containing the names and specialties of volunteer evaluators and is used to select review committee members with the knowledge and experience needed to assess institutions' compliance with the *Principles of Accreditation*. The following tables and chart provide a profile of the evaluators included in the Registry by state, category, degree level, and institutional governance type.

**TABLE 1**

NUMBER OF EVALUATORS AND INSTITUTIONS BY STATE

State	Evaluators by State	Institutions by State
<b>Alabama</b>	374	52
<b>Florida</b>	607	77
<b>Georgia</b>	627	88
<b>Kentucky</b>	292	50
<b>Louisiana</b>	205	38
<b>Mississippi</b>	214	32
<b>North Carolina</b>	677	113
<b>South Carolina</b>	316	50
<b>Tennessee</b>	392	64
<b>Texas</b>	1,033	163
<b>Virginia</b>	464	71
<b>International</b>	28	6
<b>TOTAL</b>	<b>5,229</b>	<b>804</b>

**TABLE 2**

NUMBER OF EVALUATORS BY CATEGORY AND STATE

CATEGORY	AL	FL	GA	KY	LA	MS	NC	SC	TN	TX	VA	INT	TOTAL
Academic Administration	126	199	177	87	66	69	218	92	134	339	141	11	1659
Academic Disciplines	55	95	96	59	49	28	94	45	67	179	75	2	844
Administrative Services	29	59	67	19	15	21	58	37	30	91	50	0	476
Continuing Education	1	2	1	0	2	0	9	1	0	6	3	0	25
Developmental Education	1	0	0	1	1	0	2	0	1	1	1	0	8
Educational Support	30	53	54	26	16	17	53	24	27	64	45	2	411
Extended Learning	3	1	5	2	1	1	2	1	2	11	5	0	34
Health Sciences	12	8	11	6	1	6	13	2	14	18	8	0	99
Institutional Effectiveness	35	71	76	24	16	28	78	42	43	113	49	6	581
Leadership	22	28	24	19	11	5	25	19	23	34	31	1	242
Occupational/Technical	5	2	1	3	0	2	5	0	0	10	1	0	29
Organization/Governance	23	46	49	22	13	21	60	26	24	88	26	4	402
Student Services	32	43	66	24	14	16	60	27	27	79	29	2	419
<b>TOTAL</b>	<b>374</b>	<b>607</b>	<b>627</b>	<b>292</b>	<b>205</b>	<b>214</b>	<b>677</b>	<b>316</b>	<b>392</b>	<b>1033</b>	<b>464</b>	<b>28</b>	<b>5229</b>

**TABLE 3**

NUMBER OF EVALUATORS AND INSTITUTIONS BY DEGREE LEVEL

<b>Level Category</b>	<b>Evaluators (by level)</b>	<b>Institutions (by level)</b>
Level I	1,586	283
Level II	758	128
Level III	753	142
Level IV	157	25
Level V	951	134
Level VI	1,011	92
<b>TOTAL</b>	<b>5,216**</b>	<b>804</b>

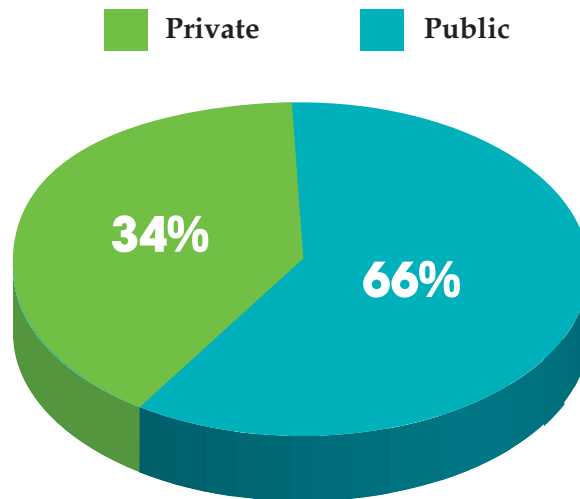
(\*\*Does not include evaluators representing state systems)

Institution is classified by the *highest degree level offered by the institution*.  
The levels are as follows:

- Level I** Associate degree
- Level II** Baccalaureate degree
- Level III** Master's degree
- Level IV** Master's degree and Education Specialist
- Level V** Three or fewer doctoral degrees
- Level VI** Four or more doctoral degrees

**CHART 1**

PERCENTAGE OF EVALUATORS BY INSTITUTIONAL GOVERNANCE TYPE



## New Faces Among the SACSCOC Staff

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During 2010, three new staff members joined the SACS Commission on Colleges: Barry Goldstein, Claudette Williams, and Crystal Baird. Each previously served as evaluators and committee chairs for the Commission, and hit the ground running in their respective roles.



Dr. Barry D. Goldstein joined the Commission staff as Vice President in September 2010. Previously, Dr. Goldstein had retired from the Medical College of Georgia (now called Georgia Health Sciences University), having served almost 20 years as the institution's chief academic officer. Dr. Goldstein received a Bachelor of Arts degree in Biology from Adelphi University and a Doctor of Philosophy degree in Pharmacology from the University of Medicine and Dentistry of New Jersey. He completed his post-doctoral training at the University of Illinois College of Medicine. He is a neuroscientist with specialized training in the area of spinal cord physiology and pharmacology, and is internationally recognized in the area of neurodegenerative toxicology. Prior to his staff appointment, Dr. Goldstein had served as a member of the SACSCOC Board of Trustees for 18 months.



Dr. Claudette H. Williams joined the Commission staff in May 2010 and serves as Vice President. Her career spans more than 36 years working in the private and public sectors. As an educator, she has served as faculty member, department chair, director of service learning, director of distance education, director of institutional effectiveness, executive vice president, and college president. Throughout her career, Dr. Williams has been an advocate of educational reform, of accountability, and for students

with learning disabilities. She has also served on numerous non-profit boards and councils and sees this as a way of giving back to the communities in which she has resided. Dr. Williams received her Bachelor's degree with distinction from the University of the West Indies and her Master's and Doctorate degrees from Clark Atlanta University. Dr. Williams also attended the Harvard University Graduate School of Education Institute for Educational Management as a Bush Hewlett Scholar.



Dr. Crystal A. Baird joined the SACSCOC staff in February 2010 as Coordinator of Commission Support, facilitating the Off-Site and Fifth-Year Interim Review processes. Prior to her work with SACSCOC, Dr. Baird has served in a variety of institutional roles including SACS liaison; associate dean of institutional effectiveness, planning, and research; director of library and IT services, and chairperson of student services. She has also served as President of the Community College Planning and Research Organization, and Chair of the Council of Community College Library Administrators. Dr. Baird holds Bachelor's and Master's degrees in English from Appalachian State University and a Master's in Library and Information Studies and a doctorate in Higher Education from the University of North Carolina at Greensboro.



Organization of the Southern Association of  
Colleges and Schools and of the Southern  
Association of Colleges and Schools  
Commission on Colleges

**2009/2010**





# Organization of the Southern Association of Colleges and Schools 2009 and 2010

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## Officers and Members of the Board of Trustees of the Southern Association of Colleges and Schools: 2009

### Chair, Board of Trustees, (Commission on Colleges)

William A. Staples, *President, University of Houston-Clear Lake, Houston, Tex.*

### Chair Elect, Board of Trustees, (Council on Accreditation and School Improvement)

Paul C. Reviere, *Teacher, Lincoln County Elementary School, Lincolnton, Ga.*

### Board Members

Carlton E. Brown, *President, Clark Atlanta University, Atlanta, Ga*

Carolyn Bruder, *Professor of English and Assistant Vice President for Academic Affairs,  
University of Louisiana Lafayette, Lafayette, La.*

Camille Anne Campbell, *President/Principal, Mount Carmel Academy, New Orleans, La.*

Jay Cummings, *Dean, School of Education, Texas Southern University, Houston, Tex.*

W. Blaine Early, III, *Attorney at Law, Stites & Harbison LLP, Lexington, Ky.*

J. Peter Jernberg, Jr., *Headmaster, Jackson Academy, Jackson, Miss.*

Tom Richardson, *Vice President, Melior, Inc., Birmingham, Ala.*

Phillip C. Stone, *President, Bridgewater College, Va.*

## Officers and Members of the Board of Trustees of the Southern Association of Colleges and Schools: 2010

### Chair, Board of Trustees, (Council on Accreditation and School Improvement)

Paul C. Reviere, *Teacher, Lincoln County Elementary School, Lincolnton, Ga.*

### Chair Elect, Board of Trustees, (Commission on Colleges)

Jack Hawkins, *Chancellor, Troy University, Troy Ala.*

### Board Members

Carlton E. Brown, *President, Clark Atlanta University, Atlanta, Ga.*

Carolyn Bruder, *Professor of English and Assistant Vice President for Academic Affairs,  
University of Louisiana Lafayette, Lafayette, La.*

Camille Anne Campbell, *President/Principal, Mount Carmel Academy, New Orleans, La.*

Jay Cummings, *Dean, College of Education, Texas Southern University, Houston, Tex.*

W. Blaine Early, III, *Attorney at Law, Stites & Harbison LLP, Lexington, Ky.*

John M. Hilpert, *President, Delta State University, Cleveland, Miss.*

Michael A. Murphy, *Headmaster, Shorecrest Preparatory School, St. Petersburg, Fla.*

Tom Richardson, *Vice President, Melior, Inc., Birmingham, Ala.*

## **Executive Staff of the Association: 2009**

### **Chief Administrative Officer for the Association:**

Belle S. Wheelan, *President, SACS Commission on Colleges*

### **Administrative Council:**

Mark A. Elgart, *President, SACS Council on Accreditation and School Improvement*

Lisa Moreaux, *Vice President of Finance*

Ronald McCage, *Director of Vocational-Technical Education Consortium of States  
(ex officio member)*

## **Executive Staff of the Association: 2010**

### **Chief Administrative Officer for the Association:**

Mark A. Elgart, *President, SACS Council on Accreditation and School Improvement*

### **Administrative Council:**

Belle S. Wheelan, *President, SACS Commission on Colleges*

Lisa Moreaux, *Vice President of Finance and Administration, SACS Commission on Colleges*

Monty Allen, *Vice President for Finance and Human Resources,  
SACS Council on Accreditation and School Improvement*

Ronald McCage, *President, Career and Technical Education Consortium of States  
(ex officio member)*

# Organization of the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) 2009 and 2010

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## Officers of the SACSCOC Board of Trustees: 2009

**Chair:** Phillip C. Stone, *President, Bridgewater College, Bridgewater, Va.*

**Vice Chair:** John M. Hilpert, *President, Delta State University, Cleveland, Miss.*

**President:** Belle S. Wheelan, *Southern Association of Colleges and Schools Commission on Colleges, Decatur, Ga.*

## Officers of the SACSCOC Board of Trustees: 2010

**Chair:** John M. Hilpert, *President, Delta State University, Cleveland, Miss.*

**Vice Chair:** Gloria W. Raines, *Vice Chancellor for Student Affairs, Louisiana State University at Shreveport, Shreveport, La.*

**President:** Belle S. Wheelan, *Southern Association of Colleges and Schools Commission on Colleges, Decatur, Ga.*

## Staff of SACS Commission on Colleges: 2009

**President:** Belle S. Wheelan

**Vice President and Chief of Staff:** Tom E. Benberg

**Vice Presidents:** G. Jack Allen, Cheryl D. Cardell, Ann B. Chard, Rudolph S. Jackson, Michael S. Johnson, Gerald D. Lord, Steven M. Sheeley, Joseph H. Silver, Sr., Marsal P. Stoll, and Donna K. Wilkinson

**Vice President of Finance:** Lisa Moreaux

**Director of Training and Research:** David A. Carter

**Director of Commission Support:** Carol A. Luthman

**Directors of Institutional Support:** Carol S. Hollins and Ralph E. Russell

**Director of Institutional Finance:** Donna J. Barrett

**Director of Computer Operations:** Dhimitri A. Kollar

**Director of Building Operations:** Victor Banks

**Coordinator of Communications and External Affairs:** Pamela J. Cravey

**Coordinator of the Evaluator Registry and Research:** Demetria N. Gibbs

**Coordinator of Institutional Support:** Sarah L. Armstrong

**Executive Assistant to the President:** Rita F. Bell

**Computer Specialist:** Bridgette Douglas

**Administrative Assistants:** Rae Borden, Patricia Dailey, Cecille Hadgu, Taffy Hall, Terri Latimer, Arkla Napper, Carole Paciga, and Sarena Riggs

**Administrative Secretary:** Jasmine Walker

**Senior Secretary:** Susan Powell

**Staff Assistant:** Mackenzie Hoyt



## Staff of SACS Commission on Colleges: 2010

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**President:** Belle S. Wheelan

**Vice President and Chief of Staff:** Tom E. Benberg

**Vice Presidents:** G. Jack Allen, Cheryl D. Cardell, Barry D. Goldstein, Rudolph S. Jackson, Michael S. Johnson, Steven M. Sheeley, Marsal P. Stoll, Donna K. Wilkinson, and Claudette H. Williams

**Vice President of Finance and Administrative Services:** Lisa Moreaux

**Director of Commission Support:** Carol A. Luthman

**Directors of Institutional Support:** Sarah L. Armstrong, Carol S. Hollins. and Ralph E. Russell

**Director of Institutional Finance:** Donna J. Barrett

**Director of Training and Research:** Demetria N. Gibbs

**Director of Computer Operations:** Dhimitri A. Kollar

**Director of Building Operations:** Victor Banks

**Coordinator of Commission Support:** Crystal Baird

**Coordinator of Communications and External Affairs:** Pamela J. Cravey

**Executive Assistant to the President:** Rita F. Bell

**Computer Specialist:** Bridgette Douglas

**Administrative Assistants:** Rae Borden, Patricia Dailey, Cecille Hadgu, Taffy Hall, Terri Latimer, Arkla Napper, Carole Paciga, and Sarena Riggs

**Administrative Secretary:** Jasmine Walker

**Mail/Print Technician:** Cedric Hicks

**Receptionist:** Ellen Krol

**Senior Accountant:** Sharon Wilks

**Senior Secretary:** Sheila Featherston

**Staff Accountant:** Autumn Price

**Staff Assistants:** Kelli Fox, Mackenzie Hoyt, and Karmel Smith

## Members of the SACSCOC Board of Trustees: 2009 and 2010

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(For 2009 – Classes 2009, 2010 and 2011)

(For 2010 – Classes 2010, 2011 and 2012)

### Class of 2009

Linda B. Adair, *Executive Vice President, Gulf Coast Community College, Panama City, Fla. (resigned July 2008)*

Wilsie S. Bishop, *Chief Operating Officer and Vice President for Health Affairs, East Tennessee State University, Johnson City, Tenn.*

Karen A. Bowyer, *President, Dyersburg State Community College, Dyersburg, Tenn.*

John C. Cavanaugh, *President, The University of West Florida, Pensacola, Fla. (resigned March 2008)*

Charles R. Dassance, *President, Central Florida Community College, Ocala, Fla.*

Deborah L. Diddle (Public Member), *CPA, Knoxville, Tenn.*

Martha M. Ellis, *Associate Vice Chancellor, Community College Partnerships Office of Academic Affairs, University of Texas System, Austin, Tex.*

Robert I. Fernandez (Public Member), *President, Fernandez & Company, Fort Worth, Tex.*

Brenda S. Fettrow, *Vice President for Student Services, Brevard Community College, Cocoa, Fla. (resigned July 2008)*

Kenneth R. Garren, *President, Lynchburg College, Lynchburg, Va.*

Michele Gerlach (Public Member), *Publisher, Andalusia Star News, Andalusia, Ala.*

Andy S. Gomez, *Assistant Provost for Accreditation and Assessment, University of Miami, Coral Gables, Fla. (elected December 2008 to fill vacancy)*

Charles W. Gould, *President, Florence-Darlington Technical College, Florence, S.C.*

Thomas L. Hallman, *Chancellor, University of South Carolina Aiken, Aiken, S.C.*

Walter Harris, Jr., *Distinguished University Professor and Professor of Music, Loyola University New Orleans, New Orleans, La.*

John M. Hilpert, *President, Delta State University, Cleveland, Miss.*

Joe E. Lee, *President, Alabama State University, Montgomery, Ala. (resigned May 2008)*

Harold L. Martin Sr., *Senior Vice President for Academic Affairs, The University of North Carolina General Administration, Chapel Hill, N.C.*

C. Edward Meadows, *President, Pensacola Junior College, Pensacola, Fla. (elected December 2008 to fill vacancy)*

Gordon E. Michalson, Jr., *President, New College of Florida, Sarasota, Fla. (elected December 2008 to fill vacancy)*

James R. Ramsey, *President, University of Louisville, Louisville, Ky.*

Rafael Rangel-Sostmann, *President, Instituto Tecnológico y de Estudios Superiores de Monterrey, Monterrey, Mexico*

Jesse W. Rogers, *President, Midwestern State University, Wichita Falls, Tex.*

James H. Taylor, *President, University of the Cumberlands, Williamsburg, Ky.*

L. Steve Thornburg, *President, Cleveland Community College, Shelby, N.C.*

Andrew Westmoreland, *President, Samford University, Birmingham, Ala. (elected December 2008 to fill vacancy)*

### Class of 2010

Belinda C. Anderson, *President, Virginia Union University, Richmond, Va. (resigned December 2008)*

Pamela D. Anglin, *President, Paris Junior College, Paris, Tex.*

Jennifer L. Braaten, *President, Ferrum College, Ferrum, Va.*

Virginia M. Carson, *President, South Georgia College, Douglas, Ga.*

Kent John Chabotar, *President, Guilford College, Greensboro, N.C. (resigned December 2009)*

Gregory A. Davis Sr. (Public Member), *Executive Director, Cajundome, Lafayette, La. (resigned June 2009)*

Frank Friedman, *President, Piedmont Virginia Community College, Charlottesville, Va.*

Vicki P. Hawsey, *President, Wallace State Community College, Hanceville, Ala.*

Robin W. Hoffman, *President, DeKalb Technical College, Clarkston, Ga.*

Keith P. Keeran, *Chancellor of the University, Kentucky Christian University, Grayson, Ky.*

Mary P. Kirk, *President, Montgomery Community College, Troy, N.C.*

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Jack Lohmann, *Vice Provost for Faculty and Academic Development and Professor, Georgia Institute of Technology, Atlanta, Ga.*

L. Randolph Lowry III, *President, Lipscomb University, Nashville, Tenn.*

William T. Luckey, Jr., *President, Lindsey Wilson College, Columbia, Ky.*

Terry M. McConathy, *Executive Vice President and Dean of the Graduate School, Louisiana Tech University, Ruston, La. (elected in December 2009 to fill a vacancy)*

William A. McIntosh (Public Member), *President and CEO, National D-Day Memorial Foundation, Bedford, Va.*

Bruce T. Murphy, *Chief Academic Officer, Air University, Maxwell Air Force Base, Ala.*

Darrell F. Parker, *Dean, School of Business Administration and Economics, University of South Carolina Upstate, Spartanburg, S.C.*

Emma B. Perry, *Dean of Libraries, Southern University and A & M College, Baton Rouge, La.*

E. Clorisa Phillips, *President, Virginia Intermont College, Bristol, Va. (elected in December 2009 to fill a vacancy)*

Martin H. Posey, *Professor and Chair, Department of Biology and Marine Biology, University of North Carolina Wilmington, Wilmington, N.C.*

Gloria W. Raines, *Vice Chancellor for Student Affairs, Louisiana State University in Shreveport, Shreveport, La.*

Rosalind Reichard, *President, Emory & Henry College, Emory, Va. (elected in December 2009 to fill a vacancy)*

Martha D. Saunders, *President, The University of Southern Mississippi, Hattiesburg, Miss.*

Phillip C. Stone, *President, Bridgewater College, Bridgewater, Va (resigned December 2009)*

John G. Thornell, *Vice President for Academic Affairs and Provost, University of North Alabama, Florence, Ala. (elected in December 2009 to fill a vacancy)*

Denise M. Trauth, *President, Texas State University-San Marcos, San Marcos, Tex.*

## **Class of 2011**

William T. Abare, Jr., *President, Flagler College, St. Augustine, Fla.*

John W. Bardo, *Chancellor, Western Carolina University, Cullowhee, N.C.*

Robert P. Benson, Jr. (Public Member), *Attorney at Law, Louisville, Ky.*

Robert G. Boehmer, *Associate Provost for Academic Planning, University of Georgia, Athens, Ga.*

Stephen R. Briggs, *President, Berry College, Mount Berry, Ga. (elected in December 2009 to fill a vacancy)*

Roger G. Brown, *Chancellor, The University of Tennessee at Chattanooga, Chattanooga, Tenn.*

Diane M. Calhoun-French, *Provost and Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Ky.*

Franklyn M. Casale, *President, Saint Thomas University, Miami Gardens, Fla.*

Theresa Y. Chiang, *Vice President for Academic Administration, University of Texas Health Science Center at San Antonio, San Antonio, Tex.*

Larry L. Earvin, *President, Huston-Tillotson University, Austin, Tex.*

Scott D. Elliott, *President, Meridian Community College, Meridian, Miss.*

Richard J. Federinko, *Senior Vice Chancellor, Student Services and Administration, Troy University, Ala. (resigned December 2010)*

Brenda S. Fettrow (Public Member), *Deputy City Manager, City of Cocoa, Cocoa, Fla.*

Carol Garrison, *President, University of Alabama at Birmingham, Birmingham, Ala. (elected December 2010 to fill vacancy)*

Barry D. Goldstein, *Provost, Medical College of Georgia, Augusta, Ga. (resigned July 2010)*

Robert C. Gordon (Public Member), *Dentist, Orangeburg, S.C.*

Kevin E. Grady (Public Member), *Retired Partner, Alston & Bird LLP, Atlanta, Ga.*

Billy D. Hilyer, *President, Faulkner University, Montgomery, Ala.*

William G. Ingram, *President, Durham Technical College, Durham, N.C.*

Rose H. Johnson, *President, Haywood Community College, Clyde, N.C.*

Augusta A. Julian, *President, Bluegrass Community & Technical College, Lexington, Ky. (elected December 2006 to fill a vacancy)*

Vicki V. Lott, *Vice President for Academic and Student Affairs, Huston-Tillotson College, Austin, Tex.*

D.E. Magee (Public Member), *The Magee Clinic, Jackson, Miss.*

Sidney A. McPhee, *President, Middle Tennessee State University, Murfreesboro, Tenn.*

John H. Russell, *President, McMurry University, Abilene, Tex. (elected in December 2007 to fill vacancy)*

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E. Joseph Savoie, *President, The University of Louisiana at Lafayette, Lafayette, La.*

William A. Staples, *President, University of Houston-Clear Lake, Houston, Tex.*

Phil A. Sutphin, *President, East Central Community College, Decatur, Miss.*

Stan M. Wilkins, *Vice Chancellor for Academic Affairs, Bossier Parish Community College, Bossier City, La.*

Susan A. Winsor, *President, Aiken Technical College, Aiken, S.C.*

Evans P. Whitaker, *President, Anderson University, Anderson, S.C.*

## **Class of 2012**

Wayne D. Andrews, *President, Morehead State University, Morehead, Ky.*

MaryLou Apple, *President, Motlow State Community College, Lynchburg, Tenn.*

Wilsie S. Bishop, *Chief Operating Officer and Vice President for Health Affairs, East Tennessee State University, Johnson City, Tenn.*

Trina B. Boteler, *Vice President of Academic Affairs, Chattahoochee Technical College, Marietta, Ga.*

Benito Flores, *Dean, Division of Engineering & Technologies, Universidad de Monterrey, Mexico*

Kenneth R. Garren, *President, Lynchburg College, Lynchburg, Va.*

Andy S. Gomez, *Associate Provost for Planning, Institutional Research, and Assessment, Senior Fellow, Institute for Cuban and Cuban American Studies, University of Miami, Coral Gables, Fla. (elected December 2008 to fill vacancy)*

Thomas L. Hallman, *Chancellor, University of South Carolina Aiken, Aiken, S.C.*

Paul Hankins (*Public Member*), *President, Alabama Association of Independent Colleges & Universities, Montgomery, Ala.*

Walter Harris, Jr., *Distinguished University Professor and Professor of Music, Loyola University New Orleans, New Orleans, La.*

Kennard Hill (*Public Member*), *President, ClayHill Group, Inc., Wichita Falls, Tex.*

John M. Hilpert, *President, Delta State University, Cleveland, Miss.*

Carl M. Hite, *President, Cleveland State Community College, Cleveland, Tenn.*

Katherine M. Johnson, *President, Pasco Hernando Community College, New Port Richey, Fla.*

Myles T. Jones (*Public Member*), *Chief Executive Officer, Gold Gorilla Networks, LLC, Fayetteville, N.C.*

Charles D. Lein (*Public Member*), *President, Stuller Inc., Lafayette, La.*

Paul Martin (*Public Member*), *Director, Treasurer, CFO, Professional Project Services, Oak Ridge, Tenn.*

Ann McElaney-Johnson, *Vice President for Academic & Student Affairs and Dean of the College, Salem College, Winston-Salem, N.C.*

C. Edward Meadows, *President, Pensacola State College, Pensacola, Fla. (elected December 2008 to fill vacancy)*

Gordon E. Michalson, Jr., *President, New College of Florida, Sarasota, Fla. (elected December 2008 to fill vacancy)*

Joseph Rallo, *President, Angelo State University, San Angelo, Tex.*

Trudie Kibbe Reed, *President, Bethune-Cookman College, Daytona Beach, Fla.*

L. Steve Thornburg, *President, Cleveland Community College, Shelby, N.C.*

Andrew Westmoreland, *President, Samford University, Birmingham, Ala. (elected December 2008 to fill vacancy)*

## **EXECUTIVE COUNCIL**

### **2009 Executive Council**

Phillip C. Stone (*Chair*), *President, Bridgewater College, Bridgewater, Va.*

John M. Hilpert (*Vice Chair*), *President, Delta State University, Cleveland, Miss.*

Michael A. Battle, *President, Interdenominational Theological Center, Atlanta, Ga. (Jan.-June 2009)*

Karen A. Bowyer, *President, Dyersburg State Community College, Dyersburg, Tenn.*

Virginia M. Carson, *President, South Georgia College, Douglas, Ga. (Jul.-Dec. 2009)*

Franklyn M. Casale, *President, Saint Thomas University, Miami Gardens, Fla.*

Kent J. Chabotar, *President, Guilford College, Greensboro, N.C.*

Robert I. Fernandez, *President, Fernandez & Company, Fort Worth, Tex.*

Frank Friedman, *President, Piedmont Virginia Community College, Charlottesville, Va.*

Thomas L. Hallman, *Chancellor, University of South Carolina Aiken, Aiken, S.C.*

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Vicki P. Hawsey, *President, Wallace State Community College, Hanceville, Ala.*

Gloria W. Raines, *Vice Chancellor for Student Affairs, Louisiana State University in Shreveport, Shreveport, La.*

James R. Ramsey, *President, University of Louisville, Louisville, Ky.*

Jesse W. Rogers, *President, Midwestern State University, Wichita Falls, Tex.*

### **2010 Executive Council**

John M. Hilpert (Chair), *President, Delta State University, Cleveland, Miss.*

Gloria W. Raines (Vice Chair), *Vice Chancellor for Student Affairs, Louisiana State University in Shreveport, Shreveport, La.*

John W. Bardo, *Chancellor, Western Carolina University, Cullowhee, N.C.*

Jennifer L. Braaten, *President, Ferrum College, Ferrum, Va.*

Virginia M. Carson, *President, South Georgia College, Douglas, Ga.*

Franklyn M. Casale, *President, Saint Thomas University, Miami Gardens, Fla.*

Larry L. Earvin, *President & CEO, Huston-Tillotson University, Austin, Tex.*

Kevin E. Grady, *Retired Partner, Alston & Bird LLP, Atlanta, Ga.*

Thomas L. Hallman, *Chancellor, University of South Carolina Aiken, Aiken, S.C.*

Vicki P. Hawsey, *President, Wallace State Community College, Hanceville, Ala.*

L. Randolph Lowry III, *President, Lipscomb University, Nashville, Tenn.*

William T. Luckey, Jr., *President, Lindsey Wilson College, Columbia, Ky.*

Martha D. Saunders, *President, The University of Southern Mississippi, Hattiesburg, Miss.*

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## **Standing Committees of the Commission and the College Delegate Assembly: 2009–2010**

### **Committees on Compliance and Reports**

The Committees on Compliance and Reports (C & R) include Board of Trustee members listed who are not members of the Executive Council (see above for list of Council members). The Committees also include a limited number of appointed special readers. Listed below are the Chairs of the Committees on Compliance and Reports and special readers who served in 2009 and 2010.

#### **Chairs of the Committees on Compliance and Reports: 2009**

William T. Abare, Jr., *President, Flagler College, St. Augustine, Fla.*

Diane M. Calhoun-French, *Provost and Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Ky.*

Robin F. Hoffman, *President, DeKalb Technical College, Decatur, Ga.*

Keith P. Keeran, *President, Kentucky Christian University, Grayson, Ky.*

Harold L. Martin Sr., *Chancellor, North Carolina Agricultural and Technical State University, Greensboro, N.C.*

Denise M. Trauth, *President, Texas State University-San Marcos, San Marcos, Tex.*

#### **Chairs of the Committees on Compliance and Reports: 2010**

William T. Abare, Jr., *President, Flagler College, St. Augustine, Fla.*

Diane M. Calhoun-French, *Provost and Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Ky.*

Robin F. Hoffman, *President, DeKalb Technical College, Decatur, Ga.*

Keith P. Keeran, *Chancellor, Kentucky Christian University, Grayson, Ky.*

Denise M. Trauth, *President, Texas State University-San Marcos, San Marcos, Tex.*

#### **Special C & R Committee Members: 2009**

Suzanne N. Barr, *Associate Vice President for Planning and Accreditation, Trident Technical College, Charleston, S.C.*

Louise J. Clark, *Associate Dean/MBA Director, College of Business, Jacksonville State University, Jacksonville, Ala.*

Ronald R. Dowdy, *Vice President for Finance and Administration, Beacon College, Leesburg, Fla.*

Charles D. Fiskeaux, *Vice President for Business Affairs and Treasurer, Asbury University, Wilmore, Ky.*

Jared S. Graber, *Provost, Valencia Community College, Orlando, Fla.*

Sandra S. Harper, *President, Our Lady of the Lake College, Baton Rouge, La.*

C. Ray Hayes, *Vice Chancellor for Financial Affairs, University of Alabama System, Tuscaloosa, Ala.*

Virginia S. Lucas, *Vice President for Finance, Sampson Community College, Clinton, N.C.*

Jeff K. Metcalf, *President, Kentucky Christian University, Grayson, Ky.*

E. Dean Montgomery, *Executive Vice President for Finance and Administration/CFO, Bethune-Cookman University, Daytona Beach, Fla.*

Linda D. Norman, *Senior Associate Dean for Academics and Professor of Nursing, Vanderbilt University, Nashville, Tenn.*

Brenda J. McLendon, *Vice President for Finance, Howard Payne University, Brownwood, Tex.*

Harold R. Preston, *Vice President for Finance and Management, Hardin-Simmons University, Abilene, Tex.*

Linda B. Salane, *Executive Director, The Leadership Institute, Columbia College, Columbia, S.C.*

Deana M. Savage, *Associate Vice President of Instruction, Midland College, Midland, Tex.*

Elaine K. Seebo, *Associate Vice President of External Campuses, Wayland Baptist University, Plainview, Tex.*

George W. Wooten, *Vice Chancellor for Administration and Finance, Western Carolina University, Cullowhee, N.C.*

### **Special C & R Committee Members: 2010**

Suzanne N. Barr, *Associate Vice President for Planning and Accreditation, Trident Technical College, Charleston, S.C.*

Louise J. Clark, *Associate Dean/MBA Director, College of Business, Jacksonville State University, Jacksonville, Ala.*

Ronald R. Dowdy, *Vice President for Finance and Administration, Beacon College, Leesburg, Fla.*

Jerry Forster, *Treasurer and Chief Financial Officer, University of the South, Sewanee, Tenn.*

Sandra S. Harper, *President, Our Lady of the Lake College, Baton Rouge, La.*

C. Ray Hayes, *Vice Chancellor for Financial Affairs, University of Alabama System, Tuscaloosa, Ala.*

J. Steve Lee, *Vice President for Business Affairs, University of Mobile, Mobile, Ala.*

Virginia S. Lucas, *Vice President for Finance, Sampson Community College, Clinton, N.C.*

Brenda J. McLendon, *Vice President for Finance, Howard Payne University, Brownwood, Tex.*

Jeff K. Metcalf, *President, Kentucky Christian University, Grayson, Ky.*

E. Dean Montgomery, *Executive Vice President for Finance and Administration/CFO, Bethune-Cookman University, Daytona Beach, Fla.*

Sandra N. Mooney, *Vice President for Financial Operations, Houston Baptist University, Houston, Tex.*

Harold R. Preston, *Vice President for Finance and Management/CFO, Hardin-Simmons University, Abilene, Tex.*

Ed Rugg, *Executive Assistant for Strategic Initiatives, Kennesaw State University, Kennesaw, Ga.*

Linda B. Salane, *Executive Director, The Leadership Institute, Columbia College, Columbia, S.C.*

Deana M. Savage, *Associate Vice President of Instruction, Midland College, Midland, Tex.*

Elaine K. Seebo, *Associate Vice President of External Campuses, Wayland Baptist University, Plainview, Tex.*

### **Committees on Fifth-Year Interim Reports:**

The Committees on Fifth-Year Interim Reports are chaired by an elected SACSCOC Board of Trustees member and the Committee membership includes appointed evaluators who have experience serving on off-site and/or on-site review committees. Listed below are the four Committees and their subcommittee chairs responsible for reviews in June and December 2009 and in June and December 2010.

#### **June 2009**

**Chair:** Diane M. Calhoun-French, *Provost and Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Ky.*

**Subcommittee Chairs:** Susan L. Bosworth, *Associate Provost for Planning and Analysis, The College of William & Mary, Williamsburg, Va.*

Ross A. Griffith, *Director, Institutional Research and Academic Administration, Wake Forest University, Winston-Salem, N.C.*

J. Samuel Isgett, *Vice President, Dean of Graduate Studies, North Greenville University, Greer, S.C.*

Philip S. Moore, *Assistant Provost for Assessment and Compliance, University of South Carolina-Columbia, Columbia, S.C.*

**Members:** Adolfo Benavides, *Professor of Economics and Associate Dean, Texas A&M University-Corpus Christi, Corpus Christi, Tex.*

Thomas H. Burke, *Associate Vice President for Student Affairs, The University of Georgia, Athens, Ga.*

John M. Cornwell, *Associate Vice President for Institutional Effectiveness, Rice University, Houston, Tex.*

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Eugene A. Dial, Jr., *Vice President for Student Affairs and Enrollment Services, Nichols State University, Thibodaux, La.*

Patricia L. Donat, *Associate Vice President Academic Affairs, North Georgia College and State University, Dahlonega, Ga.*

John B. Duncan, *Dean, Business and Economics, Charleston Southern University, Charleston, S.C.*

Linda S. Glaze, *Associate Provost of Undergraduate Studies, Auburn University, Auburn, Ala.*

Kristine Hatfield, *Vice President for Enrollment Management and Student Development, Our Lady of Holy Cross College, New Orleans, La.*

David J. Hoas, *Associate Provost and Professor of Economics, Centenary College of Louisiana, Shreveport, La.*

Ann M. McElaney-Johnson, *Vice President for Academic and Student Affairs and Dean of the College, Salem College, Winston-Salem, N.C.*

Clarresa M. Morton, *Vice President for Student Affairs, Shenandoah University, Winchester, Va.*

Patrice Mouton, *Professor of Psychology, Northwestern State University, Natchitoches, La.*

Karen H. Nelson, *Associate Vice President of Institutional Effectiveness, Austin College, Sherman, Tex.*

Michael K. Schuchert, *Executive Director, Institutional Effectiveness, Marymount University, Arlington, Va.*

Susan A. Siltanen, *Director, The Graduate Studies Office, University of Southern Mississippi, Hattiesburg, Miss.*

Mark V. Smith, *Professor of Education, Rhodes College, Memphis, Tenn.*

## **December 2009**

**Chair:** Robin W. Hoffman, *President, DeKalb Technical College, Clarkson, Ga.*

**Subcommittee Chairs:** Suzanne N. Barr, *Associate Vice President for Planning and Accreditation, Trident Technical College, Charleston, S.C.*

Fannie D. Hewlett, *Vice President for Academic Affairs, Chattanooga State Technical Community College, Chattanooga, Tenn.*

Patricia M. McKenzie, *Vice President and Dean of Instruction, Angelina College, Lufkin, Tex.*

Mark V. Smith, *Professor of Education, Rhodes College, Memphis, Tenn.*

**Members:** Karen L. Brunner, *Assistant Vice President for Institutional Effectiveness and Research, Roane State Community College, Harriman, Tenn.*

Sandra M. Carey, *Dean of Academic Affairs, Bluegrass Community and Technical College, Lexington, Ky.*

Glenda F. Colagross, *Vice President of Instruction, Northwest-Shoals Community College, Muscle Shoals, Ala.*

Marcia E. Everett, *Vice President for Student Affairs, Motlow State Community College, Lynchburg, Tenn.*

Tim D. Goodman, *Vice President for Academic Affairs, East Georgia College, Swainsboro, Ga.*

Kathleen V. Hall, *Dean of Instruction, Jefferson Davis Community College, Brewton, Ala.*

Ron Jackson, *Vice President for Student Affairs, Spartanburg Community College, Spartanburg, S.C.*

Kimberly B. Lawing, *Vice President of Institutional Effectiveness, Cape Fear Community College, Wilmington, N.C.*

Joni L. Lenig, *Assistant Vice President for Faculty and Programs, Columbia State Community College, Columbia, Tenn.*

Mark A. Matson, *Vice President for Academic Affairs and Dean, Milligan College, Milligan, Tenn.*

Jane M. McGuire, *Vice President of Institutional Effectiveness, Research, Planning & Assessment, Volunteer State Community College, Gallatin, Tenn.*

Cathy Parker, *Director of Institutional Effectiveness, Meridian Community College, Meridian, Miss.*

Russell Sharples, *Vice President of Student Development and Dean of Students, Pfeiffer University, Misenheimer, N.C.*

Dan P. Smith, *Vice President for Student Affairs, Northwest Mississippi Community College, Senatobia, Miss.*

Kristi L. Snuggs, *Vice President of Instruction, Edgecombe Community College, Tarboro, N.C.*

Linda K. Thomas-Glover, *President of Eastern Shore Community College, Melfa, Va.*

## **June 2010**

**Chair:** Diane M. Calhoun-French, *Provost and Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Ky.*

**Subcommittee Chairs:** Susan L. Bosworth, *Associate Provost for Planning and Analysis, The College of William & Mary, Williamsburg, Va.*

John M. Cornwell, *Associate Vice President for Institutional Effectiveness, Rice University, Houston, Tex.*

Ross A. Griffith, *Director, Institutional Research and Academic Administration, Wake Forest University, Winston-Salem, N.C.*

J. Samuel Isgett, *Vice President, Dean of Graduate Studies, North Greenville University, Greer, S.C.*

**Members:** Adolfo Benavides, *Professor of Economics and Associate Dean, Texas A&M University-Corpus Christi, Corpus Christi, Tex.*

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Thomas H. Burke, *Associate Vice President for Student Affairs, The University of Georgia, Athens, Ga.*

Kathleen P. Cramer, *Senior Associate Vice President for Student Affairs, The University of Alabama, Tuscaloosa, Ala.*

Stephanie O. Crofton, *Associate Dean, Earl N. Phillips School of Business, High Point University, High Point, N.C.*

Linda W. Devine, *Vice President for Operations and Planning, The University of Tampa, Tampa, Fla.*

John B. Duncan, *Dean, Business and Economics, Charleston Southern University, Charleston, S.C.*

Cindy Dutschke, *Assistant Vice President for Institutional Studies, Texas A&M University, College Station, Tex.*

Linda S. Glaze, *Associate Provost of Undergraduate Studies, Auburn University, Auburn, Ala.*

Donald W. Good, *Associate Professor, East Tennessee State University, Johnson City, Tenn.*

Michael J. Griffin, *Vice President for Student Services, Barry University, Miami Shores, Fla.*

E. Clayton Hess, *Director of Institutional Research and Accreditation, Lincoln Memorial University, Harrogate, Tenn.*

David J. Hoaas, *Associate Provost and Professor of Economics, Centenary College of Louisiana, Shreveport, La.*

Shirley F. Manigault, *Associate Dean, CAS/Director of Honors Program, Winston Salem State University, Winston-Salem, N. C.*

Clarresa M. Morton, *Vice President for Student Affairs, Shenandoah University, Winchester, Va.*

Karen H. Nelson, *Associate Vice President of Institutional Effectiveness, Austin College, Sherman, Tex.*

Susan A. Siltanen, *Dean, The Graduate School, University of Southern Mississippi, Hattiesburg, Miss.*

## December 2010

**Chair:** Robin W. Hoffman, *President, DeKalb Technical College, Clarkson, Ga.*

**Subcommittee Chairs:** Suzanne N. Barr, *Associate Vice President for Planning and Accreditation, Trident Technical College, Charleston, S.C.*

Glenda F. Colagross, *Vice President of Instruction, Institutional Effectiveness and Development, Northwest Shoals Community College, Muscle Shoals, Ala.*

Patricia M. McKenzie, *Vice President and Dean of Instruction, Angelina College, Lufkin, Tex.*

Mark V. Smith, *Professor of Education, Rhodes College, Memphis, Tenn.*

**Members:** Sherry M. Anderson, *Vice President of Learning Initiatives, West Kentucky Community and Technical College, Paducah, Ky.*

Lewis D. Askegaard, *Dean, Institutional Research, Mary Baldwin College, Staunton, Va.*

Karen L. Brunner, *Assistant Vice President for Institutional Effectiveness and Research, Roane State Community College, Harriman, Tenn.*

Sandra M. Carey, *Dean of Academic Affairs, Bluegrass Community and Technical College, Lexington, Ky.*

James A. Cottingham, *Vice President for Student Affairs (Retired), South Georgia College, Douglas, Ga.*

Sharon Enzor, *Vice President for Academic Affairs, Blue Mountain College, Blue Mountain, Miss.*

Tim D. Goodman, *Vice President for Academic Affairs, East Georgia College, Swainsboro, Ga.*

Kathleen V. Hall, *Dean of Instruction, Jefferson Davis Community College, Brewton, Ala.*

Charles A. Hurley, *Vice President for Finance and Administration (Retired), Cleveland State Community College, Charleston, Tenn.*

Dennis F. King, *Vice President for Student Services, Asheville-Buncombe Technical Community College, Asheville, N.C.*

Joni L. Lenig, *Assistant Vice President for Faculty and Programs, Columbia State Community College, Columbia, Tenn.*

Mark A. Matson, *Vice President for Academic Affairs and Dean, Milligan College, Milligan, Tenn.*

Jane M. McGuire, *Vice President of Institutional Effectiveness, Research, Planning & Assessment, Volunteer State Community College, Gallatin, Tenn.*

Cathy Parker, *Director of Institutional Effectiveness & Accountability, Meridian Community College, Meridian, Miss.*

Ronald L. Rhames, *Senior Vice President for Business Affairs, Midlands Technical College, West Columbia, S.C.*

Russell Sharples, *Vice President of Student Development/Dean of Students, Pfeiffer University, Misenheimer, N.C.*

Dan P. Smith, *Vice President for Student Affairs, Northwest Mississippi Community College, Senatobia, Miss.*

Kristi L. Snuggs, *Vice President of Instruction, Edgecombe Community College, Tarboro, N.C.*

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## Appeals Committee of the College Delegate Assembly: 2009 and 2010

(For 2009 – Classes of 2009, 2010, and 2011)

(For 2010 – Classes of 2010, 2011, and 2012)

### Class of 2009

Elaine D. Abell, *Attorney, Lafayette, La.*

Robert F. Moore, *Associate Professor, Department of Teaching and Learning, University of Miami, Coral Gables, Fla.*

Elisabeth S. Muhlenfeld, *President, Sweet Briar College, Sweet Briar, Va.*

Charles L. Shearer, *President, Transylvania University, Lexington, Ky.*

### Class of 2010

Laura F. Lindsay, *Professor of Mass Communication, Manship School of Mass Communication, Louisiana State University and A & M College, Baton Rouge, La.*

David L. Potter, *President, North Georgia College and State University, Dahlonega, Ga.*

William Stacy, *Head Master, McCallie School, Chattanooga, Tenn.*

Mary Thornley, *President, Trident Technical College, Charleston, S.C.*

### Class of 2011

David L. Beckley, *President, Rust College, Holly Springs, Miss.*

Mark R. Foley, *President, University of Mobile, Mobile, Ala.*

Carl M. Hite, *President, Cleveland State Community College, Cleveland, Tenn. (resigned December 2009)*

Martha Nesbitt, *President, Gainesville State College, Gainesville, Ga.*

Henry N. Tisdale, *President, Claflin University, Orangeburg, S.C. (elected December 2009 to fill vacancy)*

### Class of 2012

Linda B. Adair, *Retired College Administrator, Panama City, Fla. (resigned June 2010)*

Kent J. Chabotar, *President, Guilford College, Greensboro, N.C.*

Gerald L. Francis, *Executive Vice President, Elon University, Elon, N.C.*

Elva C. LeBlanc, *President, Northwest Campus, Tarrant County College District, Fort Worth, Tex.*

### Hearing Officers for the Appeals Committee

Patrick K. Hetrick, *Professor of Law, Normal Adrian Wiggins School of Law, Campbell University, Raleigh, N.C.*

C. Paul Rogers, III, *Professor of Law, Dedman School of Law, Southern Methodist University, Dallas, Tex.*

Caryl A. Yzenbaard, *Professor of Law, Chase College of Law, Northern Kentucky University, Highland Heights, Ky.*

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## AD HOC Committees: 2009 and 2010

### Nominating Committee of the Commission on Colleges: 2009

**Chair:** Mary E. Sias, *President, Kentucky State University, Frankfort, Ky.*

**Members:** L. Cathy Cox, *President, Young Harris College, Young Harris, Ga.*; Mark R. Foley, *President, University of Mobile, Mobile, Ala.*; Carl M. Hite, *President, Cleveland State Community College, Cleveland, Tenn.*; and Jerry M. Wallace, *President, Campbell University, Buies Creek, N.C.*

### Nominating Committee of the Commission on Colleges: 2010

**Chair:** Jerry M. Wallace, *President, Campbell*

*University, Buies Creek, N.C.*

**Members:** Linwood Rose, *President, James Madison University, Harrisonburg, Va.*; Carla D. Sanderson, *Provost and Executive Vice President, Union University, Jackson, Tenn.*; and Linda Thomas-Glover, *President, Eastern Shore Community College, Melfa, Va.*

### Annual Meeting Program Planning Committee: 2009

**Chair:** Terry McConathy, *Executive Vice President and Dean of the Graduate School, Louisiana Tech University, Ruston, La.*

**Members:** Sandra Carey, *Dean of Academic Affairs, Bluegrass Community and Technical College,*

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Lexington, Ky.; Carol Corbat, Chair, Department of Biological Sciences, Louisiana State University at Alexandria, Alexandria, La.; Linda Devine, Vice President, Operations and Planning, The University of Tampa, Tampa, Fla.; Ruth Feiock, Assistant to Vice President, Planning and Programming, Florida State University, Tallahassee, Fla.; Keston Fulcher, Associate Assessment Specialist, James Madison University, Harrisonburg, Va.; Marilyn Greer, Director of Institutional Research, University of Texas MD Anderson Cancer Center, Houston, Tex.; Elaine Griffin, Associate Provost for Institutional Effectiveness, Lipscomb University, Nashville, Tenn.; Mary Beth Haan, ESOL, Faculty Development and Accreditation, El Paso Community College, El Paso, Tex.; Cathy Hakes, Director of Accreditation and Certification Activities, Georgia Gwinnett College, Lawrenceville, Ga.; Zia Hasan, Vice President for Planning, Assessment, and Information Services, Claflin University, Orangeburg, S.C.; Vicki Lott, Vice President for Academic Affairs, Lane College, Jackson, Tenn.; Elizabeth Normandy, Director, Teaching and Learning Center, University of North Carolina Pembroke, Pembroke, N.C.; and Susan Wooten, Associate Provost, Anderson University, Anderson, S.C.

### **Annual Meeting Program Planning Committee: 2010**

**Chair:** Linda Devine, Vice President, Operations and Planning, The University of Tampa, Tampa, Fla.

**Members:** Renea Akin, Dean of Institutional Planning, Research and Effectiveness, West Kentucky Community and Technical College, Paducah, Ky.; Alan Baldwin, Assistant to the Provost, Morehead State University, Morehead, Ky.; Diane Calhoun-French, Provost and Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Ky.; Nuria Cuevas, Interim Dean, College of Liberal Arts, Norfolk State University, Norfolk, Va.; Glenda Colagross, Vice President of Instruction, Institutional Effectiveness & Development, Northwest Shoals Community College, Muscle Shoals, Ala.; Keston Fulcher, Associate Assessment Specialist and Assistant Professor, James Madison University, Harrisonburg, Va.; Marilyn Greer, Director, Institutional Research, University of Texas M.D. Anderson Cancer Center, Houston, Tex.; Elaine Griffin, Associate Provost for Institutional Effectiveness, Lipscomb University, Nashville, Tenn.; Cathy Hakes, Director of Accreditation and Certification Activities, Georgia Gwinnett College, Lawrenceville, Ga.; J.

Kelley McCoy, Department Head, Biology, Angelo State University, San Angelo, Tex.; Connie Shumake, Assistant Provost, University of Louisville, Louisville, Ky.; and Susan Wooten, Associate Provost, Anderson University, Anderson, S.C.

### **Peer Review Advisory Board: 2009**

**Chair:** Harold L. Martin Sr., Senior Vice President for Academic Affairs, University of North Carolina System General Administration, Chapel Hill, N.C.

**Members:** Suzanne N. Barr, Associate Vice President for Planning and Accreditation, Trident Technical College, Charleston, S.C.; Walter M. Bortz III, President, Hampden-Sydney College, Hampden-Sydney, Va.; Glenna G. Brown, Associate Provost for Planning and Analysis, The University of Alabama at Birmingham, Birmingham, Ala.; Virginia M. Carson, President, South Georgia College, Douglas, Ga.; Gery C. Hochanadel, Vice Chancellor for Academic Affairs, Keiser University, Ft. Lauderdale, Fla.; J. Joseph Hoey IV, Vice President for Institutional Effectiveness, The Savannah College of Arts and Design, Savannah, Ga.; Michael G. Levitzky, Professor of Physiology, LSU Health Sciences Center, New Orleans, La.; William T. Luckey Jr., President, Lindsey Wilson College, Columbia, Ky.; Merdis J. McCarter, Senior Associate Provost for Academic Affairs, Winston-Salem State University, Winston-Salem, N.C.; Sidney A. McPhee, President, Middle Tennessee State University, Murfreesboro, Tenn.; Debbie C. Norris, Vice President for Planning and Assessment and Graduate Dean, Mississippi College, Clinton, Miss.; William L. Perry, President, Eastern Illinois University, Charleston, Ill.; Ricardo Romo, President, The University of Texas at San Antonio, San Antonio, Tex.; and Gloria Rogers, Associate Executive Director, ABET, Baltimore, Md. (Professional Accrediting Agency Representative)

### **Peer Review Advisory Board: 2010**

**Chair:** Harold L. Martin Sr., Chancellor, North Carolina Agricultural and Technical State University, Greensboro, N.C.

**Members:** Suzanne N. Barr, Associate Vice President for Planning and Accreditation, Trident Technical College, Charleston, S.C.; Susan L. Bosworth, Associate Provost for Planning and Analysis, College of William & Mary, Williamsburg, Va.; Glenna G. Brown, Associate Provost for Planning and Analysis, University of Alabama at Birmingham, Birmingham, Ala.; Virginia M. Carson, President, South Georgia

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College, Douglas, Ga.; Gery C. Hochanadel, Vice Chancellor for Academic Affairs, Keiser College, Ft. Lauderdale, Fla.; Michael G. Levitzky, Professor of Physiology, LSU School of Medicine, New Orleans, La.; William T. Luckey Jr., President, Lindsey Wilson College, Columbia, Ky.; Debbie C. Norris, Vice President for Planning and Assessment and Graduate Dean, Mississippi College, Clinton, Miss.; Sidney A. McPhee, President, Middle Tennessee State University, Murfreesboro, Tenn.; and Ricardo Romo, President, University of Texas at San Antonio, San Antonio, Tex.

**At-Large Members:** Gloria Raines, Vice Chancellor for Student Affairs, Louisiana State University in Shreveport, La.; Merdis J. McCarter, Senior Associate Provost for Academic Affairs, Winston-Salem State University, Winston-Salem, N.C.; William L. Perry, President, Eastern Illinois University, Ill.; George D. Kuh, Chancellor's Professor of Higher Education and Director, Center for Postsecondary Research, Indiana University Bloomington, Ind. (Professional Accrediting Agency Representative)

### **Institutional Effectiveness Curriculum Development Committee: 2009 and 2010**

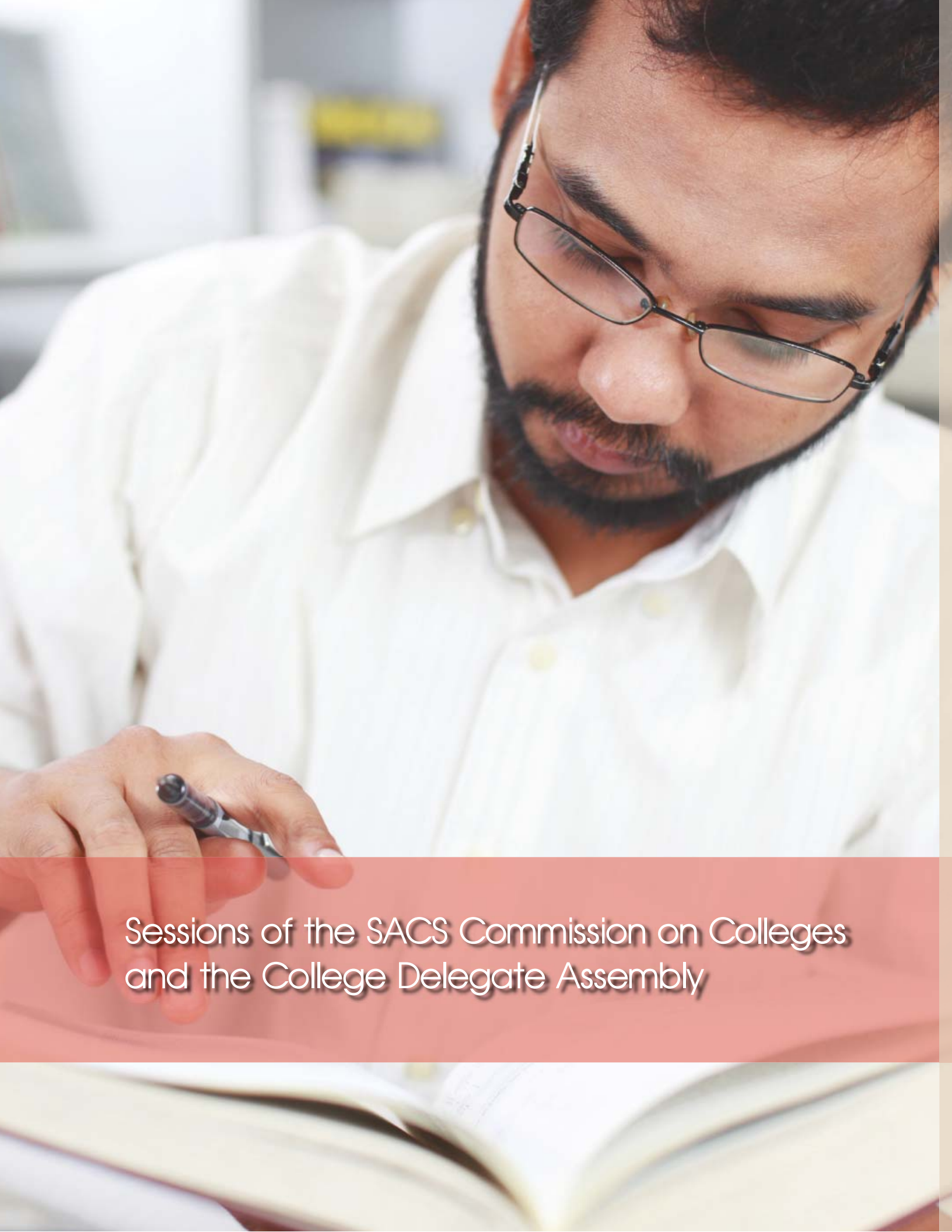
**Chair:** Gerald A. Dizinno, Associate Vice Provost for Institutional Research, University of Texas at San Antonio, San Antonio, Tex.

**Members:** Myra N. Burnett, Vice Provost, Spelman College, Atlanta, Ga.; Diane M. Calhoun-French, Provost and Vice President for Academic Affairs, Jefferson Community and Technical College, Louisville, Ky.; Norman R. Cherry, Accreditation Coordinator, Georgia Department of Technical and Adult Education, Atlanta, Ga.; Mark R. Foley, President, University of Mobile, Mobile, Ala.; Karen M. Gentemann, Associate Provost for Institutional Effectiveness, George Mason University, Fairfax, Va.; Ross A. Griffith, Director, Institutional Research and Academic Administration, Wake Forest University, Winston-Salem, N.C.; Gery C. Hochanadel, Vice Chancellor for Academic Affairs, Keiser College, Fort Lauderdale, Fla.; and J. Joseph Hoey IV, Vice President for Institutional Effectiveness, The Savannah College of Arts and Design, Savannah, Ga.

### **Student Services Curriculum Development Committee: 2009 and 2010**

**Chair:** Gloria Raines, Vice Chancellor for Student Affairs, Louisiana State University in Shreveport, Shreveport, La.

**Members:** L. Dean Adams, Vice President for Student Services and Enrollment, Lindsey Wilson College, Columbia, Ky.; Ronald Balance, Vice President of Student Development Services, ECPI College of Technology, Virginia Beach, Va.; Anthony Brown, Vice Chancellor for Student Affairs, Elizabeth City State University, Elizabeth City, N. C.; Kathleen P. Cramer, Senior Associate Vice President for Student Affairs, University of Alabama, Tuscaloosa, Ala.; Edward W. Dadez, Vice President for Continuing Education and Student Services, Saint Leo University, Saint Leo, Fla.; Denise J. Doyle, Provost, University of the Incarnate Word, San Antonio, Tex.; Yolanda Y. Harper, Assistant Vice President for Student Affairs/Student Development, University of Memphis, Memphis, Tenn.; Gregory A. Hudson, Vice President of Student Affairs and Student Support Services, Coahoma Community College, Clarksdale, Miss.; Eric W. Jackson, Vice President and Dean of Student Affairs, Paine College, Augusta, Ga.; and Dan P. Smith, Vice President for Student Affairs, Northwest Mississippi Community College, Senatobia, Miss.



Sessions of the SACS Commission on Colleges  
and the College Delegate Assembly



### Minutes of the Business Session of the SACSCOC Board of Trustees - June 25, 2009

The SACS Commission on Colleges Board of Trustees met in Executive Session on Thursday, June 25, 2009, at 9:30 a.m. at the Ponte Vedra Inn & Club, Ponte Vedra Beach, Florida. Dr. Phillip Stone, President of Bridgewater College and Chair of the Board of Trustees, presided. Dr. John Hilpert, President of Delta State University and Vice Chair of the Commission, served as recorder.

Dr. Hilpert called the roll. The following Board members were in attendance: William T. Abare, Jr., President, Flagler College, St. Augustine, Florida; Pamela D. Anglin, President, Paris Junior College, Paris, Texas; John W. Bardo, Chancellor, Western Carolina University, Cullowhee, North Carolina; Michael A. Battle, President, Interdenominational Theological Center, Atlanta, Georgia; Wilsie S. Bishop, Chief Operating Officer and Vice President for Health Affairs, East Tennessee State University, Johnson City, Tennessee; Robert G. Boehmer, Associate Provost for Institutional Effectiveness and Extended Campuses, University of Georgia, Athens, Georgia; Karen A. Bowyer, President, Dyersburg State Community College, Dyersburg, Tennessee; Roger G. Brown, Chancellor, University of Tennessee at Chattanooga, Chattanooga, Tennessee; Diane M. Calhoun-French, Provost & Vice President for Academic and Student Affairs, Jefferson Community & Technical College, Louisville, Kentucky; Kent J. Chabotar, President, Guilford College, Greensboro, North Carolina; Theresa Y. Chiang, Vice President for Academic Administration, University of Texas Health Science Center at San Antonio, San Antonio, Texas; Debbie L. Diddle, Certified Public Accountant, Knoxville, Tennessee; Larry L. Earvin, President, Huston-Tillotson University, Austin, Texas; Scott D. Elliott, President, Meridian Community College, Meridian, Mississippi; Richard J. Federinko, Senior Vice Chancellor for Student Services and Administration, Troy University, Troy, Alabama; Robert I. Fernandez, President, Fernandez & Company, CPAs, Fort Worth, Texas; Frank Friedman, President, Piedmont Virginia Community College, Charlottesville, Virginia; Kenneth R. Garren, President, Lynchburg College, Lynchburg, Virginia; Barry D. Goldstein, Senior Vice President for Academic Affairs and Provost, Medical College of Georgia, Augusta, Georgia; Andy S. Gomez, Assistant Provost for Accreditation and Assessment, University of Miami, Coral Gables, Florida; Robert C. Gordon, Orangeburg, South Carolina; Kevin E. Grady, Retired Partner, Alston & Bird LLP, Atlanta, Georgia; Thomas L. Hallman, Chancellor, University of South Carolina Aiken, Aiken, South Carolina; Walter Harris, Distinguished University Professor and Professor of Music, Loyola University New Orleans, New Orleans, Louisiana; Vicki P. Hawsey, President, Wallace State Community College, Hanceville, Alabama; John M. Hilpert, President, Delta State University, Cleveland, Mississippi; Billy D. Hilyer, President, Faulkner University, Montgomery, Alabama; Robin W. Hoffman, President, DeKalb Technical College, Clarkston, Georgia; William G. Ingram, President, Durham Technical Community College, Durham, North Carolina; Rose H. Johnson, President, Haywood Community College, Clyde, North Carolina; Augusta A. Julian, President, Bluegrass Community and Technical College, Lexington, Kentucky; Keith P.

Keeran, Chancellor, Kentucky Christian University, Grayson, Kentucky; Mary P. Kirk, President, Montgomery Community College, Troy, North Carolina; Jack R. Lohmann, Vice Provost for Faculty and Academic Development, Georgia Institute of Technology Atlanta, Georgia; Vicki V. Lott, Vice President for Academic Affairs, Lane College, Jackson, Tennessee; William T. Luckey, Jr., President, Lindsey Wilson College, Columbia, Kentucky; D. E. Magee, Jr., The Magee Clinic, Jackson, Mississippi; William A. McIntosh, President and CEO, National D-Day Memorial Foundation, Lynchburg, Virginia; Charles Edward Meadows, President, Pensacola Junior College, Pensacola, Florida; Gordon E. Michalson, Jr., President, New College of Florida, Sarasota, Florida; Bruce T. Murphy, Chief Academic Officer, Air University, Maxwell Air Force Base, Alabama; Darrell F. Parker, Dean, Johnson College of Business and Economics, University of South Carolina Upstate, Spartanburg, South Carolina; Emma B. Perry, Dean of Libraries, Southern University and A & M College, Baton Rouge, Louisiana; Martin H. Posey, Professor and Chair, Department of Biology and Marine Biology, University of North Carolina Wilmington, Wilmington, North Carolina; Gloria W. Raines, Vice Chancellor for Student Affairs, Louisiana State University in Shreveport, Shreveport, Louisiana; Jesse W. Rogers, President, Midwestern State University, Wichita Falls, Texas; John H. Russell, President, McMurry University, Abilene, Texas; Martha D. Saunders, President, The University of Southern Mississippi, Hattiesburg, Mississippi; E. Joseph Savoie, President, The University of Louisiana at Lafayette, Lafayette, Louisiana; William A. Staples, President, University of Houston-Clear Lake, Houston, Texas; Phillip C. Stone, President, Bridgewater College, Bridgewater, Virginia; Phil A. Sutphin, President, East Central Community College, Decatur, Mississippi; James H. Taylor, President, University of the Cumberland, Williamsburg, Kentucky; L. Steve Thornburg, President, Cleveland Community College, Shelby, North Carolina; Denise M. Trauth, President, Texas State University-San Marcos, San Marcos, Texas; Andrew Westmoreland, President, Samford University, Birmingham, Alabama; Evans P. Whitaker, President, Anderson University, Anderson, South Carolina; and Susan A. Winsor, President, Aiken Technical College, Aiken, South Carolina.

The following Board members were not in attendance: Robert P. Benson, Jr., Attorney at Law, Benson, Byrne, Risch, Siemens & Lange, Louisville, Kentucky; Jennifer L. Braaten, President, Ferrum College, Ferrum, Virginia; Franklyn M. Casale, President, Saint Thomas University, Miami Gardens, Florida; Charles Dassance, President, Central Florida Community College, Ocala, Florida; Martha M. Ellis, Associate Vice Chancellor Community College Partnerships, University of Texas System, Austin, Texas; Brenda S. Fettrow, Deputy City Manager, City of Cocoa, Cocoa, Florida; Michele Gerlach, Publisher, Andalusia Star News, Andalusia, Alabama; Charles W. Gould, President, Florence-Darlington Technical College, Florence, South Carolina; L. Randolph Lowry, III, President, Lipscomb University, Nashville, Ten-

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nessee; Harold L. Martin, Sr., Chancellor, North Carolina Agricultural and Technical State University, Greensboro, North Carolina; Sidney A. McPhee, President, Middle Tennessee State University, Murfreesboro, Tennessee; James R. Ramsey, President, University of Louisville, Louisville, Kentucky; Rafael Rangel-Sostmann, President, Instituto Tecnológico y de Estudios Superiores de Monterrey, Monterrey N.L., Mexico; and Stan M. Wilkins, Vice Chancellor for Academic Affairs,

Bossier Parish Community College, Bossier City, Louisiana.

The Board approved the minutes of its December 2008 Executive Business Meeting. Summaries of the minutes of the December 2008 and February 2009 Executive Council meetings were presented as information.

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## Report from the Chair

Chair Stone reported that during its meetings on June 23-24, 2009, the Executive Council discussed or took the following actions regarding procedures, policies, and activities:

1. Approved the 2009-2010 budget of the Commission on Colleges.
2. Approved the 2009-2010 Goals of the Commission on Colleges.
3. Reviewed a document "Comprehensive Standard 3.6.3: Documenting an Alternative Approach," tabled the discussion, and directed staff to continue to work with institutions for their reaction to the proposal.
4. Forwarded to staff the recommendation of the Study Committee on Core Requirement 2.12 that asks the Board to modify the reaffirmation process to require/allow institutions to submit their Quality Enhancement Plans at the same time as or in advance of the Compliance Certification in order to secure feedback in preparation for the on-site review.
5. Endorsed a number of proposals advanced by staff that would ensure Commission compliance with the new statutes of the Higher Education Opportunity Act. The Commission's report on how it is addressing the new provisions is due July 20, 2009. After the final regulations have been confirmed and additional changes are made to Commission documents, revised/new documents will

be referred to the Board for final approval.

6. Updated the Board regarding two litigation cases: (1) The Commission is awaiting the Court's ruling on the Commission's motion for summary judgment in the case of St. Andrews Presbyterian College. (2) The Commission is seeking reimbursement of attorney's fees from Hiwassee College.
7. Informed the Board of the Council's recently completed evaluation of the President Belle Wheelan, noting the extremely favorable comments received from a variety of constituents.

The Chair then called on Diane Calhoun-French, chair of the Committee on Fifth-Year Interim Reports, who reported on the review of 31 institutions from the reaffirmation class of 2013, Track B. She informed the Board that the most cited standards were CR 2.8 (Full-time faculty), CS 3.3.1 (Institutional Effectiveness), and FR 4.5 (Student complaints). Following the institutional reviews, the Committee evaluated the process and provided staff with recommendations for improvement, suggested changes to the options for reviewing future QEP Impact Reports, provided some additional instructions for institutions completing the Interim Report, and suggested opportunities for the Committee to provide feedback to institutions outside their evaluative comments.

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## Report from the President of the Commission

Dr. Belle S. Wheelan, President, thanked the Board of Trustees and Commission staff for their continued trust and support. She expressed appreciation to the Council and C & R readers for their diligence and time in preparing for and making decisions regarding policy and the accreditation of

institutions. Wheelan presented the Commission's budget and entertained questions about some of the line items, and updated the Board regarding the upcoming Summer Institute and the Small College Initiative.

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## Report from the Executive Council on New and Revised Policies and other Documents Referred to the Board for Review and Action

The SACSCOC Board of Trustees took the following actions regarding Commission policy and procedures:

1. Approved revised *Bylaws of the Southern Association of Colleges and Schools Commission on Colleges*. The revisions rename the 77-elected representative body to be called the Board of Trustees, outlines the Board's authority and responsibility and the roles of its officers.
2. Approved a revision to Core Requirement 2.12 of the

*Principles of Accreditation*. The proposed revision modifies the current CR 2.12 in two ways. First, it eliminates items 3, 4, and 5 so that it reads as follows: "The institution has developed an acceptable Quality Enhancement Plan that includes an institutional process for identifying key issues emerging from institutional assessment and focuses on learning outcomes and/or the environment supporting student learning and accomplishing the mission of the institution." Second, it transfers items 3, 4, and 5

- from the current 2.12 and creates a new Comprehensive Standard, CS 3.3.2, which reads as follows: "The institution has developed a Quality Enhancement Plan that (1) demonstrates institutional capability for the initiation, implementation, and completion of the QEP; (2) includes broad-based involvement of institutional constituencies in the development and proposed implementation of the QEP; and (3) identifies goals and a plan to assess their achievement." The proposed revision will be forwarded to the membership for final vote during the College Delegate Assembly's Business Meeting in December 2009.
3. Revised the Commission's policy, "Appeals Procedures of the College Delegate Assembly." The revised Higher Education Opportunity Amendments requires agencies recognized by the U.S. Department of Education to modify appeals procedures so that the process allows for an institution that is removed from accreditation based solely on finances, to be able to submit new and verifiable financial information material to Commission action. This request for the submission of new information must be made prior to the final action of the Appeals Committee. The proposed revision will be forwarded to the membership for final vote during the College Delegate Assembly's Business Meeting in December 2009.
  4. Revised the Commission's policy, "Litigation: Institutional Obligations." The modifications allow for some flexibility for the arrangement of payment for attorney fees when an institution loses its litigation against the Commission. It also prohibits an institution from applying for membership without first having settled all its financial obligations to the Commission.
  5. Revised the Commission's policy, "Separate Accreditation for Units of a Member Institution." The revisions (1) require a branch campus to include the name of the parent campus in the branch's name and make it clear that its accreditation is dependent on the continued accreditation of the parent campus and (2) clarify that for an extended unit to be eligible for accreditation as a separate institution, it must be located in and chartered within the 11 states, Latin America, or other international sites approved by the Commission.
  6. Revised the Commission's policy, "Substantive Change for Accredited Institutions." The significant changes (1) expand the chart on pp. 3-4 to include more specificity and also a column on the type of documentation required; (2) define, for purposes of accreditation, the terms "significant departure," "significant changes in mission," and "significant changes in program length;" (3) include in the policy the obligation of the Commission to follow up on information provided by an institution submitted as part of an application or prospectus, even if the institution withdraws its application/prospectus or the Commission denies approval; (4) incorporate the provisions of the COC policy "Commission Procedures for the Review of Unreported Substantive Changes Requiring Notification or Approval Prior to Implementation" as approved in June 2008; (5) expand the description of reporting requirements for initiating degree completion programs, relocating a main or branch campus, initiating a joint degree, initiating certificate programs for workforce development, and closing an institution or an educational program; (6) provide more specificity for applying for accreditation at a more advanced degree level; (7) revise Appendix A: Content of the Substantive Change Prospectus; and (8) add to the policy Appendix B: Application for Level Change.
- In addition, the following statement was approved for inclusion in the policy: "A member institution in the appeals process or in litigation with SACSCOC is not eligible for consideration of substantive change."
7. Approved the policy, "Review of the QEP Impact Report." The new policy provides the Committee on Fifth-Year Interim Reports with two options when reviewing QEP Impact Reports: (1) accept the comment or (2) refer to the Committees on Compliance and Reports for review in 12 months. There are indicators within each category that define them.
  8. Approved an interpretation to Core Requirement 2.7.3 (General Education) of the *Principles of Accreditation*. When evaluating an institution's compliance with CR 2.7.3, the proposed interpretation asks that specific courses be considered "skills" courses and, therefore, for the purpose of meeting this standard, none of the courses listed may be the one course designated to fulfill the humanities/fine arts requirement in CR 2.7.3.
  9. Approved an interpretation to the policy statement in the prefaces of Sections 2, 3, and 4 of the *Principles of Accreditation*. The statement in the *Principles* is very prescriptive regarding what an institution should provide when a policy is required. Off-site committees struggle with this requirement because the statement expects documentation in all occasions, even when implementation may be evident and requires little documentation. This interpretation states that (1) when an institution is required to have a policy, it means that the policy must be published in the appropriate documents, (2) there are some cases when documentation of the policy is evident and very little support documentation is necessary, and (3) for four designated standards (CS 3.2.3, CS 3.2.5, CS 3.7.5, and FR 4.5), an institution is required to demonstrate that the policy has been implemented and enforced.
  10. Approved a revision to the Dues and Fees Policy. The revision allows the Commission to charge an institution the cost of the actual travel expense of a Commission staff member when conducting a staff advisory visit to an international location. Previously, for all advisory visits, institutions were charged a flat rate of \$500 for staff travel.
  11. Modified the COC policy, "Ethical Obligations of Commissioners and Evaluators." The revision includes a time period by which a Commissioner (Board member) must resign when its institution is placed on a sanction or cited for integrity issues.

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## Actions on Accreditation

The SACSCOC Board of Trustees took the following actions regarding the accreditation status of institutions reviewed. The following list does not include the names of institutions required only to submit additional monitoring reports unless the review resulted in a negative or an adverse action.

### The Commission reaffirmed the accreditation of the following institutions:

Barton College, Wilson, N.C. (accredited at Level II)  
Baton Rouge Community College, Baton Rouge, La.  
Beaufort County Community College, Washington, N.C.  
Bennett College for Women, Greensboro, N.C.  
Blue Ridge Community College, Flat Rock, N.C.  
Brunswick Community College, Supply, N.C.  
Chowan University, Murfreesboro, N.C.  
The College of Saint Thomas More, Fort Worth, Tex.  
East Texas Baptist University, Marshall, Tex.  
Edgecombe Community College, Tarboro, N.C.  
Elizabethtown Community & Technical College, Elizabethtown, Ky.  
Flagler College, St. Augustine, Fla.  
Haywood Community College, Clyde, N.C.  
Horry-Georgetown Technical College, Conway, S.C.  
James Sprunt Community College, Kenansville, N.C.  
Jefferson Davis Community College, Brewton, Ala.  
Kilgore College, Kilgore, Tex.  
Limestone College, Gaffney, S.C.  
Martin Community College, Williamston, N.C.  
Martin Methodist College, Pulaski, Tenn.  
Maysville Community & Technical College, Maysville, Ky.  
McMurry University, Abilene, Tex.  
Middle Georgia College, Cochran, Ga.  
Morehouse College, Atlanta, Ga.  
New College of Florida, Sarasota, Fla.  
Northwest Shoals Community College, Muscle Shoals, Ala.  
Nunez Community College, Chalmette, La.  
Paul D. Camp Community College, Franklin, Va.  
Rappahannock Community College, Glenss, Va.  
Richard Bland College, Petersburg, Va.  
River Parishes Community College, Sorrento, La.  
The San Jacinto College District, Pasadena, Tex.  
Shelton State Community College, Tuscaloosa, Ala.  
Somerset Community College, Somerset, Ky.  
Spartanburg Methodist College, Spartanburg, S.C.  
Talladega College, Talladega, Ala.  
Toccoa Falls College, Toccoa Falls, Ga.  
University of South Carolina Beaufort, Bluffton, S.C.  
Vernon College, Vernon, Tex.  
Wharton County Junior College, Wharton, Tex.

### The Commission reaffirmed the accreditation of the following institutions and removed them from sanctions:

Sherman College of Straight Chiropractic, Spartanburg, S.C. (*Removed from Probation*)  
South Georgia College, Douglas, Ga. (*Removed from Warning*)

### The Commission granted initial accreditation to the following institutions:

*(Retroactive to January 1, 2009)*

Bowling Green Technical College, Bowling Green, Ky. (Level I)  
Georgia Gwinnett College, Lawrenceville, Ga. (Level II)  
L. E. Fletcher Technical Community College, Houma, La. (Level I)  
Louisiana Delta Community College, Monroe, La. (Level I)  
Louisiana State University Health Sciences Center at Shreveport, Shreveport, La. (Level VI) (*Awarded separate accreditation from LSU Health Center in New Orleans*)

### The Commission authorized a candidacy committee to the following institutions:

Digital Media Arts College, Boca Raton, Fla.  
Lanier Technical College, Oakwood, Ga.  
Southern Virginia University, Buena Vista, Va.

### The Commission accredited the following member institutions at a more advanced degree level:

Barton College, Wilson, N.C.  
*Moved from Level II to Level III offering the M.Ed. in Elementary Education*  
Embry-Riddle Aeronautical University, Daytona Beach, Fla.  
*Moved from Level III to Level V offering the Ph.D. in Aviation and the Ph.D. in Engineering Physics*  
Keiser University, Fort Lauderdale, Fla.  
*Moved from Level III to Level V offering the Ph.D. in Educational Leadership*  
Manatee Community College, Bradenton, Fla.  
*Moved from Level I to Level II offering the B.S. in Nursing*  
Polk Community College, Winter Haven, Fla.  
*Moved from Level I to Level II offering the B.A.S. in Supervision and Management*  
Presbyterian College, Clinton, S.C.  
*Moved from Level II to Level V offering the Doctor of Pharmacy*  
Seminole Community College, Sanford, Fla.  
*Moved from Level I to Level II offering the B.A.S. in Interior Design*  
Texas A & M University – Texarkana, Texarkana, Tex.  
*Moved from Level III to Level V offering a cooperative Ed.D. in Education Administration with Texas A & M University Commerce*

### The Commission approved the following substantive changes:

Crichton College, Memphis, Tenn.  
*Approved change of ownership from private, not-for-profit to private, for-profit*  
Webber International University, Babson Park, Fla.  
*Approved request to offer 50% or more of courses for programs through online instruction*

### The Commission continued the accreditation of the following institutions after review of substantive change:

Art Institute of Atlanta, Atlanta, Ga.  
*Review of the following branch campuses: Art Institute of Tennessee-Nashville and the Art Institute of Charleston*

Art Institute of Houston, Houston, Tex.  
*Review of the Art Institute of Austin, a branch campus*

Appalachian State University, Boone, N.C.  
*Review of the following three off-campus instructional sites in North Carolina evaluated as part of the Fifth-Year Interim Report: Central Davie Academy, Mocksville; Hugh Chatham Memorial Hospital, Elkin; and UNC Asheville Graduate Center, Asheville*

Georgia Northwestern Technical College, Rome, Ga.  
*Review of the merger/consolidation of Coosa Valley Technical College in Rome and Northwestern Technical College in Rock Springs, Georgia*

Germanna Community College, Locust Grove, Va.  
*Review of three off-campus instructional sites: Coffeewood Correctional Center, Geico Regional Headquarters, and Germanna Center for Advanced Technology at Culpepper, Virginia*

Griffin Technical College, Griffin, Ga.  
*Review of the Butts County Center in Jackson, Georgia*

Lee University, Cleveland, Tenn.  
*Review of the Educational Specialist in Classroom Teaching and the Educational Specialist in Educational Leadership degrees*

Louisiana College, Pineville, La.  
*Review of membership at Level III offering the Master of Arts in Teaching*

Martin Community College, Williamston, N.C.  
*Review of traditional programs offered at the Bertie Correctional Institute, Windsor, North Carolina, and of distance learning programs*

Maysville Community and Technical College, Maysville, Ky.  
*Review of the following off-campus instructional sites: Montgomery County High School, Montgomery County Area Technology Center, and Montgomery Extension all located in Mt. Sterling, Kentucky; and the Paris Extension site for the Associate of Arts, Associate of Science, and the Associate of Applied Science programs located in Paris, Ky.*

Midway College, Midway, Ky.  
*Review of membership at Level III offering the Master of Business Administration*

Sullivan University, Louisville, Ky.  
*Review of membership at Level V offering the Doctor of Pharmacy*

University of the Cumberland, Williamsburg, Ky.  
*Review of membership at Level V offering the Doctor of Education*

University of North Carolina at Charlotte, Charlotte, N.C.  
*Review of an off-campus instructional site reviewed as part of the Fifth-Year Interim Report: Jesse C. Carson High School, China Grove, N.C.*

The University of Texas at Tyler, Tyler, Tex.  
*Review of membership at Level V offering the Ph.D. in Nursing*

**The Commission approved the following consolidation/mergers:**

Chattahoochee Technical College, Marietta, Ga.  
*The consolidation/merger of Chattahoochee Technical College in Marietta, Appalachian Technical College in Jasper, and North Metro Technical College in Acworth, Georgia*

Southeastern Technical College, Vidalia, Ga.  
*The consolidation/merger of Southeastern Technical College in Vidalia and Swainsboro Technical College in Swainsboro, Ga.*

**The Commission accepted the prospectus for the merger/consolidation of the following institutions:**

Delgado Community College, New Orleans, La.  
*Acceptance of the prospectus for the consolidation/merger of Delgado Community College and Louisiana Technical College*

Griffin Technical College, Griffin, Ga.  
*Acceptance of the prospectus for the consolidation/merger of Griffin Technical College in Griffin, and Flint River Technical College in Thomaston, Georgia, to be called Southern Crescent Technical College*

**The Commission removed the following institutions from Warning:**

Texas State Technical College Marshall, Marshall, Tex.  
Miami International University of Art & Design, Miami, Fla.  
Warner University, Lake Wales, Fla.

**The Commission removed the following institutions from Probation:**

Dillard University, New Orleans, La.  
Texas Southern University, Houston, Tex.  
University of South Florida St. Petersburg, St. Petersburg, Fla.  
Virginia Intermont College, Bristol, Va.

**Sanctions and other Negative Actions**

**The Commission denied authorization of a Candidacy Committee to the following institution:**

Baptist University of the Americas, San Antonio, Tex.  
*Denied authorization of a Candidacy Committee for failure to comply with Core Requirement 2.8 (Faculty), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1 (Institutional Effectiveness), Comprehensive Standard 3.5.1 (College-Level Competencies), and Comprehensive Standard 3.7.1 (Faculty Competence) of the Principles of Accreditation.*

**The Commission denied membership at a more advanced degree level to the following institutions:**

Mid-Continent University, Mayfield, Ky.  
*Denied membership at Level III to offer the M.S. in Human Resources Management for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.4.6 (Practices for Awarding Credit) of the Principles of Accreditation.*

South College, Knoxville, Tenn.  
*Denied membership at Level V to offer the Doctor of Pharmacy for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.7.1 (Faculty Competence) of the Principles of Accreditation.*

**The Commission denied approval of the following substantive changes:**

The Criswell College, Dallas, Tex.  
*Denied approval of a change of ownership for failure to comply with Comprehensive Standard 3.2 (Governance and Administration) of the Principles of Accreditation as applies to a change of governance/control.*

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Fundacion Universidad de las Americas Puebla, Puebla, Mex.  
*Denied approval of the Doctor of Business Administration program for failure to comply with Core Requirement 2.7.2 (Program Content), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1 (Institutional Effectiveness), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.*

Webber International University, Babson Park, Fla.  
*Denied approval of the Master of Business Administration program offered in China for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1 (Institutional Effectiveness), Comprehensive Standard 3.10.1 (Financial Stability), and Comprehensive Standard 3.11.3 (Physical Facilities) of the Principles of Accreditation.*

**The Commission continued the following institution on Warning:**

Florida Memorial University, Miami Gardens, Fla.  
*For six months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.10.1 (Financial Stability), and Comprehensive Standard 3.10.4 (Control of Finances) of the Principles of Accreditation.*

**The Commission denied reaffirmation, continued accreditation, and placed the following institutions on Warning:**

Eastern Shore Community College, Melfa, Va.  
*For twelve months for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Comprehensive Standard 3.3.1 (Institutional Effectiveness), and Comprehensive Standard 3.5.1 (College-level competencies) of the Principles of Accreditation.*

Tougaloo College, Tougaloo, Miss.  
*For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.8.3 (Qualified Staff), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.4 (Control of Finances), and Federal Requirement 4.5 (Student Complaints) of the Principles of Accreditation.*

**The Commission denied reaffirmation, continued accreditation, and placed the following institutions on Probation:**

Concordia College, Selma, Ala.  
*For twelve months for failure to comply with Core Requirement 2.2 (Governing Board), Core Requirement 2.5 (Institutional Effectiveness), Core Requirement 2.8 (Faculty), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.2.1 (CEO/Evaluation Selection), Comprehensive Standard 3.2.4 (External Influence), Comprehensive Standard 3.2.5 (Board Dismissal), Comprehensive Standard 3.2.10 (Administrative Staff Evaluations), Comprehensive Standard 3.3.1 (Institutional Effectiveness), Comprehensive Standard 3.4.11 (Academic Program Coordination), Comprehensive Standard 3.5.1 (College-Level Competencies), Comprehensive Standard 3.7.1 (Faculty Competence), Comprehensive Standard 3.8.1 (Learning/Information Resources), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.4 (Control of Finances), Comprehensive Standard 3.10.5 (Control of Sponsored Research/External Funds), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.*

Lambuth University, Jackson, Tenn.  
*For six months for failure to comply with Core Requirement 2.3 (Chief Executive Officer), Core Requirement 2.5 (Institutional Effectiveness), Core Requirement 2.11.1 (Financial Resources), Core Requirement 2.12 (Quality Enhancement Plan), Comprehensive Standard 3.2.6 (Board/Administrative Distinction), Comprehensive Standard 3.2.8 (Qualified Administrative/Academic Officers), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: educational programs, to include student learning outcomes), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: administrative support services), Comprehensive Standard 3.4.8 (Noncredit to Credit), Comprehensive Standard 3.5.1 (College-Level Competencies), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.4 (Control of Finances), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.*

**The Commission continued accreditation for good cause and placed the following institution on Probation:**

South Louisiana Community College, Lafayette, La.  
*For twelve months for failure to comply with Comprehensive Standard 3.3.1 (Institutional Effectiveness) of the Principles of Accreditation.*

**Adverse Action**

**The Commission removed the following institution from membership:**

Paul Quinn College, Dallas, Tex.  
*For failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1 (Institutional Effectiveness), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.*

(Note: Following notification of the action, the institution appealed the decision of the Board of Trustees. On August 18, 2009, the Appeals Committee of the College Delegate Assembly met to take action on the appeal of Paul Quinn College. The Appeals Committee ruled to uphold the decision of the Board taken on June 25, 2009, to terminate the accreditation of the College.)

In accordance with the "Standing Rules of the Commission on Colleges," members of the Board of Trustees abstained from the vote on the accreditation status of their respective institutions, affiliated institutions, and other identified conflicts of interest.

There being no other business, the meeting was adjourned at 11:05 a.m.

## Minutes of the Business Session of the SACSCOC Board of Trustees - December 7, 2009

The SACSCOC Board of Trustees met in Executive Session on Monday, December 7, 2009, at 3:30 p.m. at the Marriott Marquis Hotel in Atlanta, Georgia. Chair Phillip Stone, President of Bridgewater College in Virginia and Chair of the Commission, presided. John Hilpert, President of Delta State University in Mississippi and Vice Chair of the Commission, served as recorder.

Dr. Hilpert called the roll. The following Board members were in attendance: William T. Abare, Jr., President, Flagler College, St. Augustine, Florida; John W. Bardo, Chancellor, Western Carolina University, Cullowhee, North Carolina; Wilsie S. Bishop, Chief Operating Officer and Vice President for Health Affairs, East Tennessee State University, Johnson City, Tennessee; Robert G. Boehmer, Associate Provost for Institutional Effectiveness and Extended Campuses, University of Georgia, Athens, Georgia; Karen A. Bowyer, President, Dyersburg State Community College, Dyersburg, Tennessee; Jennifer L. Braatan, President, Ferrum College, Ferrum, Virginia; Diane M. Calhoun-French, Provost & Vice President for Academic and Student Affairs, Jefferson Community & Technical College, Louisville, Kentucky; Virginia M. Carson, President, South Georgia College, Douglas, Georgia; Franklyn M. Casale, President, Saint Thomas University, Miami Gardens, Florida; Kent J. Chabotar, President, Guilford College, Greensboro, North Carolina; Charles R. Dassance, President, Central Florida Community College, Ocala, Florida; Larry L. Earvin, President, Huston-Tillotson University, Austin, Texas; Scott D. Elliott, President, Meridian Community College, Meridian, Mississippi; Martha M. Ellis, Associate Vice Chancellor, Community College Partnerships, University of Texas System, Austin, Texas; Richard J. Federinko, Senior Vice Chancellor for Student Services and Administration, Troy University, Troy, Alabama; Robert I. Fernandez, President, Fernandez & Company, CPAs, Fort Worth, Texas; Brenda S. Fettrow, Deputy City Manager, City of Cocoa Cocoa, Florida; Frank Friedman, President, Piedmont Virginia Community College, Charlottesville, Virginia; Kenneth R. Garren, President, Lynchburg College, Lynchburg, Virginia; Barry D. Goldstein, Senior Vice President for Academic Affairs and Provost, Medical College of Georgia, Augusta, Georgia; Andy S. Gomez, Assistant Provost for Accreditation and Assessment, University of Miami, Coral Gables, Florida; Robert C. Gordon, Orangeburg, South Carolina; Charles W. Gould, President, Florence-Darlington Technical College, Florence, South Carolina; Kevin E. Grady, Retired Partner, Alston & Bird LLP, Atlanta, Georgia; Thomas L. Hallman, Chancellor, University of South Carolina Aiken, Aiken, South Carolina; Walter Harris, Distinguished University Professor and Professor of Music, Loyola University New Orleans, New Orleans, Louisiana; Vicki P. Hawsey, President, Wallace State Community College, Hanceville, Alabama; John M. Hilpert, President, Delta State University, Cleveland, Mississippi; Billy D. Hilyer, President, Faulkner University, Montgomery, Alabama; Robin W. Hoffman, President, DeKalb Technical College, Clarkston, Georgia; William G. Ingram, President, Durham Technical Community College, Durham, North Carolina; Augusta A. Julian, President, Bluegrass Community and Technical College, Lexington, Kentucky; Keith P. Keeran, Chancellor, Kentucky Christian University, Grayson, Kentucky; Mary P. Kirk, President, Montgomery Community College, Troy, North Carolina; Jack R. Lohmann, Vice Provost for Faculty and Academic Development, Georgia Institute of Technology, Atlanta, Georgia; Vicki V. Lott, Vice President for Academic Affairs, Lane College, Jackson, Tennessee; William

T. Luckey, Jr., President, Lindsey Wilson College, Columbia, Kentucky; D. E. Magee, Jr., The Magee Clinic, Jackson, Mississippi; Harold L. Martin, Sr., Chancellor, North Carolina Agricultural and Technical State University, Greensboro, North Carolina; Charles Edward Meadows, President, Pensacola Junior College, Pensacola, Florida; Gordon E. Michalson, Jr., President, New College of Florida, Sarasota, Florida; Bruce T. Murphy, Chief Academic Officer, Air University, Maxwell Air Force Base, Alabama; Darrell F. Parker, Dean, Johnson College of Business and Economics, University of South Carolina Upstate, Spartanburg, South Carolina; Emma B. Perry, Dean of Libraries, Southern University and A & M College, Baton Rouge, Louisiana; Martin H. Posey, Professor and Chair, Department of Biology and Marine Biology, University of North Carolina Wilmington, Wilmington, North Carolina; Gloria W. Raines, Vice Chancellor for Student Affairs, Louisiana State University in Shreveport, Shreveport, Louisiana; Jesse W. Rogers, President, Midwestern State University, Wichita Falls, Texas; John H. Russell, President, McMurry University, Abilene, Texas; Martha D. Saunders, President, The University of Southern Mississippi, Hattiesburg, Mississippi; William A. Staples, President, University of Houston-Clear Lake, Houston, Texas; Phillip C. Stone, President, Bridgewater College, Bridgewater, Virginia; Phil A. Sutphin, President, East Central Community College, Decatur, Mississippi; James H. Taylor, President, University of the Cumberlands, Williamsburg, Kentucky; L. Steve Thornburg, President, Cleveland Community College, Shelby, North Carolina; Evans P. Whitaker, President, Anderson University, Anderson, South Carolina; Stan M. Wilkins, Vice Chancellor for Academic Affairs, Bossier Parish Community College, Bossier City, Louisiana; and Susan A. Winsor, President, Aiken Technical College, Aiken, South Carolina.

The following Board members were not in attendance: Pamela D. Anglin, President, Paris Junior College, Paris, Texas; Robert P. Benson, Jr., Attorney at Law, Benson, Byrne, Risch, Siemens & Lange, Louisville, Kentucky; Roger G. Brown, Chancellor, University of Tennessee at Chattanooga, Chattanooga, Tennessee; Theresa Y. Chiang, Vice President for Academic Administration, University of Texas Health Science Center at San Antonio, San Antonio, Texas; Debbie L. Diddle, Certified Public Accountant, Knoxville, Tennessee; Michele Gerlach, Publisher, Andalusia Star News, Andalusia, Alabama; Rose H. Johnson, President, Haywood Community College, Clyde, North Carolina; L. Randolph Lowry, III, President, Lipscomb University, Nashville, Tennessee; William A. McIntosh, President and CEO, National D-Day Memorial Foundation Lynchburg, Virginia; Sidney A. McPhee, President, Middle Tennessee State University, Murfreesboro, Tennessee; James R. Ramsey, President, University of Louisville, Louisville, Kentucky; Rafael Rangel-Sostmann, President, Instituto Tecnológico y de Estudios Superiores de Monterrey, Monterrey N.L., Mexico; E. Joseph Savoie, President, The University of Louisiana at Lafayette, Lafayette, Louisiana; Denise M. Trauth, President, Texas State University-San Marcos, San Marcos, Texas; and Andrew Westmoreland, President, Samford University, Birmingham, Alabama.

The Board approved the minutes of its June 2009 Executive Business Meeting. A summary of the minutes of the June 2009 Executive Council meeting was presented as information.

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## Report from the Chair

Chair Stone asked Commission legal counsel, Mr. Patrick McKee, to update the Board regarding its litigation with Hiwassee College, St. Andrews Presbyterian College, and Paul Quinn College.

Chair Stone reported to the Board that during sessions on December 4-6, 2009, the Executive Council took the following actions:

1. Reviewed and commented on the following staff reports: Substantive change activities, the recommendations of the Peer Review Advisory Board, the Fifth-Year Interim Report review process, applicant and candidate activities, technology survey results from the membership, economic issues survey, and the evaluator training program. The Council approved the process for reviewing the Fifth-Year Interim Reports following a two-year pilot.
2. Approved the 2008-2009 FY audit.
3. Received and accepted a report from the Council's Investment Committee chaired by Kent Chabotar, President, Guilford College.
4. Endorsed guidelines accompanying the policy for "Units Seeking Separate Accreditation."
5. Endorsed a requirement for institutions at the end of their two-year monitoring report to submit a statement addressing all three provisions of good cause so that the statement may be forwarded to the respective C & R committee.
6. Asked staff to revisit the guidelines for institutions developing a policy and process for the timely reporting of substantive change taking into account what elements can be used in the evaluation of all types of policies and those elements specific to substantive change. Once the guidelines have been established, they will be distributed to institutions.
7. Reviewed questions posed by staff and provided direction regarding the awarding of academic credentials in collaborative arrangements. Staff is to consider this counsel and forward a proposal to the Council for review at its March meeting.
8. The Council took action on the Reports of the Committees on Compliance and Reports and forwarded the reports to the Board for final action. No changes were made to the recommendations of the Committees.

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## Recognition of Outgoing SACSCOC Board of Trustees

The Chair recognized Board Members whose terms expired December 2009 and commended them for their many contributions. Retiring Board Members included the following: Karen Bowyer, Kent Chabotar, Chick Dassance, Debbie Diddle, Martha Ellis, Robert Fernandez, Michele Gerlach, Charlie Gould, Harold Martin, Jim Ramsey, Jesse Rogers, and Jim Taylor. Dr. Belle S. Wheelan, President of SACSCOC, presented gifts of appreciation to each of the retiring members for their many years of service on the Board. She commented on the great group of retiring volunteers whose strength had made a mark on the work of the Commission. She also presented a special gift in appreciation of the leadership of Phil-

lip Stone, who completed six years as a Board member and three years as Chair of the Commission on Colleges.

Wheelan continued with her presentation by expressing her appreciation to all Board members and C & R Chairs for their dedication and service and for their support. She updated the Board on financial issues, the impact of the newly-adopted HEOA reauthorization bill, the activities of special study committees, the Summer Institute, the impact of the Commission's separate incorporation including the transfer of assets, and the results of the Commission's technology survey.

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## Report of the Nominating Committee regarding Nominees to the Board of Trustees and Election of the 2010 Executive Council

The Board of Trustees reviewed the slate of nominees presented by the Commission's Nominating Committee, chaired by Mary Silas, president of Kentucky State University, and approved the following list of individuals to serve as members of the 2010 Executive Council of the SACS Commission on Colleges: John Hilpert, President, Delta State University, Miss. (Chair); Gloria W. Raines, Vice Chancellor for Student Affairs, Louisiana State University in Shreveport, La. (Vice Chair); John W. Bardo, Chancellor, Western Carolina University, N.C.; Jennifer L. Braaten, President, Ferrum College, Va.; Virginia M. Carson, President, South Georgia College, Ga.; Franklyn M. Casale, President, Saint Thomas University, Fla.; Larry L. Earvin, President, Huston-Tillotson University, Tex.; Kevin E. Grady, partner (retired), Alston

& Bird LLP, Ga. (*public representative*); Thomas L. Hallman, Chancellor, University of South Carolina Aiken, S.C.; Vicki P. Hawsey, President, Wallace State Community College, Ala.; L. Randolph Lowry III, President, Lipscomb University, Tenn.; William T. Luckey, Jr., President, Lindsey Wilson College, Ky.; and Martha D. Saunders, President, University of Southern Mississippi, Miss.

The reports from the Nominating Committee for the Commission on Colleges regarding nominees to the SACSCOC Board of Trustees, the Appeals Committee of the College Delegate Assembly, and the SACS' Board of Trustees were presented as information. Chair Stone thanked the members of the 2009 Executive Council for coordinating the nominating processes in their respective states.

## Actions on Accreditation

At its meeting on December 7, 2009, the Board of Trustees of the Southern Association of Colleges and Schools Commission on Colleges took the following actions regarding the accreditation status of institutions reviewed. The following list does not include the names of institutions required only to submit additional monitoring reports unless the review resulted in a negative or an adverse action.

### The Commission reaffirmed the accreditation of the following institutions:

Air University, Maxwell Air Force Base, Ala.  
Asbury College, Wilmore, Ky.  
Austin College, Sherman, Tex.  
Austin Presbyterian Theological Seminary, Austin, Tex.  
Duke University, Durham, N.C.  
Eastern Virginia Medical School, Norfolk, Va.  
Faulkner University, Montgomery, Ala.  
Fisk University, Nashville, Tenn.  
Florida A & M University, Tallahassee, Fla.  
Frontier School of Midwifery and Family Nursing, Hyden, Ky.  
Instituto Centroamericano de Administracion de Empresas, Alajuela, Costa Rica  
Kentucky State University, Frankfort, Ky.  
Lincoln Memorial University, Harrogate, Tenn.  
Louisville Presbyterian Theological Seminary, Louisville, Ky.  
Methodist University, Fayetteville, N.C.  
Middle Tennessee School of Anesthesia, Madison, Tenn.  
North Carolina Central University, Durham, N.C.  
Northern Kentucky University, Highland Heights, Ky.  
Oblate School of Theology, San Antonio, Tex.  
Our Lady of the Holy Cross College, New Orleans, La.  
Our Lady of the Lake College, Baton Rouge, La.  
Pentecostal Theological Seminary, Cleveland, Tenn.  
Regent University, Virginia Beach, Va.  
Rhodes College, Memphis, Tenn.  
Sam Houston State University, Huntsville, Tex.  
Schreiner University, Kerrville, Tex.  
Shenandoah University, Winchester, Va.  
Southern Polytechnic State University, Marietta, Ga.  
Texas Chiropractic College, Pasadena, Tex. *(Includes an exception to CR 2.7.4)*  
Texas Tech University Health Sciences Center, Lubbock, Tex. *(Includes an exception to CR 2.7.4)*  
Troy University, Troy, Ala.  
The University of Louisiana at Monroe, Monroe, La.  
University of Mississippi, University, Miss.  
University of North Florida, Jacksonville, Fla.  
University of Texas Southwestern Medical Center at Dallas, Dallas, Tex. *(Includes an exception to CR 2.7.4)*  
Washington and Lee University, Lexington, Va.

### The Commission reaffirmed the accreditation of the following institutions and removed them from sanctions:

King College, Bristol, Tenn. *(Removed from Warning)*  
Oglethorpe University, Atlanta, Ga. *(Removed from Warning)*

### The Commission granted initial accreditation to the following institutions (Retroactive to January 1, 2009):

Academy of Oriental Medicine at Austin, Austin, Tex. (Level III)  
Louisiana State University Paul M. Hebert Law Center, Baton Rouge, La. (Level V) *(Separate accreditation from LSU at Baton Rouge)*  
Okefenokee Technical College, Waycross, Ga. (Level I)

### The Commission authorized a candidacy committee to the following institution:

South Georgia Technical College, Americus, Ga.

### The Commission accredited the following member institutions at a more advanced degree level:

Armstrong Atlantic State University, Savannah, Ga.  
*Moved from Level III to Level V offering the Doctor of Physical Therapy*  
Chowan University, Murfreesboro, N.C.  
*Moved from Level II to Level III offering the Master of Education in Elementary Education*  
Columbus State University, Columbus, Ga.  
*Moved from Level IV to Level V offering the Ed.D. in Curriculum*  
Lynchburg College, Lynchburg, Va.  
*Moved from Level III to Level V offering the Doctor of Physical Therapy*  
Mid-Continent University, Mayfield, Ky.  
*Moved from Level II to Level III offering the Master of Science in Human Resource Management*  
North Georgia College and State University, Dahlonega, Ga.  
*Moved from Level IV to Level V offering the Doctor of Physical Therapy*  
South College, Knoxville, Tenn.  
*Moved from Level III to Level V offering the Doctor of Pharmacy*

### The Commission approved the following substantive changes:

The Criswell College, Dallas, Tex.  
*Approved a change of governance*  
South Carolina State University, Orangeburg, S.C.  
*Approved the following programs initiated without prior approval: Master of Science in Transportation; Bachelor of Science in Nuclear Engineering; Master of Business Administration with Concentrations in Agribusiness and Entrepreneurship*

### The Commission continued the accreditation of the following institutions after review of substantive change:

Air University, Maxwell Air Force Base, Ala.  
*Review of the Master of Science in Flight Test Engineering offered at Edwards AFB, California*  
Asbury College, Wilmore, Ky.  
*Review of extended learning sites at Asbury Theological Seminary in Orlando, Florida, and Jessamine Career & Technology Center, and of the initiation of distance learning programs*

*continued on next page*

Brookhaven College, Dallas, Tex.

*Review of two programs offered at off-campus sites: Emergency Medical Technician Basic certificate program offered at R.L. Turner High School, Carrollton, Tex., and an Associate Degree in Nursing offered at Mountain View College, Dallas, Tex.*

Broward College, Fort Lauderdale, Fla.

*Review of membership at Level II offering the Bachelor of Science in Teacher Education*

Clearwater Christian College, Clearwater, Fla.

*Review of membership at Level III offering the M.Ed. in Educational Leadership via electronic delivery*

Eastern Kentucky University, Richmond, Ky.

*Review of membership at Level V offering the Doctor of Education*

ECPI College of Technology, Virginia Beach, Va.

*Review of the branch campus in Richmond, Va.*

Fayetteville State University, Fayetteville, N.C.

*Review of the Master of Social Work offered at the Fort Sam Houston off-campus site*

Florida Gulf Coast University, Fort Meyers, Fla.

*Review of membership at Level V offering the Doctor of Physical Therapy*

Frontier School of Midwifery and Family Nursing, Hyden, Ky.

*Review of membership at Level V offering the Doctor of Nursing Practice*

Interdenominational Theological Center, Atlanta, Ga.

*Review of the Master of Divinity degree offered online*

Liberty University, Lynchburg, Va.

*Review of the Ph.D. in Theology and Apologetics*

Lipscomb University, Nashville, Tenn.

*Review of membership at Level V offering the Doctor of Pharmacy*

Northern Kentucky University, Highland Heights, Ky.

*Review of the Ed.D. in Educational Leadership*

Pearl River Community College, Poplarville, Miss.

*Review of programs offered at the Hancock Center in Waveland, Mississippi*

Radford University, Radford, Va.

*Review of membership at Level V offering the Doctor of Psychology in Counseling*

Southeastern Technical College, Vidalia, Ga.

*Review of the consolidation/merger of Southeastern Technical College, Vidalia, Ga, and Swainsboro Technical College, Swainsboro, Ga. Newly consolidated institution is called Southeastern Technical College*

West Georgia Technical College, Waco, Ga.

*Review of the consolidation/merger of West Georgia Technical College with West Central Technical College. Newly consolidated institution is called West Georgia Technical College*

Western Kentucky University, Bowling Green, Ky.

*Review of membership at Level V offering the Doctor of Education in Educational Leadership*

Young Harris College, Young Harris, Ga.

*Review of membership at Level II offering the Bachelor of Arts in English, Bachelor of Arts in Music, Bachelor of Science in Biology, and the Bachelor of Science in Business and Public Policy*

**The Commission approved the following consolidation/mergers:**

Griffin Technical College, Griffin, Ga.

*Approved the consolidation/merger of Griffin Technical College, Griffin, Georgia, and Flint River Technical College, Thomaston, Ga., to be called Southern Crescent Technical College*

South University, Savannah, Ga.

*Approved the consolidation/merger with The Art Institute of Dallas and The Art Institute of Ft. Worth. Institutions to be called: The Art Institute of Dallas, a branch campus of South University; The Art Institute of Ft. Worth, a campus of South University.*

**The Commission accepted the prospectus for the merger/consolidations of the following institutions:**

South University, Savannah, Ga.

*Acceptance of the prospectus for a merger/consolidation with The Art Institute of Charlotte and its branch campus, The Art Institute of Raleigh-Durham, and authorization of a substantive change committee visit. Institutions to be called: The Art Institute of Charlotte, a branch campus of South University; The Art Institute of Raleigh-Durham, a campus of South University.*

Valdosta Technical College, Valdosta, Ga.

*Acceptance of the prospectus for the consolidation/merger of Valdosta Technical College, Valdosta, Georgia, and East Central Technical College and authorization of a substantive change committee visit. Institution to be called Wiregrass Georgia Technical College.*

**The Commission removed the following institutions from Warning:**

Florida Memorial University, Miami Gardens, Fla.

South Carolina State University, Orangeburg, S.C.

**The Commission removed the following institutions from Probation:**

Alabama Agricultural & Mechanical University, Normal, Ala.

Fundacion Universidad de las Americas - Puebla, Puebla, Mexico

Louisburg College, Louisburg, N.C.

South Louisiana Community College, Lafayette, La.

**Sanctions and other Negative Actions**

**The Commission denied authorization of a Candidacy Committee to the following institution:**

Northeast Lakeview College, Live Oak, Tex.

*For failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Administrative Support Services), Comprehensive Standard 3.3.1.3 (Institutional Effectiveness: Educational Support Services), and Comprehensive Standard 3.5.1 (College-Level Competencies) of the Principles of Accreditation.*

**The Commission denied membership at a more advanced degree level to the following institutions:**

The Baptist College of Florida, Graceville, Fla.

*Denied membership at Level III to offer the Master of Arts in Christian Studies for failure to comply with Core Requirement 2.8 (Faculty), Comprehensive Standard 3.6.1 (Post-Baccalaureate Program Rigor), and Comprehensive Standard 3.6.2 (Graduate Curriculum) of the Principles of Accreditation.*

Cumberland University, Lebanon, Tenn.

*Denied membership at Level V to offer the Doctor of Education in Educational Leadership and Public Policy for failure to comply with Core Requirement 2.4 (Institutional Mission), Core Requirement 2.7.2 (Program Content), Core Requirement 2.8 (Faculty), and Core Requirement 2.9 (Learning Resources and Services) of the Principles of Accreditation.*

**The Commission denied approval of the following substantive changes:**

St. Andrews Presbyterian College, Laurinburg, N.C.

*Denied approval of a change of ownership for failure to comply with Core Requirement 2.2 (Governing Board), Core Requirement 2.11.1 (Financial Resources), Core Requirement 2.11.2 (Physical Resources), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.*

Virginia Polytechnic Institute and State University, Blacksburg, Va.

*Denied approval of an agreement with Carilion Clinic, Inc., for the establishment of Virginia Tech Carilion School of Medicine for failure to comply with Core Requirement 2.2 (Governing Board), Comprehensive Standard 3.2.2 (Governing Board Control), Comprehensive Standard 3.2.7 (Organizational Structure), Comprehensive Standard 3.4.7 (Consortial Relationships/Contractual Agreements), Comprehensive Standard 3.4.10 (Responsibility for curriculum), and Comprehensive Standard 3.10.4 (Control of Finances) of the Principles of Accreditation.*

**The Commission placed the following institutions on Warning:**

ECPI College of Technology, Virginia Beach, Va.

*For six months for failure to comply with Core Requirement 2.8 (Faculty) and Comprehensive Standard 3.3.1.1 (Institutional Effectiveness – Educational Programs) of the Principles of Accreditation.*

Greensboro College, Greensboro, N.C.

*For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.10.1 (Financial Stability), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.*

**The Commission continued the following institution on Warning:**

Eastfield College, Mesquite, Tex.

*For six months for failure to comply with Core Requirement 2.8 (Faculty) of the Principles of Accreditation.*

**The Commission denied reaffirmation, continued accreditation, and placed the following institutions on Warning:**

Brescia University, Owensboro, Ky.

*For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.5.1 (College-Level Competencies), Comprehensive Standard 3.10.1 (Financial Stability), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.*

Lamar University, Beaumont, Tex.

*For six months for failure to comply with Core Requirement 2.8 (Faculty) of the Principles of Accreditation.*

Southern Wesleyan University, Central, S.C.

*For twelve months for failure to comply with Core Requirement 2.8 (Faculty), Comprehensive Standard 3.5.1 (College-level Competencies), Comprehensive Standard, 3.5.4 (Terminal Degrees of Faculty), Comprehensive Standard 3.6.1 (Post-Baccalaureate Program Rigor), and Comprehensive Standard 3.8.3 (Qualified Staff) of the Principles of Accreditation.*

**The Commission denied reaffirmation, continued accreditation, and continued the following institution on Warning:**

Columbia International University, Columbia, S.C.

*For 12 months for failure to comply with Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.*

**The Commission denied reaffirmation, continued accreditation, and placed the following institution on Probation:**

Notre Dame Seminary, New Orleans, La.

*For 12 months for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Core Requirement 2.12 (QEP), Comprehensive Standard 3.2.3 (Board Conflict of Interest), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness – educational programs), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness – administrative support services), Comprehensive Standard 3.3.1.3 (Institutional Effectiveness – educational support services), Comprehensive Standard 3.4.5 (Academic Policies), Comprehensive Standard 3.6.4 (Post-Baccalaureate Program Requirements), Comprehensive Standard 3.7.1 (Faculty Competence), Comprehensive Standard 3.9.1 (Student Rights), Comprehensive Standard 3.9.2 (Student Records), and Federal Requirement 4.5 (Student Complaints) of the Principles of Accreditation.*

**The Commission denied reaffirmation, continued accreditation, and continued the following institution on Probation:**

Lambuth University, Jackson, Tenn.

*For twelve months for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Administrative Support Services), Comprehensive Standard 3.5.1 (College-Level Competencies), Comprehensive Standard 3.5.4 (Terminal Degrees of Faculty), Comprehensive Standard 3.7.1 (Faculty Competence), Comprehensive Standard 3.10.1 (Financial Stability), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.*

**The Commission continued accreditation for good cause and placed the following institution on Probation:**

Texas Southern University, Houston, Tex.

*For six months for failure to comply with Comprehensive Standard 3.10.4 (Control of Finances), Comprehensive Standard 3.10.5 (Control of Sponsored Research/External Funds), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.*

**The Commission continued accreditation for good cause and continued the following institution on Probation:**

Webber International University, Babson Park, Fla.

*For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive*

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*Standard 3.10.1 (Financial Resources) of the Principles of Accreditation.*

Chair Stone asked Robin Hoffman, Chair of the Committee to Review Fifth-Year Interim Reports, to report on the reviews of 39 Track A institutions that are make up the 2014

reaffirmation class.

There being no further business, the meeting was adjourned at 4:50 p.m.

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## **Minutes of the Business Session of the SACSCOC Board of Trustees - June 24, 2010**

The SACSCOC Board of Trustees met in Executive Session on Thursday, June 24, at 9:30 a.m. at the Renaissance Ross Bridge Golf Resort & Spa in Birmingham, Alabama. Chair John Hilpert, President of Delta State University in Mississippi, presided. Gloria Raines, Vice Chancellor for Student Affairs at Louisiana State University in Shreveport in Louisiana and Vice Chair, served as recorder.

Dr. Raines called the roll. The following Board members were in attendance: William T. Abare Jr., President, Flagler College, St. Augustine, Florida; Wayne D. Andrews, President, Morehead State University, Morehead, Kentucky; Pamela D. Anglin, President, Paris Junior College, Paris, Texas; Mary Lou Apple, President, Motlow State Community College, Lynchburg, Tennessee; John W. Bardo, Chancellor, Western Carolina University, Cullowhee, North Carolina; Robert P. Benson Jr., Attorney at Law, Benson, Byrne, Risch, Siemens & Lange, Louisville, Kentucky; Wilsie S. Bishop, Chief Operating Officer and Vice President for Health Affairs, East Tennessee State University, Johnson City, Tennessee; Robert G. Boehmer, Associate Provost for Institutional Effectiveness and Extended Campuses, University of Georgia, Athens, Georgia; Trina B. Boteler, Vice President of Academic Affairs, Chattahoochee Technical College, Marietta, Georgia; Jennifer L. Braaten, President, Ferrum College, Ferrum, Virginia; Stephen R. Briggs, President, Berry College, Mount Berry, Georgia; Diane M. Calhoun-French, Provost & Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Kentucky; Virginia M. Carson, President, South Georgia College, Douglas, Georgia; Franklyn M. Casale, President, Saint Thomas University, Miami Gardens, Florida; Theresa Y. Chiang, Vice President for Academic Administration, The University of Texas Health Science Center at San Antonio, San Antonio, Texas; Larry L. Earvin, President & CEO, Huston-Tillotson University, Austin, Texas; Scott D. Elliott, President, Meridian Community College, Meridian, Mississippi; Richard J. Federinko, Senior Vice Chancellor for Student Services and Administration, Troy University, Troy, Alabama; Brenda S. Fettrow, Deputy City Manager, City of Cocoa, Cocoa, Florida; Benito Flores, Dean, Division of Engineering and Technologies, Universidad de Monterrey, NL, Mexico; Frank Friedman, President, Piedmont Virginia Community College, Charlottesville, Virginia; Kenneth R. Garren, President, Lynchburg College, Lynchburg, Virginia; Barry D. Goldstein, Senior Vice President for Academic Affairs and Provost, Medical College of Georgia, Augusta, Georgia; Robert C. Gordon, D.D.S., Orangeburg, South Carolina; Kevin E. Grady, Retired Partner, Alston & Bird LLP, Atlanta, Georgia; Thomas L. Hallman, Chancellor, University of

South Carolina Aiken, Aiken, South Carolina; Paul Hankins, President, Alabama Association of Independent Colleges & Universities, Montgomery, Alabama; Walter Harris Jr., Distinguished University Professor and Professor of Music, Loyola University New Orleans, New Orleans, Louisiana; Vicki P. Hawsey, President, Wallace State Community College, Hanceville, Alabama; Kennard Hill, Senior Advisor, Dell Perot Systems Health Care, Wichita Falls, Texas; John M. Hilpert, President, Delta State University, Cleveland, Mississippi; Billy D. Hilyer, President, Faulkner University, Montgomery, Alabama; Carl M. Hite, President, Cleveland State Community College, Cleveland, Tennessee; Robin W. Hoffman, President, DeKalb Technical College, Clarkston, Georgia; William G. Ingram, President, Durham Technical Community College, Durham, North Carolina; Rose H. Johnson, President, Haywood Community College, Clyde, North Carolina; Myles T. Jones, Realtor, Coldwell Banker Huff and Pennink Advantage, Fayetteville, North Carolina; Augusta A. Julian, President, Bluegrass Community and Technical College, Lexington, Kentucky; Keith P. Keeran, Chancellor of the University, Kentucky Christian University, Grayson, Kentucky; Mary P. Kirk, President, Montgomery Community College, Troy, North Carolina; Charles D. Lein, Retired President, Stuller, Inc./Management Consultant, Lafayette, Louisiana; Vicki Vernon Lott, Special Assistant to the President for Assessment, Rust College, Holly Springs, Mississippi; William T. Luckey Jr., President, Lindsey Wilson College, Columbia, Kentucky; E. Magee, M.D., The Magee Clinic, Jackson, Mississippi; Paul W. Martin, Jr., Chief Managing Member, Clarity Resources LLC, Knoxville, Tennessee; Terry M. McConathy, Executive Vice President and Dean of the Graduate School, Louisiana Tech University, Ruston, Louisiana; Ann M. McElaney-Johnson, Vice President for Academic & Student Affairs and Dean of the College, Salem College, Winston-Salem, North Carolina; Charles Edward Meadows, President, Pensacola Junior College, Pensacola, Florida; Gordon E. Michalson Jr., President, New College of Florida, Sarasota, Florida; Bruce T. Murphy, Chief Academic Officer, Air University, Maxwell Air Force Base, Alabama; Darrell F. Parker, Dean, Johnson College of Business and Economics, University of South Carolina Upstate, Spartanburg, South Carolina; Emma B. Perry, Dean of Libraries, Southern University and A & M College, Baton Rouge, Louisiana; E. Clorisa Phillips, Associate Provost for Institutional Effectiveness, University of Virginia, Charlottesville, Virginia; Martin H. Posey, Professor and Chair, Department of Biology and Marine Biology, University of North Carolina Wilmington, Wilmington, North Carolina; Gloria W. Raines, Vice Chancellor for Student Affairs,

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Louisiana State University in Shreveport, Shreveport, Louisiana; Trudie Kibbe Reed, President, Bethune-Cookman University, Daytona Beach, Florida; Rosalind Reichard, President, Emory and Henry College, Emory, Virginia; John H. Russell, President, McMurry University, Abilene, Texas; Martha D. Saunders, President, The University of Southern Mississippi, Hattiesburg, Mississippi; E. Joseph Savoie, President, The University of Louisiana at Lafayette, Lafayette, Louisiana; Phil A. Sutphin, President, East Central Community College, Decatur, Mississippi; L. Steve Thornburg, President, Cleveland Community College, Shelby, North Carolina; John G. Thornell, Vice President for Academic Affairs and Provost, University of North Alabama, Florence, Alabama; Denise M. Trauth, President, Texas State University-San Marcos, San Marcos, Texas; Andrew Westmoreland, President, Samford University, Birmingham, Alabama; Evans P. Whitaker, President, Anderson University, Anderson, South Carolina; and Stan A. Wilkins, Vice Chancellor for Academic Affairs, Bossier Parish Community College, Bossier City, Louisiana.

The following Board members were not in attendance: Roger G. Brown, Chancellor, The University of Tennessee

at Chattanooga, Chattanooga, Tennessee; Andy S. Gomez, Assistant Provost for Accreditation and Assessment, University of Miami, Coral Gables, Florida; Katherine M. Johnson, President, Pasco Hernando Community College, New Port Richey, Florida; Jack R. Lohmann, Vice Provost for Faculty and Academic Development, Georgia Institute of Technology, Atlanta, Georgia; L. Randolph Lowry III, President, Lipscomb University, Nashville, Tennessee; William A. McIntosh, President and CEO, National D-Day Memorial Foundation, Lynchburg, Virginia; Sidney A. McPhee, President, Middle Tennessee State University, Murfreesboro, Tennessee; Joseph C. Rallo, President, Angelo State University, San Angelo, Texas; William A. Staples, President, University of Houston-Clear Lake, Houston, Texas; and Susan A. Winsor, President, Aiken Technical College, Aiken, South Carolina.

The Board approved the minutes of its December 2009 Executive Business Meeting. Copies of the minutes of the December 2009 and March 2010 Executive Council meetings were presented to the Board as information.

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## Report from the Chair

Chair Hilpert reported that during its meetings on June 22-23, 2010, the Executive Council discussed or took action on the following items:

1. Approved the 2010-2011 budget of the SACS Commission on Colleges.
2. Discussed possible agenda items for December's state meetings and decided to focus on the impact of the new federal regulations on the membership. Each state will be provided an outline of changes that will directly affect the membership.
3. Reviewed staff reports on the April Small College Initiative on distance education, substantive change activities, the technology taskforce, and the office of training and research.
4. Reviewed and forwarded four revised/new policies to the Board for final approval.

In addition, the Chair spent considerable time reviewing the Council's decisions regarding the purchase of 1866 Southern Lane—the current office of the Southern Association. He indicated that in 2009, SACSCASI moved out of 1866 Southern Lane because of staff growth. With CASI's departure, the College Commission became the only resident of the building. The Commission was placed in the position of either having to buy the building or move to another facility and rent or own that facility. Given the options, the Executive Council took the following actions: (1) approved the purchase of 1866 Southern Lane and (2) approved a loan to purchase the

building. Bankers from Atlantic Capital Bank attended the meeting of the Council and presented their proposed terms for a loan to SACSCOC, which included a mortgage of the purchased property to Atlantic Capital Bank, among other items set forth on the Term Sheet. The Chair discussed the provisions of the loan and then asked Board members if there were any questions, comments, or challenges regarding the Council's decisions. Hearing none, the Chair deemed the actions of the Executive Council with regard to the purchase of 1866 Southern Lane and the loan to facilitate that purchase, as set forth in Exhibit A, to have been ratified and approved by the Board.

The Chair then called on Mr. Patrick McKee, Commission legal counsel, to update the Board regarding legal matters. Mr. McKee reported on the current cases of St. Andrews Presbyterian College, Paul Quinn College, and Hiwassee College. In addition, he expanded on the Chair's remarks delivered during the Joint Meeting of Committees on Tuesday morning regarding legal representation of Board members during litigation with institutions removed from accreditation. Finally, he explained the need for Board members to recuse themselves from the review of publicly-traded institutions where there is an appearance or actual conflict of interest due to investment in their stock or where there is any non-public knowledge regarding possible changes to the stock value of such institutions.

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## Report from the President of the Commission

Dr. Belle S. Wheelan, President of SACS Commission on Colleges, thanked Board members and staff for their support and assistance this past year. She expressed appreciation to the Council and C & R readers for their diligence and time in preparing for and making decisions regarding policies and the accreditation of institutions. Wheelan updated the Board on the regional commissions and their activities, presented the Commission's budget and entertained questions

about some of the line items; and updated them regarding higher education legislative actions in Washington, D.C. In addition, she expressed her appreciation for the dedication, contributions, and many years of service of Commission staff members Dr. David Carter, Director of Training and Research, and Dr. Gerald Lord, Vice President, who are retiring later this summer. Dr. Carter joined the Commission staff in 1988; Dr. Lord in 1991.

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## Actions on Commission Policies, Procedures, and Best Practices

The Board of Trustees took the following actions in regard to Commission policies, procedures, and best practices:

1. *Distance and Correspondence Education.* Approved the revised policy that (1) incorporates the HEOA's definition of distance education with the Commissions, (2) defines correspondence education in accord with that of the HEOA, (3) requires student authentication for enrollment in distance or correspondence education, (4) requires an institution to ensure that distance and correspondence programs comply with the *Principles*, (5) requires an institution to report accurate headcount enrollment on its annual profile submitted to the Commission, and (6) outlines guidelines for institutions and evaluators to use when assessing the quality of distance and correspondence education.
2. *Third-Party Comments by the Public.* Approved the revised policy that responds to a federal regulation requiring accrediting commissions to have a policy that would invite public comments about an institution undergoing reaffirmation or initial accreditation. The changes (1) define the public as being everyone but employees of an institution, (2) alters the timeline in the processing of the third-party comment, (3) requires an individual submitting a comment to complete a form, and (4) makes it mandatory that staff forward all third-party comments to the institution in advance of its on-site visit.
3. *Collaborative Academic Arrangements.* Approved the new policy that addresses collaborative arrangements that

an institution accredited by SACSCOC may enter into with other COC-accredited, non-COC accredited, or non-accredited institutions. It (1) defines dual degrees (and other educational programs) and joint degrees; (2) requires that for such an arrangement, the Commission's accredited institution assumes responsibility for the integrity of the collaborative academic arrangement, the quality of credits recorded on transcripts, and compliance with accreditation standards; (3) for undergraduate degrees from participating institutions in a collaborative arrangement, allows students to be awarded an academic credential from a SACSCOC institution when 25% or more credits are earned through that institution's own direct instruction; for graduate degrees, when one-third or more of the credits are earned through that institution's own direct instruction; and (4) outlines substantive change processes applicable for dual degrees and for joint degrees. This policy replaces two current Commission policies: "The Transfer or Transcribing of Academic Credit" and "Joint Curricular Ventures Involving the Award of Credit by Member Institutions."

4. *Best Practices for Developing Policy and Procedure Documents.* The *Principles* has a number of standards requiring an institution to have a policy. The Board approved this best practice statement that outlines elements of a functional policy and procedures for its implementation. It may be used by institutions or evaluators.

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## Actions on Accreditation

The SACSCOC Board of Trustees approved the following actions of the Committees on Compliance and Reports and the Executive Council. The following list *does not include* the names of institutions required only to submit additional monitoring reports unless the review resulted in a negative or an adverse action.

### The Commission reaffirmed the accreditation of the following institutions:

Albany Technical College, Albany, Ga.  
Art Institute of Atlanta, Atlanta, Ga.  
Atlanta Technical College, Atlanta, Ga.  
Belmont Abbey College, Belmont, N.C.  
Bevill State Community College, Sumiton, Ala.  
Bluegrass Community and Technical College, Lexington, Ky.  
Carteret Community College, Morehead City, N.C.  
Cisco College, Cisco, Tex.  
Dillard University, New Orleans, La.  
Frank Phillips College, Borger, Tex.  
George Corley Wallace State Community College, Selma, Ala.  
Huntingdon College, Montgomery, Ala.  
Huston-Tillotson University, Austin, Tex.  
J. Sargeant Reynolds Community College, Richmond, Va.  
Jacksonville College, Jacksonville, Tex.  
Jefferson Community and Technical College, Louisville, Ky.  
Lake City Community College, Lake City, Fla.  
Laredo Community College, Laredo, Tex.  
Middle Georgia Technical College, Warner Robins, Ga.  
Midlands Technical College, Columbia, S.C.  
Mississippi Gulf Coast Community College,  
Perkinston, Miss.  
Mountain Empire Community College, Big Stone Gap, Va.  
North Carolina Wesleyan College, Rocky Mount, N.C.  
Northeast Mississippi Community College,  
Booneville, Miss.  
Northeast State Community College, Blountville, Tenn.  
Panola College, Carthage, Tex.  
Pasco-Hernando Community College, New Port Richey, Fla.  
Piedmont Virginia Community College, Charlottesville, Va.  
Roane State Community College, Harriman, Tenn.  
Robeson Community College, Lumberton, N.C.  
South Texas College, McAllen, Tex.  
Southwest Mississippi Community College, Summit, Miss.  
Southwestern Christian College, Terrell, Tex.  
T.A. Lawson State Community College, Birmingham, Ala.  
Temple College, Temple, Tex.  
Tennessee Wesleyan College, Athens, Tenn.  
Tri-County Community College, Murphy, N.C.  
Truett-McConnell College, Cleveland, Ga.  
Volunteer State Community College, Gallatin, Tenn.  
Wade College, Dallas, Tex.

### The Commission reaffirmed the accreditation of the following institutions and removed them from sanction:

Eastern Shore Community College, Melfa, Va. (*Removed from Warning*)  
Lamar University, Beaumont, Tex. (*Removed from Warning*)  
Tougaloo College, Tougaloo, Miss (*Removed from Warning*)

### The Commission granted initial accreditation to the following institutions (Retroactive to January 1, 2010):

Ave Maria University, Ave Maria, Fla. (Level V)  
Everglades University, Boca Raton, Fla. (Level III)  
Watkins College of Art and Design, Nashville, Tenn. (Level II)

### The Commission granted candidacy to the following institutions (Effective June 24, 2010):

Appalachian College of Pharmacy, Oakwood, Va.  
Digital Media Arts College, Boca Raton, Fla.  
Lanier Technical College, Oakwood, Ga.  
South Georgia Technical College, Americus, Ga.  
Southern Virginia University, Buena Vista, Va.

### The Commission continued candidacy for a two-year period for the following institution:

American College of Acupuncture and Oriental Medicine, Houston, Tex.

### The Commission authorized a candidacy committee to the following institution:

J.F. Drake State Technical College, Huntsville, Ala.

### The Commission accredited the following member institutions at a more advanced degree level:

Air University, Maxwell Air Force Base, Ala.  
*Moved from Level III to Level V to offer the Ph.D. in Military Strategy*  
The Baptist College of Florida, Graceville, Fla.  
*Moved from Level II to Level III to offer the Master of Arts in Christian Studies*  
College of Central Florida (*formerly Central Florida Community College*), Ocala, Fla.  
*Moved from Level I to Level II to offer the Bachelor of Applied Science in Business and Organizational Management and the Bachelor of Science in Early Childhood Education*  
Morehead State University, Morehead, Ky.  
*Moved from Level IV to Level V to offer the Doctor of Education (Ed.D.)*  
Pensacola Junior College, Pensacola, Fla.  
*Moved from Level I to Level II to offer the Bachelor of Science in Nursing and the Bachelor of Applied Science in Administration and Supervision*  
Saint Johns River Community College, Palatka, Fla.  
*Moved from Level I to Level II to offer the Bachelor of Science in Early Childhood Development and the Bachelor of Applied Science in Organizational Management*

*continued on next page*

Victory University (formerly Crichton College),  
Memphis, Tenn.  
*Moved from Level II to Level III to offer the Master of Science  
in Professional Counseling*

**The Commission approved the following substantive  
change:**

Eastfield College, Mesquite, Tex.  
*Approved off-campus instructional sites at South Garland  
High School and Lakeview Centennial High School*

**The Commission continued the accreditation of the  
following institutions after conducting a visit to review  
their substantive changes:**

Angelo State University, San Angelo, Tex.  
*Review of membership at Level V offering the Doctor of  
Physical Therapy*

Art Institute of Atlanta, Atlanta, Ga.  
*Review of two branch campuses: Art Institute of Washing-  
ton – Northern Virginia and the Art Institute of Atlanta  
– Decatur, Ga.*

Art Institute of Houston, Houston, Tex.  
*Review of branch campus at Art Institute of Houston-North*

Barton College, Wilson, N.C.  
*Review of membership at Level III offering the M.Ed. in  
Elementary Education*

Central Virginia Community College, Lynchburg, Va.  
*Review of the following off-campus instructional sites: Alta  
Vista Center, Bedford Center, and Appomattox Center*

College of Coastal Georgia, Brunswick, Ga.  
*Review of membership at Level II offering the Bachelor of  
Science in Education, the Bachelor of Science in Nursing,  
and the Bachelor of Business Administration*

J. Sargeant Reynolds Community College, Richmond, Va.  
*Review of the following off-campus instructional sites: Ha-  
nover High School, Richmond Technical Center, Chesterfield  
Fire and EMS, and Hanover County Fire and EMS*

Keiser University, Ft. Lauderdale, Fla.  
*Review of membership at Level V offering the Ph.D. in Edu-  
cational Leadership*

Lincoln Memorial University, Harrogate, Tenn.  
*Review of the Doctor of Jurisprudence offered in Knoxville,  
Tenn.*

Northeast Mississippi Community College,  
Booneville, Miss.  
*Review of an instructional off-campus site located at Corinth,  
Miss.*

Palm Beach State College, Lake Worth, Fla.  
*Review of membership at Level II offering the Bachelor of  
Applied Science in Supervision and Management*

Piedmont College, Demorest, Ga.  
*Review of membership at Level V offering the Ed.D. in  
Teaching and Learning*

Randolph Community College, Asheboro, N.C.  
*Review of two new off-campus sites located in Randleman  
and Asheboro, N.C.*

Seminole State College of Florida, Sanford, Fla.  
*Review of Altamonte Springs Center, an off-campus  
instructional site*

Universidad de las Americas-AC, Mexico City, Mexico  
*Review of membership at Level V offering the Doctor in  
Psychology*

University of the Incarnate Word, San Antonio, Tex.  
*Review of the Doctor of Optometry and the Doctor of  
Pharmacy*

Victory University (formerly called Crichton College),  
Memphis, Tenn.  
*Review of the change of ownership from a private, not-for-  
profit, to a private, for-profit institution.*

Virginia Commonwealth University, Richmond, Va.  
*Review of the following off-campus instructional sites: (1)  
Hermitage High School (Henrico County, Va.) – M.Ed. in  
Educational Leadership, Post-Master's Certificate in Educa-  
tional Leadership, and Ph.D. in Education and (2) Thompson  
Middle School (Richmond, Va.) – M.Ed. in Educational  
Leadership, Post Master's Certificate in Educational Leader-  
ship, M.Ed. in Curriculum and Instruction (Health and  
Physical Education Track), and Ph.D. Education.*

Virginia Western Community College, Roanoke, Va.  
*Review of off-campus instructional sites at Greenfield Educa-  
tion Center and Roanoke Higher Education Center*

**The Commission approved the following consolidation/  
merger:**

Valdosta Technical College, Valdosta, Ga.  
*Approved the merger/consolidation of Valdosta Technical  
College and East Central Technical College to be called Wiregrass  
Georgia Technical College*

**The Commission removed the following institutions  
from Warning:**

Eastfield College, Mesquite, Tex.  
ECPI College of Technology, Virginia Beach, Va.

**The Commission removed the following institution from  
Probation:**

Texas Southern University, Houston, Tex.

**Sanctions and other Negative Actions**

**The Commission denied membership at a more  
advanced degree level to the following institutions:**

Gulf Coast Community College, Panama City, Fla.  
*Denied approval of membership at Level II to offer the  
Bachelor of Applied Science in Technology Management  
because the institution did not provide an acceptable plan and  
supporting documentation to ensure that it has the capability  
to comply with the following standards as they relate to the  
substantive change: Core Requirement 2.7.2 (Program Con-  
tent), Core Requirement 2.10 (Student Support Services),  
Comprehensive Standard 3.3.1.1 (Institutional Effectiveness  
– educational programs), Comprehensive Standard 3.4.11  
(Academic Program Coordination), and Comprehensive  
Standard 3.7.1 (Faculty Competence) of the Principles of  
Accreditation.*

Midway College, Midway, Ky.  
*Denied approval of membership at Level V to offer the Doc-  
tor of Pharmacy because the institution did not provide an  
acceptable plan and supporting documentation to ensure that  
it has the capability to comply with the following standards  
as they relate to the substantive change: Core Requirement  
2.9 (Learning Resources and Services), Core Requirement  
2.11.1 (Financial Resources), Comprehensive Standard 3.1.1  
(Mission), Comprehensive Standard 3.2.7 (Organizational  
Structure), Comprehensive Standard 3.4.10 (Responsibility  
for Curriculum), and Comprehensive Standard 3.7.1 (Faculty  
Competence) of the Principles of Accreditation.*

Winston-Salem State University, Winston-Salem, N.C.  
*Denied approval of membership at Level V to offer the Doctor of Physical Therapy because the institution did not provide an acceptable plan and supporting documentation to ensure that it has the capability to comply with the following standards as they relate to the substantive change: Core Requirement 2.7.2 (Program Content), Core Requirement 2.8 (Faculty), Core Requirement 2.9 (Learning Resources and Services), Core Requirement 2.10 (Student Support Services), and Core Requirement 2.11.1 (Financial Resources) of the Principles of Accreditation.*

**The Commission denied approval of the following substantive change:**

Webber International University, Babson Park, Fla.  
*Denied approval of the Executive MBA program to be offered in China because the institution did not provide an acceptable plan and supporting documentation to ensure that it has the capability to comply with the following standards as they relate to the substantive change: Core Requirement 2.7.2 (Program Content), Core Requirement 2.8 (Faculty), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.4.7 (Consortial Relationships/Contractual Agreements), Comprehensive Standard 3.7.1 (Faculty Competence), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.*

**The Commission placed the following institutions on Warning:**

Augusta Technical College, Augusta, Ga.  
*For six months for failure to comply with Core Requirement 2.8 (Faculty) of the Principles of Accreditation.*

Erskine College, Due West, S.C.  
*For twelve months for failure to comply with Core Requirement 2.2 (Governing Board), Comprehensive Standard 3.2.4 (External Influence), Comprehensive Standard 3.2.6 (Board/administration distinction), and Comprehensive Standard 3.7.4 (Academic Freedom) of the Principles of Accreditation.*

Pamlico Community College, Grantsboro, N.C.  
*For twelve months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs) of the Principles of Accreditation.*

**The Commission denied reaffirmation, continued accreditation, and placed the following institutions on Warning:**

Bauder College, Atlanta, Ga.  
*For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.2 (Quality Enhancement Plan), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.4.11 (Academic Program Coordination), Comprehensive Standard 3.5.1 (College-level Competencies), Comprehensive Standard 3.7.1 (Faculty Competence), Comprehensive Standard 3.10.1 (Financial Stability), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.*

Stillman College, Tuscaloosa, Ala.  
*For six months for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.*

Randolph Community College, Asheboro, N.C.  
*For twelve months for failure to comply with Core Requirement 2.8 (Faculty) and Comprehensive Standard 3.3.2 (Quality Enhancement Plan) of the Principles of Accreditation.*

Florida Christian College, Kissimmee, Fla.  
*For twelve months for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Administrative Support Services), Comprehensive Standard 3.3.1.3 (Institutional Effectiveness: Educational Support Services), Comprehensive Standard 3.3.1.5 (Institutional Effectiveness: Community/public service), Comprehensive Standard 3.5.1 (College-Level Competencies), Comprehensive Standard 3.5.4 (Terminal Degrees of Faculty), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.*

**The Commission denied reaffirmation, continued accreditation, and placed the following institution on Probation:**

Saint Paul's College, Lawrenceville, Va.  
*For twelve months for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Core Requirement 2.10 (Student Support Services), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.2.8 (Qualified Administrative/Academic Officers), CS 3.3.1.2 (Institutional Effectiveness: Administrative Support Services), CS 3.3.1.3 (Institutional Effectiveness: Educational Support Services), Comprehensive Standard 3.4.1 (Academic Program Approval), Comprehensive Standard 3.4.10 (Responsibility for Curriculum), Comprehensive Standard 3.5.4 (Terminal Degrees of Faculty), Comprehensive Standard 3.7.1 (Faculty Competence), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.4 (Control of Finances), Comprehensive Standard 3.10.5 (Control of Sponsored Research/External Funds), and Comprehensive Standard 3.11.3 (Physical Facilities) of the Principles of Accreditation.*

**The Commission denied reaffirmation, continued accreditation, and continued the following institution on Probation:**

Concordia College, Selma, Ala.  
*For six months for failure to comply with Core Requirement 2.8 (Faculty), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.4 (Control of Finances), Comprehensive Standard 3.10.5 (Control of Sponsored Research/External Funds), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.*

Chair Hilpert asked Diane Calhoun-French, Chair of the Committee on Fifth-Year Interim Reports, to report on the reviews of 37 Track B institutions that make up the 2014 reaffirmation class.

There being no further business, the meeting was adjourned at 11:10 a.m.

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## Minutes of the Business Session of the SACSCOC Board of Trustees - December 6, 2010

The SACSCOC Board of Trustees met in Executive Session on Monday, December 6, 2010, at 3:30 p.m. at the Kentucky International Convention Center in Louisville, Kentucky. Chair John Hilpert, President of Delta State University in Mississippi, presided. Gloria W. Raines, Vice Chancellor for Student Affairs, Louisiana State University in Shreveport and Vice Chair of the SACSCOC Board of Trustees, served as recorder.

Dr. Raines called the roll. The following Board members were in attendance: William T. Abare Jr., President, Flagler College, St. Augustine, Florida; Wayne D. Andrews, President, Morehead State University, Morehead, Kentucky; MaryLou Apple, President, Motlow State Community College, Lynchburg, Tennessee; John W. Bardo, Chancellor, Western Carolina University, Cullowhee, North Carolina; Robert P. Benson Jr., Attorney at Law, Benson, Byrne, Risch, Siemens & Lange, Louisville, Kentucky; Wilsie S. Bishop, Chief Operating Officer and Vice President for Health Affairs, East Tennessee State University, Johnson City, Tennessee; Robert G. Boehmer, Associate Provost for Academic Planning, University of Georgia, Athens, Georgia; Trina B. Boteler, Vice President of Academic Affairs, Chattahoochee Technical College, Marietta, Georgia; Jennifer L. Braaten, President, Ferrum College, Ferrum, Virginia; Stephen R. Briggs, President, Berry College, Mount Berry, Georgia; Roger G. Brown, Chancellor, The University of Tennessee at Chattanooga, Chattanooga, Tennessee; Diane M. Calhoun-French, Provost & Vice President for Academic and Student Affairs, Jefferson Community and Technical College, Louisville, Kentucky; Virginia M. Carson, President, South Georgia College, Douglas, Georgia; Theresa Y. Chiang, Vice President for Academic Administration, The University of Texas Health Science Center at San Antonio, San Antonio, Texas; Larry L. Earvin, President & CEO, Huston-Tillotson University, Austin, Texas; Scott D. Elliott, President, Meridian Community College, Meridian, Mississippi; Richard J. Federinko, Senior Vice Chancellor for Student Services and Administration, Troy University, Troy, Alabama; Benito Flores, Dean, Division of Engineering and Technologies, Universidad de Monterrey, NL, Mexico; Frank Friedman, President, Piedmont Virginia Community College, Charlottesville, Virginia; Kenneth R. Garren, President, Lynchburg College, Lynchburg, Virginia; Andy S. Gomez, Associate Provost for Planning, Institutional Research, and Assessment, University of Miami, Coral Gables, Florida; Robert C. Gordon, D.D.S., Orangeburg, South Carolina; Walter Harris Jr., Distinguished University Professor and Professor of Music, Loyola University New Orleans, New Orleans, Louisiana; Vicki P. Hawsey, President, Wallace State Community College, Hanceville, Alabama; John M. Hilpert, President, Delta State University, Cleveland, Mississippi; Carl M. Hite, President, Cleveland State Community College, Cleveland, Tennessee; Robin W. Hoffman, President, DeKalb Technical College, Clarkston, Georgia; William G. Ingram, President, Durham Technical Community College, Durham, North Carolina; Katherine M. Johnson, President, Pasco Hernando Community College, New Port Richey, Florida; Rose H. Johnson, President, Haywood Community College,

Clyde, North Carolina; Myles T. Jones, Realtor, Coldwell Banker Huff and Pennink Advantage, Fayetteville, North Carolina; Augusta A. Julian, President, Bluegrass Community and Technical College, Lexington, Kentucky; Keith P. Keeran, Chancellor of the University, Kentucky Christian University, Grayson, Kentucky; Mary P. Kirk, President, Montgomery Community College, Troy, North Carolina; Jack R. Lohmann, Vice Provost for Faculty and Academic Development, Georgia Institute of Technology, Atlanta, Georgia; Vicki Vernon Lott, Special Assistant to the President for Assessment, Rust College, Holly Springs, Mississippi; L. Randolph Lowry III, President, Lipscomb University, Nashville, Tennessee; William T. Luckey Jr., President, Lindsey Wilson College, Columbia, Kentucky; D.E. Magee, The Magee Clinic, Jackson, Mississippi; Terry M. McConathy, Executive Vice President and Dean of the Graduate School, Louisiana Tech University, Ruston, Louisiana; Ann M. McElaney-Johnson, Vice President for Academic & Student Affairs and Dean of the College, Salem College, Winston-Salem, North Carolina; Charles Edward Meadows, President, Pensacola State College, Pensacola, Florida; Gordon E. Michalson Jr., President, New College of Florida, Sarasota, Florida; Bruce T. Murphy, Chief Academic Officer, Air University, Maxwell Air Force Base, Alabama; Darrell F. Parker, Dean, Johnson College of Business and Economics, University of South Carolina Upstate, Spartanburg, South Carolina; Emma B. Perry, Dean of Libraries, Southern University and A & M College, Baton Rouge, Louisiana; E. Clorisa Phillips, President, Virginia Intermont College, Bristol, Virginia; Martin H. Posey, Professor and Chair, Department of Biology and Marine Biology, University of North Carolina Wilmington, Wilmington, North Carolina; Gloria W. Raines, Vice Chancellor for Student Affairs, Louisiana State University in Shreveport, Shreveport, Louisiana; Joseph C. Rallo, President, Angelo State University, San Angelo, Texas; Trudie Kibbe Reed, President, Bethune-Cookman University, Daytona Beach, Florida; Rosalind Reichard, President, Emory and Henry College, Emory, Virginia; John H. Russell, President, McMurry University, Abilene, Texas; Martha D. Saunders, President, The University of Southern Mississippi, Hattiesburg, Mississippi; E. Joseph Savoie, President, The University of Louisiana at Lafayette, Lafayette, Louisiana; William A. Staples, President, University of Houston-Clear Lake, Houston, Texas; Phil A. Sutphin, President, East Central Community College, Decatur, Mississippi; L. Steve Thornburg, President, Cleveland Community College, Shelby, North Carolina; John G. Thornell, Vice President for Academic Affairs and Provost, University of North Alabama, Florence, Alabama; Denise M. Trauth, President, Texas State University-San Marcos, San Marcos, Texas; Andrew Westmoreland, President, Samford University, Birmingham, Alabama; Evans P. Whitaker, President, Anderson University, Anderson, South Carolina; Stan A. Wilkins, Vice Chancellor for Academic Affairs, Bossier Parish Community College, Bossier City, Louisiana; and Susan A. Winsor, President, Aiken Technical College, Aiken, South Carolina.

The following Board members were not in attendance: Pamela D. Anglin, President, Paris Junior College, Paris,

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Texas; Franklyn M. Casale, President, Saint Thomas University, Miami Gardens, Florida; Brenda S. Fettrow, Deputy City Manager, City of Cocoa, Cocoa, Florida; Kevin E. Grady, Retired Partner, Alston & Bird LLP, Atlanta, Georgia; Thomas L. Hallman, Chancellor, University of South Carolina Aiken, Aiken, South Carolina; Paul Hankins, President, Alabama Association of Independent Colleges & Universities, Montgomery, Alabama; Kennard Hill, Senior Advisor, Dell Perot Systems Health Care, Wichita Falls, Texas; Billy D. Hilyer, President, Faulkner University, Montgomery, Alabama; Charles D. Lein, Retired President, Stuller, Inc./

Management Consultant, Lafayette, Louisiana; Paul W. Martin, Jr., Chief Managing Member, Clarity Resources LLC, Knoxville, Tennessee; William A. McIntosh, President and CEO, National D-Day Memorial Foundation, Lynchburg, Virginia; and Sidney A. McPhee, President, Middle Tennessee State University, Murfreesboro, Tennessee.

The Board approved the minutes of its June 2010 Executive Business Meeting. A summary of the minutes of the June 2010 Executive Council meeting was presented as information.

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## Report from the Chair

Chair Hilpert called on Commission legal counsel, Mr. Patrick McKee, for a report to the Board. Mr. McKee updated the Board regarding current and former litigation cases. In addition, he reviewed Board members' obligations when evaluating publicly traded institutions, the stock of which immediate family may own directly. He reviewed all the provisions of the policy outlining their obligations for confidentiality. Knowing that the Board was to vote on an institution recommended for removal from accreditation, McKee reminded Board members to retain notes, materials, and all documents related to the review of the case so that it would be available during discovery should the institution enter into litigation with SACSCOC. Finally, he informed the Board that the Bylaws had been edited with no substantive change and approved by the Council. Board action was not necessary.

Chair Hilpert reported to the Board that during sessions on December 3-5, 2010, the Executive Council took the following actions:

1. Reviewed and commented on the following staff reports: Substantive change activities, applicant and candidate activities, and the small college initiative scheduled for spring 2011 that will focus on institutional effectiveness.
2. Approved the 2009-2010 FY audit.
3. Received and accepted a report from the Council's

Investment Committee chaired by John Bardo, Chancellor, Western Carolina University.

4. Endorsed several policies and operational guidelines for Commission staff.
5. Modified the Commission policy, "Alternative Procedures for complying with Core Requirement 2.7.4" by adding procedures for filing the proposal.
6. Took action on the Recommendations of the Committees on Compliance and Reports and forwarded the reports to the Board for final action.
7. Announced the appointment of the 2011 *Principles Review* Committee which will be charged to (1) solicit comments from the membership and constituencies, (2) review the new regulations from the DOE for required inclusion, (3) consider all comments and expectations and create a draft of proposed changes, (4) send the proposal to the membership and post on the web for a call for comment, and (5) present its final report to the Executive Council and the Board of Trustees in June 2011 for referral to the membership for a final vote in December 2011.
8. Approved editorial changes to the SACSCOC Bylaws.

Chair Hilpert also confirmed the 2011 meeting dates of the Board: March 21-23 for the spring meeting of the Executive Council, June 20-23 for the summer meeting of the Board, and December 3-6 for the Annual Meeting.

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## Recognition of Outgoing COC Board of Trustees

The Chair recognized Board members whose terms expired December 2010 and commended them for their many contributions. Retiring Trustees included the following: Jennifer Braaten, Virginia Carson, Richard Federinko, Frank Friedman, Keith Keeran, Mary Kirk, Randy Lowry, Bill McIntosh, Bruce Murphy, and Denise Trauth. Belle S. Wheelan, President of SACS Commission on Colleges, presented gifts of appreciation to each of the retiring members for their many years of service on the Board. She commented on the great group of retiring volunteers whose strength had made a mark on the work of the Commission. She also presented a special gift to Gloria Raines in appreciation for her leadership

as she served six years as a Board member and one year as Vice Chair of the Board.

Wheelan continued with her presentation by expressing her appreciation to all Board members and C & R Chairs for their dedication and service and for their support. She updated the Board on financial issues, the impact of the newly-adopted HEOA reauthorization bill, the activities of special study committees, the Summer Institute, the impact of the Commission's separate incorporation including the transfer of assets, and an update on the proposed increase in the dues for a one-time application to operations.

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## Report of the Nominating Committee regarding Nominees to the Board of Trustees and Election of the 2011 Executive Council

The Board of Trustees reviewed the slate of nominees presented by the Commission's Nominating Committee, chaired by Jerry Wallace, President of Campbell University, and approved the following list of individuals to serve as members of the 2011 Executive Council of the SACS Commission on Colleges: John Hilpert, President, Delta State University, Miss. (Chair); Franklyn M. Casale, President, Saint Thomas University, Fla. (Vice Chair); John W. Bardo, Chancellor, Western Carolina University, N.C.; Larry L. Earvin, President, Huston-Tillotson University, Tex.; Kevin E. Grady, partner (retired), Alston & Bird LLP, Ga. (*public representative*); Thomas L. Hallman, Chancellor, University of South Carolina Aiken, S.C.; Vicki P. Hawsey, President, Wallace State Community College, Ala.; Carl M. Hite, President,

Cleveland State Community College, Cleveland, Tenn; Robin W. Hoffman, President, DeKalb Technical College, Clarkston, Ga.; William T. Luckey, Jr., President, Lindsey Wilson College, Ky.; Rosalind Reichard, President, Emory and Henry College, Emory, Va.; Martha D. Saunders, President, University of Southern Mississippi, Miss.; and E. Joseph Savoie, President, The University of Louisiana at Lafayette, Lafayette, La.

The reports from the Nominating Committee for the Commission on Colleges regarding nominees to the SACSCOC Board of Trustees, the Appeals Committee of the College Delegate Assembly, and the SACS' Board of Trustees were presented as information. Chair Hilpert thanked the members of the 2010 Executive Council for coordinating the nominating processes in their respective states.

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## Report of the Nominating Committee for Chairs of the 2011 Committees on Compliance and Reports

The Board of Trustees reviewed the slate of nominees presented by the Commission's Nominating Committee for Chairs of the Committees on Compliance and Reports. The Committee, chaired by Board member Mary Kirk and comprised of other Board members completing their final terms with this meeting—Jennifer Braaten, Bruce Murphy, Keith Keeran, and Denise Trauth, presented its slate of

nominees and the Board approved the following Board members to serve as chairs of C & R for 2011:

- For re-election: Bill Abare and Diane Calhoun-French
- For election: Wilsie Bishop, Walter Harris, Bill Ingram, and John Russell

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## Actions on Accreditation

The Board of Trustees of SACS Commission on Colleges took the following actions regarding the accreditation status of institutions reviewed. The following list does not include the names of institutions required only to submit additional monitoring reports unless the review resulted in a negative or an adverse action.

### The Commission reaffirmed the accreditation of the following institutions:

Alabama State University, Montgomery, Ala.  
Bethune-Cookman University, Daytona Beach, Fla.  
Cabarrus College of Health Sciences, Concord, N.C.  
Carolina College of Health Sciences, Charlotte, N.C.  
Clearwater Christian College, Clearwater, Fla.  
Cumberland University, Lebanon, Tenn.  
Eastern Mennonite University, Harrisonburg, Va.  
Florida International University, Miami, Fla.  
Fort Valley State University, Fort Valley, Ga.  
Graduate Institute of Applied Linguistics, Dallas, Tex.  
Grambling State University, Grambling, La.  
The Institute for the Psychological Sciences, Arlington, Va.  
Jefferson College of Health Sciences, Roanoke, Va.  
Kentucky Christian University, Grayson, Ky.  
Meredith College, Raleigh, N.C.  
North Carolina A & T State University, Greensboro, N.C.

North Greenville University, Tigerville, S.C.  
Prairie View A & M University, Prairie View, Tex.  
St. Vincent de Paul Regional Seminary, Boynton Beach, Fla.  
Salem College, Winston-Salem, N.C.  
The Savannah College of Art and Design, Savannah, Ga.  
South Carolina State University, Orangeburg, S.C.  
Southern University and A & M College at Baton Rouge, Baton Rouge, La.  
Tarleton State University, Stephenville, Tex.  
Texas A & M University – Corpus Christi, Corpus Christi, Tex.  
Texas State University-San Marcos, San Marcos, Tex.  
Thomas More College, Crestview Hills, Ky.  
Tusculum College, Greeneville, Tenn.  
The University of Louisiana at Lafayette, Lafayette, La.  
University of North Carolina at Pembroke, Pembroke, N.C.  
University of North Texas Health Science Center at Ft. Worth, Fort Worth, Tex. (*includes approval of exception to CR 2.7.4*)  
University of Texas Health Science Center at Houston, Houston, Tex. (*includes approval of exception to CR 2.7.4*)  
University of Texas MD Anderson Cancer Center, Houston, Tex. (*includes approval of exception to CR 2.7.4*)  
The University of Texas of the Permian Basin, Odessa, Tex.  
The University of Texas at San Antonio, San Antonio, Tex.

The University of Texas at Tyler, Tyler, Tex.  
Valdosta State University, Valdosta, Ga.  
Virginia Polytechnic Institute and State University,  
Blacksburg, Va.  
Virginia Union University, Richmond, Va.  
Winston-Salem State University, Winston-Salem, N.C.  
William Carey University, Hattiesburg, Miss.  
Xavier University of Louisiana, New Orleans, La.

**The Commission reaffirmed the accreditation of the following institutions and removed them from sanction:**

Columbia International University, Columbia, S.C.  
*(removed from Warning)*  
Southern Wesleyan University, Central, S.C. *(removed from Warning)*

**The Commission granted candidacy to the following institutions (Effective December 6, 2010):**

Altamaha Technical College, Jesup, Ga.  
J. F. Drake State Technical College, Huntsville, Ala.

**The Commission accredited the following member institutions at a more advanced degree level:**

Brenau University, Gainesville, Ga.  
*Moved from Level IV to Level V to offer the Doctor of Nursing Practice*  
East Texas Baptist University, Marshall, Tex.  
*Moved from Level II to Level III to offer the Master of Arts in Religion and the Master of Education*  
ECPI College of Technology, Virginia Beach, Va.  
*Moved from Level II to Level III to offer the Master of Science in Information Technology*  
Gulf Coast Community College, Panama City, Fla.  
*Moved from Level I to Level II to offer the Bachelor of Applied Science in Technology Management*  
Jacksonville State University, Jacksonville, Ala.  
*Moved from Level IV to Level V to offer the Doctor of Science in Emergency Management*  
Mars Hill College, Mars Hill, N.C.  
*Moved from Level II to Level III to offer the Master of Education in Elementary Education*  
Midway College, Midway, Ky.  
*Moved from Level III to Level V to offer the Doctor of Pharmacy degree*  
Murray State University, Murray, Ky.  
*Moved from Level IV to Level V to offer the Doctor of Nursing Practice*  
Saint Catharine College, St. Catharine, Ky.  
*Moved from Level II to Level III to offer the Master of Arts in Leadership*  
Valencia Community College, Orlando, Fla.  
*Moved from Level I to Level II to offer the Bachelor of Science in Electrical and Computer Engineering Technology and a Bachelor of Science in Radiologic and Imaging Sciences*  
Wade College, Dallas, Tex.  
*Moved from Level I to Level II to offer the Bachelor of Arts in Merchandising and Design*  
Winston-Salem State University, Winston-Salem, N.C.  
*Moved from Level III to Level V to offer the Doctor of Physical Therapy*

**The Commission approved the following substantive changes:**

Bauder College, Atlanta, Ga.  
*Approved the Associate of Science in Nursing and the Licensed Practical Nurse*  
Keiser University, Ft. Lauderdale, Fla.  
*Approved change of governance from a private, for-profit to a private, not-for-profit institution*  
Southern Wesleyan University, Central, SC.  
*Approved the Master of Education in Administration and Supervision*

**The Commission continued the accreditation of the following institutions after conducting a visit to review their substantive changes:**

Criswell College, Dallas, Tex.  
*Review of change of governance*  
Florida International University, Miami, Fla.  
*Review of the College of Medicine offering the Doctor of Medicine*  
Lander University, Greenwood, S.C.  
*Review of Master of Education in Montessori Education program offered at an off-campus site at Swansea Primary School, Swansea, S.C.*  
North Central Texas College, Gainesville, Tex.  
*Review of the off-campus site in Graham, Tex., offering the Vocational Nursing program*  
Santa Fe College, Gainesville, Fla.  
*Review of membership at Level II offering the Bachelor of Applied Science in Health Services Administration and in Clinical Laboratory Science*  
South Carolina State University, Orangeburg, S.C.  
*Review of the following degrees: Master of Science in Transportation, Bachelor of Science in Nuclear Engineering, and the Master of Business Administration*  
South University, Savannah, Ga.  
*Review of the consolidation/merger with the Art Institute of Dallas and the Art Institute of Ft. Worth in Tex.*  
South University, Savannah, Ga.  
*Review of a new branch campus in Glenn Allen, Va.*  
State College of Florida, Manatee-Sarasota, Bradenton, Fla.  
*Review of membership at Level II offering the Bachelor of Science in Nursing*  
Texas A & M University-Commerce, Commerce, Tex.  
*Review of the following off-campus sites: (1) Central Park Campus, McKinney, Tex., (2) Higher Education Center, Rockwell, Tex., and (3) the Hanson-Sewell Center, Pittsburg, Tex.*  
Texas A & M University – Corpus Christi, Corpus Christi, Tex.  
*Review of the Hamlin Center in Corpus Christi, Tex.*  
Texas Wesleyan University, Fort Worth, Tex.  
*Review of the Doctor of Education (Ed.D.) and the Doctor in Nurse Anesthesia Practice (DNAP)*

**The Commission approved the following consolidation/merger:**

South University, Savannah, Ga.  
*The consolidation of South University with the Art Institute of Charlotte and the Art Institute of Raleigh-Durham in N.C.*

*continued on next page*

**The Commission removed the following institution from Warning:**

Augusta Technical College, Augusta, Ga.

**The Commission removed the following institution from Probation:**

Webber International University, Babson Park, Fla.

**Sanctions and other Negative Actions**

**The Commission denied membership at a more advanced degree level to the following institutions:**

Lambuth University, Jackson, Tenn.

*Denied move to Level III to offer the Master of Arts in Teaching because the institution did not provide an acceptable plan and supporting documentation to ensure that it has the capability to comply with the following standards as they relate to the substantive change: Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Administrative Support Services), Comprehensive Standard 3.4.11 (Academic Program Coordination), Comprehensive Standard 3.6.1 (Post-Baccalaureate Program Rigor), Comprehensive Standard 3.6.2 (Graduate Curriculum), Comprehensive Standard 3.7.1 (Faculty Competence), Comprehensive Standard 3.8.1 (Learning/Information Resources), Comprehensive Standard 3.8.2 (Instruction of Library Use), Comprehensive Standard 3.8.3 (Qualified Staff), and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.*

Paine College, Augusta, Ga.

*Denied move to Level III to offer the Master of Arts in Teaching because the institution did not provide an acceptable plan and supporting documentation to ensure that it has the capability to comply with the following standards as they relate to the substantive change: Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.3 (Institutional Effectiveness: Educational Support Services), Comprehensive Standard 3.4.9 (Academic Support Services), Comprehensive Standard 3.4.11 (Academic Program Coordination), Comprehensive Standard 3.6.1 (Post-Baccalaureate Program Rigor), Comprehensive Standard 3.6.2 (Graduate Curriculum), Comprehensive Standard 3.7.1 (Faculty Competence), Comprehensive Standard 3.8.1 (Learning/Information Resources), and Comprehensive Standard 3.8.2 (Instruction of Library Use) of the Principles of Accreditation.*

**The Commission denied approval of the following proposed substantive change:**

Lambuth University, Jackson, Tenn.

*Denied approval to expand coursework in education programs offered through distance learning because the institution did not provide an acceptable plan and supporting documentation to ensure that it has the capability to comply with the following standards as they relate to the substantive change: Core Requirement 2.11.1 (Financial Resources); Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Administrative Support Services), Comprehensive Standard 3.4.7 (Consortia Relationships/Contractual Agreements), Comprehensive Standard 3.4.9 (Academic Support Services), Comprehensive Standard 3.4.11 (Academic Program Coordination), Comprehensive Standard 3.4.12 (Technology Use), Comprehensive Standard 3.5.4 (Terminal Degrees of Faculty), Comprehensive Standard 3.7.3 (Faculty Development), Comprehensive Standard 3.8.2 (Instruction of Library Use), Comprehensive Standard*

*3.10.1 (Financial Stability), and Comprehensive Standard 3.11.3 (Physical Facilities) of the Principles of Accreditation.*

**The Commission placed the following institutions on Warning:**

Carson-Newman College, Jefferson City, Tenn.

*For twelve months for failure to comply with Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.*

Dabney S. Lancaster Community College, Clifton Forge, Va.

*For twelve months for failure to comply with Core Requirement 2.8 (Faculty), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.4.11 (Academic Program Coordination), and Federal Requirement 4.5 (Student Complaints) of the Principles of Accreditation.*

Fisk University, Nashville, Tenn.

*For six months for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.*

Germanna Community College, Locust Grove, Va.

*For six months for failure to comply with Comprehensive Standard 3.12.1 (Substantive Change) of the Principles of Accreditation.*

Jefferson State Community College, Birmingham, Ala.

*For six months for failure to comply with Core Requirement 2.8 (Faculty) of the Principles of Accreditation.*

South Plains College, Levelland, Tex.

*For twelve months for failure to comply with Core Requirement 2.8 (Faculty), Comprehensive Standard 3.3.1.1, (Institutional Effectiveness: Educational Programs), and Comprehensive Standard 3.7.1 (Faculty Competence) of the Principles of Accreditation.*

**The Commission continued the following institution on Warning:**

Greensboro College, Greensboro, N.C.

*For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.*

**The Commission denied reaffirmation, continued accreditation, and placed the following institutions on Warning:**

Criswell College, Dallas, Tex.

*For twelve months for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Administrative Support Services), Comprehensive Standard 3.3.1.3 (Institutional Effectiveness: Educational Support Services), Comprehensive Standard 3.3.2 (Quality Enhancement Plan), and Comprehensive Standard 3.5.1 (College-Level Competencies) of the Principles of Accreditation.*

Montreat College, Montreat, N.C.

*For twelve months for failure to comply with Core Requirement 2.10 (Student Support Services), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1.5 (Institutional Effectiveness- Community/Public Service), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.11.3 (Physical Facilities), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the*

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## Principles of Accreditation.

Tennessee State University, Nashville, Tenn.

*For twelve months for failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs), Comprehensive Standard 3.3.1.2 (Institutional Effectiveness: Administrative Support), Comprehensive Standard 3.3.1.3 (Institutional Effectiveness: Educational Support Services), and Comprehensive Standard 3.3.1.5 (Institutional Effectiveness: Community/Public Service) of the Principles of Accreditation.*

### **The Commission denied reaffirmation, continued accreditation, and continued the following institutions on Warning:**

Brescia University, Owensboro, Ky.

*For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.10.1 (Financial Stability), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.*

Stillman College, Tuscaloosa, Ala.

*For twelve months for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.*

### **The Commission denied reaffirmation, continued accreditation, and continued the following institution on Probation:**

Concordia College, Selma, Ala.

*For six months for failure to comply with Core Requirement 2.11.1 (Financial Resources) and Comprehensive Standard 3.10.1 (Financial Stability) of the Principles of Accreditation.*

### **The Commission continued accreditation for good cause and placed the following institution on Probation:**

Sul Ross State University, Alpine, Tex.

*For twelve months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs) of the Principles of Accreditation.*

### **The Commission continued accreditation for good cause, denied reaffirmation, and continued the following institution on Probation:**

Notre Dame Seminary, New Orleans, La.

*For twelve months for failure to comply with Comprehensive Standard 3.3.1.1 (Institutional Effectiveness: Educational Programs) of the Principles of Accreditation.*

## Adverse Actions

### **The Commission removed the following institution from membership:**

Lambuth University, Jackson, Tenn.

*For failure to comply with Core Requirement 2.5 (Institutional Effectiveness), Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.2.8 (Qualified Administrative/Academic Officers), Comprehensive Standard 3.5.1 (College-Level Competencies), Comprehensive Standard 3.5.4 (Terminal Degrees of Faculty), Comprehensive Standard 3.8.3 (Qualified Staff), Comprehensive Standard 3.10.1 (Financial Stability), Comprehensive Standard 3.10.4 (Control of Finances), and Federal Requirement 4.7 (Title IV Program Responsibilities) of the Principles of Accreditation.*

(Note: Lambuth University appealed the decision of the Board and remained accredited and on Probation. The Appeals Committee affirmed the decision of the Board during its meeting on February 21, 2011.)

In accordance with the "Standing Rules of the Commission on Colleges," members of the Board abstained from the vote on the accreditation status of their respective institutions, affiliated institutions, and recognized conflicts of interest.

Chair Hilpert asked Robin Hoffman, Chair of the Committee to Review Fifth-Year Interim Reports, to report on the review of 39 Track A institutions that make up the 2015 reaffirmation class. Hoffman reported that 36 of the 39 institutions reviewed were requested to submit a Referral Report to the COC's Committees on Compliance and Reports. Standards most often cited were Comprehensive Standard 3.3.1.1 (Institutional effectiveness: educational program), Core Requirement 2.8 (Full-time faculty), and Comprehensive Standard 3.4.11 (Academic program coordination).

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## Other Actions

In addition to actions taken on the accreditation of institutions, the SACSCOC Board of Trustees took the following actions:

1. The Board approved a new policy, "Obligations Concerning Publicly Traded Institutions." The new policy outlines the responsibility of SACSCOC Board members, staff, and volunteers regarding the review of institutions that are publicly traded corporations or may be owned by publicly traded corporations.

2. The Board approved the revision to the policy "The QEP Lead Evaluator: Selection and Role." The modified policy outlines the nomination policy for the selection of the QEP lead evaluator who coordinates the efforts of on-site committee members and addresses their responsibilities while serving in this capacity.

There being no further business, the meeting was adjourned at 4:50 p.m.

## Executive Sessions of the College Delegate Assembly: 2009 and 2010

### Minutes of the Business Meeting of the College Delegate Assembly of the Southern Association of Colleges and Schools Commission on Colleges - December 8, 2009

The College Delegate Assembly of the Southern Association of Colleges and Schools Commission on Colleges held its Annual Business Meeting in the Marriott Marquis Hotel in Atlanta, Georgia, on December 8, 2009, beginning at 10:30 a.m. Chair Phillip C. Stone, President of Bridgewater College in Virginia, presided. John M. Hilpert, President of Delta State University, served as Vice Chair.

Dr. Mark R. Foley, President of the University of Mobile in Alabama, introduced the meeting's speaker, Mr. Mark Shields, nationally known columnist and commentator, whose topic was "The Wit and Wisdom of Mark Shields."

Following the speaker's presentation, Chair Stone convened the business portion of the session and reported on the actions taken by the Executive Council and the Commission on Colleges' Board of Trustees during their meetings December 4-7, 2009. (Refer to the December 7, 2009, meeting of the Commission on Colleges' Board of Trustees for the minutes describing these actions.)

#### Action on Nominations

Chair Stone explained the process for nominating individuals to the Commission's Board of Trustees. It is an open process whereby presidents (delegates) are invited to submit nominees to their respective state Board of Trustees who, in turn, submit a slate of nominees to the Commission's Nominating Committee.

Vice-Chair Hilpert read the report of the Nominating Committee of the Commission on Colleges. The College Delegate Assembly elected the following to serve on the Commission on Colleges Board of Trustees:

#### Class of 2012

*(Terms beginning January 2010 and concluding December 2012)*

**Wayne D. Andrews**, President, Morehead State University, Morehead, Ky. (First Term)

**MaryLou Apple**, President, Motlow State Community College, Lynchburg, Tenn. (First Term)

**Wilsie S. Bishop**, Chief Operating Officer and Vice President for Health Affairs, East Tennessee State University, Johnson City, Tenn. (Second Term)

**Trina B. Boteler**, Vice President of Academic Affairs, Chattahoochee Technical College, Marietta, Ga. (First Term)

**Benito Flores**, Research Professor, Universidad de Monterrey, Mexico City, Mexico (First Term)

**Kenneth R. Garren**, President, Lynchburg College, Lynchburg, Va. (Second Term)

**Thomas L. Hallman**, Chancellor, University of South Carolina Aiken, Aiken, S.C. (Second Term)

**Paul Hankins**, President, Alabama Association of Independent Colleges & Universities, Montgomery, Ala. (*Public*)

**Walter Harris, Jr.**, Distinguished University Professor and Professor of Music, Loyola University New Orleans, New Orleans, La. (Second Term)

**Kennard Hill**, President, ClayHill Group, Inc., Wichita Falls, Tex. (*Public*)

**John M. Hilpert**, President, Delta State University, Cleveland, Miss. (Second Term)

**Carl M. Hite**, President, Cleveland State Community College, Cleveland, Tenn. (First Term)

**Katherine M. Johnson**, President, Pasco Hernando Community College, New Port Richey, Fla. (First Term)

**Myles T. Jones**, Chief Executive Officer, Gold Gorilla Networks, LLC, Fayetteville, N.C. (*Public*)

**Charles D. Lein**, President, Stuller Inc., Lafayette, La. (*Public*)

**Paul Martin**, Director, Treasurer, CFO, Professional Project Services, Oak Ridge, Tenn. (*Public*)

**Ann McElaney-Johnson**, Vice President for Academic & Student Affairs and Dean of the College, Salem College, Winston-Salem, N.C. (First Term)

**Joseph Rallo**, President, Angelo State University, San Angelo, Tex. (First Term)

**Trudie Kibbe Reed**, President, Bethune-Cookman College, Daytona Beach, Fla. (First Term)

**L. Steve Thornburg**, President, Cleveland Community College, Shelby, N.C. (Second Term)

#### Class of 2011

*(Filling a vacancy; eligible in 2012 for a second three-year term)*

**Stephen R. Briggs**, President, Berry College, Mount Berry, Ga.

#### Class of 2010

*(Filling vacancies; eligible in 2013 for a second three-year term)*

**Terry M. McConathy**, Executive Vice President and Dean of the Graduate School, Louisiana Tech University, Ruston, La.

**E. Clorisa Phillips**, Associate Provost for Institutional Effectiveness, University of Virginia, Charlottesville, Va.

**Rosalind Reichard**, President, Emory & Henry College, Emory, Va.

**John Thornell**, Vice President for Academic Affairs and Provost, University of North Alabama, Florence, Ala.

The College Delegate Assembly elected the following to serve on the Board of Trustees of the Southern Association of Colleges and Schools:

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## SACS Board of Trustees, Class of 2012

*Chair-Elect of the Association*

**Jack Hawkins, Jr.**, President, Troy University, Troy, Ala.

*Faculty Representative for the Commission*

**Carolyn Bruder**, Professor of English and Assistant Vice President for Academic Affairs, University of Louisiana at Lafayette, Lafayette, La.

The College Delegate Assembly elected the following to the Appeals Committee of the College Delegate Assembly:

### Appeals Committee, Class of 2012

*(for three-year terms)*

**Linda B. Adair**, Retired College Administrator, Panama City, Fla.

**Kent J. Chabotar**, President, Guilford College, Greensboro, N.C.

**Gerald L. Francis**, Executive Vice President, Elon University, Elon, N.C.

**Elva C. LeBlanc**, President, Northwest Campus, Tarrant County College District, Fort Worth, Tex.

### Appeals Committee, Class of 2011

*(to fill an unexpired term)*

**Henry N. Tisdale**, President, Claflin University, Orangeburg, S.C.

### Hearing Officer to the Appeals Committee

**Patrick K. Hetrick**, Professor of Law, Norman Adrian Wiggins School of Law, Campbell University, Buies Creek, N.C.

Chair Stone referred the membership to the list of Board of Trustees elected on Monday to serve on the 2010 Executive Council of SACS Commission on Colleges. The report was presented to the College Delegate Assembly as information.

Chair Stone recognized and thanked the following members of the 2009 Nominating Committee of the Commission: Mary Evans Sias, President, Kentucky State University, Frankfort, Ky. (Chair); L. Cathy Cox, President, Young Harris College, Young Harris, Ga.; Mark R. Foley, President, University of Mobile, Mobile, Ala.; Carl M. Hite, President, Cleveland State Community College, Cleveland, Tenn.; and Jerry M. Wallace, President, Campbell University, Buies Creek, N.C.

## Report from the Commission's Board of Trustees

### Proposed changes to the "Appeals Procedures of the College Delegate Assembly"

Chair Stone reported that a copy of the proposed changes to the "Appeals Procedures of the College Delegate Assembly" was sent in October to the chief executive officers of the Commission's member institutions and was posted on the Commission's Web page five weeks prior to this meeting. The revised procedures (1) allow for an institution that is removed from accreditation solely on finances to be able to submit new and verifiable information that is material to the SACSCOC Board of Trustees action and (2) require that the submission of new information by the institution be made prior to the final action of the appeals committee. Chair Stone reminded the membership that, in accordance with the "Standing Rules of the College Delegate Assembly," it could

only adopt, defeat, or remand the proposal. The Assembly may not modify the policy or proposal from the floor of the College Delegate Assembly.

Chair Stone called on Vice Chair Hilpert to present the proposed changes to the "Appeals Procedures of the College Delegate Assembly" as approved by the Commission's Board of Trustees in June 2009. A motion was made on behalf of the Commission to adopt the proposal as presented. It was seconded and passed. The revised policy will become effective January 1, 2010.

### Proposed Changes to the Principles of Accreditation

Chair Stone reported that a copy of the proposed changes to the *Principles of Accreditation* was sent in October to the chief executive officers of the Commission's member institutions and was posted on the Commission's Web page five weeks prior to this meeting.

The Chair reminded the Assembly that the revised Core Requirement and the new Comprehensive Standard before this body for vote were developed to allow institutions to provide monitoring reports on progress in complying with a Comprehensive Standard dealing with the operational aspects of the Quality Enhancement Plan rather than deny reaffirmation and place the institution on a sanction. The proposal divides the current Core Requirement so that items 1 and 2 are retained and items 3, 4, and 5 become a new Comprehensive Standard with elements that are operational standards. The proposed Core Requirement reads as follows:

"The institution has developed an acceptable Quality Enhancement Plan that includes an institutional process for identifying key issues emerging from institutional assessment and focuses on learning outcomes and/or the environment supporting student learning and accomplishing the mission of the institution." (Quality Enhancement Plan)

The proposed new Comprehensive Standard (CS 3.3.2) reads as follows:

"The institution has developed a Quality Enhancement Plan that (1) demonstrates institutional capability for the initiation, implementation, and completion of the QEP; (2) includes broad-based involvement of institutional constituencies in the development and proposed implementation of the QEP; and (3) identifies goals and a plan to assess their achievement."

The *Principles Review Committee*, chaired by Dr. Gloria Raines, met two times between April and June of 2009. During its final meeting in June, the Committee convened to consider responses received from the membership and other interested parties to the call for comments to the proposed changes as distributed in late April. The call for comment generated responses from a cross-section of institutions and other constituents, most of whom commended the work of the Committee. The comments indicated a high level of satisfaction with the proposed changes.

Chair Stone reminded the Assembly that, according to the "Standing Rules of the College Delegate Assembly,"

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the proposed changes could be approved or rejected in part or whole, or could be remanded back to the Commission's Board of Trustees. The proposals could not be modified from the floor of the Assembly.

Chair Stone called on Vice Chair Hilpert to present the proposed changes to the *Principles* as approved by the Commission's Board of Trustees in June 2009. A motion was made on behalf of the Commission to adopt the changes as presented. It was seconded and passed. The changes will become effective January 1, 2010.

### **Report of the Commission on Colleges Board of Trustees on the Accreditation of Institutions**

Vice Chair Hilpert read the reports from the Commission on Colleges Board of Trustees regarding accreditation actions taken on June 25, 2009, and December 7, 2009. The reports were read as information. (See "Minutes of the Commission on Colleges Board of Trustees, June 25, 2009," page 35, and "Minutes of the Commission on Colleges Board of Trustees, December 7, 2009," page 41.)

### **Leadership Transition**

Dr. Belle S. Wheelan, President of SACSCOC, thanked

Dr. Phillip Stone for his three years of service as Chair of SACSCOC Board of Trustees. She commended him for his leadership, wisdom, and support and asked the Assembly to join her in expressing their appreciation. At the conclusion of the ovation, Dr. Stone thanked the membership for the opportunity to serve as leader and for their support and confidence in him during his tenure.

Chair Stone introduced Dr. John M. Hilpert, President of Delta State University and Chair-elect. He indicated that he had had the privilege of working with Dr. Hilpert this past year during his service as Vice Chair and that he came to this position of leadership with experience and knowledge in the work of the Commission. He expressed that his experience and breadth in higher education will serve the membership well and that it was an honor to place the leadership of this organization in his very capable hands.

Dr. Hilpert thanked Dr. Stone for his kind words and the membership for their confidence in his leadership. There being no further business, the meeting was adjourned after announcing that the College Delegates would reconvene in December 2010 in Louisville, Kentucky.

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## **Minutes of the Business Meeting of the College Delegate Assembly of the Southern Association of Colleges and Schools Commission on Colleges - December 7, 2010**

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The College Delegate Assembly of the Southern Association of Colleges and Schools Commission on Colleges held its Annual Business Meeting in the Kentucky International Convention Center in Louisville, Kentucky, on December 7, 2010, at 10:30 a.m. Chair John M. Hilpert, President of Delta State University, presided. Dr. Gloria W. Raines, Vice Chancellor for Student Affairs, Louisiana State University in Shreveport, served as Vice Chair.

Dr. Harold S. Martin, Chancellor of North Carolina A & T University, introduced the meeting's speaker, Ms. Soledad O'Brien, CNN special investigations correspondent, whose topic was "Promoting Diversity in the 21<sup>st</sup> Century through Mentoring."

Following the speaker's presentation, Chair Hilpert convened the business portion of the session and reported on the actions taken by the Executive Council and SACS Commission on Colleges Board of Trustees during their meetings December 3-6, 2010. (Refer to the December 6, 2010, meeting of the Board of Trustees for the minutes describing these actions.)

### **Action on Nominations**

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Chair Hilpert explained the process for nominating individuals to the Commission's Board of Trustees. It is an open process whereby the chief executive officers (college delegates) are invited to submit nominees to their respective state Board of Trustees who, in turn, submit a slate of nominees to the Commission's Nominating Committee.

Vice-Chair Raines read the report of the Nominating Committee of the Commission on Colleges. The College Delegate Assembly elected the following to serve on the Commission on Colleges Board of Trustees:

### **Class of 2013**

*(Terms beginning January 1, 2011, and concluding December 31, 2013)*

**Pamela D. Anglin**, President, Paris Junior College, Paris, Tex. *(Second Term)*

**William B. Drake, Jr.**, President, Midway College, Midway, Ky. *(First Term)*

**Vicki P. Hawsey**, President, Wallace State Community College, Hanceville, Ala. *(Second Term)*

**Robin W. Hoffman**, President, DeKalb Technical College, Clarkston, Ga. *(Second Term)*

**Michael A. Gillette**, President, Bioethical Services of Virginia, Lynchburg, Va. *(Public)*

**Linda Thomas-Glover**, President, Eastern Shore Community College, Melfa, Va. *(First Term)*

**M. Dwaine Greene**, Vice President for Academic Affairs and Provost, Campbell University, Buies Creek, N.C. *(First Term)*

**Billy C. Hawkins**, President, Talladega College, Talladega, Ala. *(First Term)*

**Mark E. Keenum**, President, Mississippi State University, Mississippi State, Miss. *(First Term)*

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**Linda B. Lankewicz**, Provost, University of the South, Sewanee, Tenn. (*First Term*)

**Jack R. Lohmann**, Vice Provost for Faculty and Academic Development and Professor, Georgia Institute of Technology, Atlanta, Ga. (*Second Term*)

**William T. Luckey, Jr.**, President, Lindsey Wilson College, Columbia, Ky. (*Second Term*)

**David P. Manuel**, Chancellor, Louisiana State University at Alexandria, Alexandria, La. (*First Term*)

**Betty A. McCrohan**, President, Wharton County Junior College, Wharton, Tex. (*First Term*)

**F. Craig McDaniel**, President, Georgia Northwestern Technical College, Rome, Ga. (*First Term*)

**Darrell F. Parker**, Dean and Professor, College of Business and Economics, University of South Carolina Upstate, Spartanburg, S.C. (*Second Term*)

**Emma B. Perry**, Dean of Libraries, Southern University and A & M College, Baton Rouge, La. (*Second Term*)

**Martin N. Posey**, Professor and Chair, Department of Biology and Marine Biology, University of North Carolina Wilmington, Wilmington, N.C. (*Second Term*)

**Martha D. Saunders**, President, The University of Southern Mississippi, Hattiesburg, Miss. (*Second Term*)

**Daniel A. Wubah**, Vice President and Dean for Undergraduate Education, Virginia Polytechnic Institute and State University, Blacksburg, Va. (*First Term*)

#### **Class of 2011**

*(Filling a vacancy; eligible in 2011 for a first full term)*

**Carol Z. Garrison**, President, University of Alabama-Birmingham, Birmingham, Ala. (*First Term*)

The College Delegate Assembly elected the following to serve on the Board of Trustees of the Southern Association of Colleges and Schools:

#### **Institutional Representative to the SACS Board of Trustees, 2011**

**George C. Bradley**, President, Paine College, Augusta, Ga. (*First Term*)

The College Delegate Assembly elected the following to the Appeals Committee of the College Delegate Assembly:

#### **Appeals Committee, Class of 2013**

*(for three-year terms)*

**Michael F. Adams**, President, The University of Georgia, Athens, Ga.

**Harold L. Martin**, Chancellor, North Carolina A & T University, Greensboro, N.C.

**Carla D. Sanderson**, Provost and Vice President for Academic Affairs, Union University, Jackson, Tenn.

#### **Hearing Officer to the Appeals Committee**

**C. Paul Rogers, III**, Professor of Law, Dedman School of Law, Southern Methodist University, Dallas, Tex.

Chair Hilpert referred the membership to the list of Commission Board of Trustees elected on Monday to serve on the 2011 Executive Council of SACSCOC. The report was presented to the College Delegate Assembly as information.

Chair Hilpert recognized and thanked the following members of the 2010 Nominating Committee of the Commission: Jerry M. Wallace (*Chair*), President, Campbell University, Buies Creek, N.C.; Linwood H. Rose, President, James Madison University, Harrisonburg, Va.; Carla D. Sanderson, Provost & Vice President for Academic Affairs & Professor of Nursing, Union University, Jackson, Tenn.; and Linda Thomas-Glover, President, Eastern Shore Community College, Melfa, Va.

#### **Report of the Commission on Colleges Board of Trustees on the Accreditation of Institutions**

Vice Chair Raines read the reports from the Commission on Colleges Board of Trustees regarding accreditation actions taken on June 24, 2010, and December 6, 2010. The reports were read as information. (See "Minutes of the Board of Trustees, June 24, 2010," page 46, and "Minutes of the Board of Trustees, December 6, 2010," page 52.)

There being no further business, the meeting was adjourned at 10:50 a.m. after announcing that the College Delegates would reconvene in December 2011 in Orlando, Florida.

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## Appeals Proceedings of the College Delegate Assembly

### **The Report of the Appeals Committee: 2009**

On June 25, 2009, the Commission on Colleges Board of Trustees took action to terminate the accreditation of Paul Quinn College, Dallas, Tex., citing failure to comply with Core Requirement 2.11.1 (Financial Resources), Comprehensive Standard 3.3.1 (Institutional Effectiveness), and Comprehensive Standard 3.10.1 (Financial Stability) of the *Principles of Accreditation*. Following notification of the action, the institution appealed the decision of the Board of Trustees. On August 18, 2009, the Appeals Committee of the

College Delegate Assembly met to take action on the appeal of Paul Quinn College. The Appeals Committee ruled to uphold the decision of the Board taken on June 25, 2009, to terminate the accreditation of the College. *(As of December 31, 2010, the institution remains an accredited institution on Probation while in litigation with the Commission.)*

### **The Report of the Appeals Committee: 2010**

The Appeals Committee did not convene in 2010.



# 2009-2010 Roll of Accredited and Candidate Institutions

**(As of December 31, 2010)**



## Recognizing Institutions Awarded Initial Membership in 2009 and 2010

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Congratulations to the 11 institutions that were awarded initial accreditation in 2009-10!

### 2009

Academy of Oriental Medicine at Austin, Austin, Texas  
Bowling Green Technical College, Bowling Green, Kentucky  
Georgia Gwinnett College, Lawrenceville, Georgia  
L. E. Fletcher Technical Community College, Houma, Louisiana  
Louisiana Delta Community College, Monroe, Louisiana  
Louisiana State University Health Sciences Center at Shreveport, Louisiana  
Louisiana State University Paul M. Hebert Law Center, Baton Rouge, Louisiana  
Okefenokee Technical College, Waycross, Georgia

### 2010

Ave Maria University, Ave Maria, Florida  
Everglades University, Boca Raton, Florida  
Watkins College of Art, Design, & Film, Nashville, Tennessee



Profile of Member/Candidate Institutions by State/by Degree Level  
as of December 31, 2010

<b>STATE</b>	<b>I*</b>	<b>II*</b>	<b>III*</b>	<b>IV*</b>	<b>V*</b>	<b>VI*</b>	<b>TOTAL</b>
Alabama	22	7	4	3	10	6	52
Florida	9	29	17	1	10	11	77
Georgia	29	19	13	6	13	8	88
Kentucky	16	6	11	0	15	2	50
Louisiana	10	3	6	3	7	9	38
Mississippi	15	2	5	1	4	5	32
North Carolina	60	15	19	0	13	6	113
South Carolina	17	9	11	5	5	3	50
Tennessee	14	10	16	3	13	8	64
Texas	64	15	25	0	34	24	162
Virginia	24	11	14	0	11	11	71
International	0	0	3	0	2	1	6
Candidates	4	1	2	0	1	0	8
<b>TOTALS</b>	<b>284</b>	<b>127</b>	<b>146</b>	<b>22</b>	<b>138</b>	<b>94</b>	<b>811</b>

Profile by State/by Governance  
as of December 31, 2010

<b>STATE</b>	<b>Public</b>	<b>Private</b>	<b>TOTAL</b>
Alabama	37	15	52
Florida	40	37	77
Georgia	55	33	88
Kentucky	24	26	50
Louisiana	27	11	38
Mississippi	24	8	32
North Carolina	75	38	113
South Carolina	29	21	50
Tennessee	22	42	64
Texas	106	56	162
Virginia	40	31	71
International	0	6	6
Candidates	4	4	8
<b>TOTALS</b>	<b>483</b>	<b>328</b>	<b>811</b>

\* Institutions are classified by their highest degree level offered. The levels are as follows:

- Level I** Associate degree
- Level II** Baccalaureate degree
- Level III** Master's degree
- Level IV** Master's degree and Education Specialist
- Level V** Three or fewer doctoral degrees
- Level VI** Four or more doctoral degrees

Institutions accredited by the SACS Commission on Colleges are listed below, along with the highest degree level offered, and the initial date of accreditation. For specific information

regarding the current status of institutions, access the SACSCOC Membership Directory at: <http://www.sacscoc.org/search.asp>.

**Notes to reader:**

1. An asterisk by the initial accreditation date indicates one of the following: (1) the initial accreditation date is that of a merged/consolidated entity or (2) the initial date is when the institution gained separate accreditation from another accredited institution. In either case, the institu-

tion would have been accredited prior to the date listed but as a different entity. Check the SACSCOC Membership Directory (<http://www.sacscoc.org/search.asp>) for additional information.

2. If a name change occurred in 2009 and 2010, the former name is indicated in italics.

Accredited Institution	Highest Degree Level	Initial Accreditation	Accredited Institution	Highest Degree Level	Initial Accreditation
Abilene Christian University, TX	V	1971	Austin Presbyterian Theological Seminary, TX	V	1973
Abraham Baldwin Agricultural College, GA	II	1953	Ave Maria University, FL	V	2010
Academy of Oriental Medicine at Austin, TX	III	2009	Averett University, VA	III	1928
Agnes Scott College, GA	III	1907	Bainbridge College, GA	I	1975
Aiken Technical College, SC	I	1975	The Baptist College of Florida, FL	II in 2009; III in 2010	1981
Air University, AL	III in 2009; V in 2010	2004	Baptist Memorial College of Health Sciences, TN	II	1999
Alabama Agricultural and Mechanical University, AL	V	1963	Baptist Missionary Association Theological Seminary, TX	III	1986
Alabama Southern Community College, AL	I	1992*	Barry University, FL	VI	1947
Alabama State University, AL	V	1966	Barton College, NC	II in 2008; III in 2009	1955
Alamance Community College, NC	I	1969	Baton Rouge Community College, LA	I	2004
Albany State University, GA	IV	1951	Bauder College, GA	II	1985
Albany Technical College, GA	I	2005	Baylor College of Medicine, TX	V	1970
Alcorn State University, MS	IV	1948	Baylor University, TX	VI	1914
Alice Lloyd College, KY	II	1952	Beacon College, FL	II	2003
Allen University, SC	II	1992	Beaufort County Community College, NC	I	1973
Alvin Community College, TX	I	1959	Belhaven University, MS	III	1946
Amarillo College, TX	I	1996*	Bellarmino University, KY	V	1956
Amberton University, TX	III	1981	Belmont Abbey College, NC	II	1957
The American University in Dubai, United Arab Emirates	III	2007	Belmont University, TN	V	1959
Amridge University, AL	V	1989	Benedict College, SC	II	1946
Anderson University, SC	III	1959	Bennett College for Women, NC	II	1935
Andrew College, GA	I	1927	Berea College, KY	II	1926
Angelina College, TX	I	1970	Berry College, GA	IV	1957
Angelo State University, TX	V	1936	Bethel University, TN	III	1952
Appalachian State University, NC	V	1942	Bethune-Cookman University, FL	III	1947
Aquinas College, TN	II	1971	Bevill State Community College, AL	I	1998*
Armstrong Atlantic State University, GA	III in 2008; V in 2009	1940	Big Sandy Community and Technical College, KY	I	2003*
The Art Institute of Atlanta, GA	II	1985	Birmingham-Southern College, AL	III	1922
The Art Institute of Houston, TX	II	2000	Bishop State Community College, AL	I	1992*
Asbury Theological Seminary, KY	V	1984	Bladen Community College, NC	I	1976
Asbury University, KY	III	1940	Blinn College, TX	I	1950
Asheville-Buncombe Technical Community College, NC	I	1969	Blue Mountain College, MS	III	1927
Ashland Community and Technical College, KY	I	2003*	Blue Ridge Community College, NC	I	1973
Athens State University, AL	II	1955	Blue Ridge Community College, VA	I	1969
Athens Technical College, GA	I	1988	Bluefield College, VA	II	1949
Atlanta Christian College, GA	II	1990	Bluegrass Community and Technical College, KY	I	2005*
Atlanta Metropolitan College, GA	I	1976	Bossier Parish Community College, LA	I	1983
Atlanta Technical College, GA	I	2005	Bowling Green Technical College, KY	I	2009
Auburn University, AL	VI	1922	Brazosport College, TX	II	1970
Auburn University at Montgomery, AL	V	1968*	Brenau University, GA	IV in 2009; V in 2010	1947
Augusta State University, GA	IV	1926	Brescia University, KY	III	1957
Augusta Technical College, GA	I	1988	Brevard College, NC	II	1949
Austin College, TX	III	1947	Brevard Community College, FL	I	1965
Austin Community College, TX	I	1978	Brewton-Parker College, GA	II	1962
Austin Graduate School of Theology, TX	III	1987	Bridgewater College, VA	II	1925
Austin Peay State University, TN	IV	1947	Brite Divinity School, TX	V	2007*

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Accredited Institution	Highest Degree Level	Initial Accreditation	Accredited Institution	Highest Degree Level	Initial Accreditation
Brookhaven College, TX	I	1979	Columbia College, SC	III	1938
Broward College, FL	II	1965	Columbia International University, SC	V	1982
Brunswick Community College, NC	I	1983	Columbia State Community College, TN	I	1968
Bryan College, TN	III	1969	Columbia Theological Seminary, GA	V	1983
Cabarrus College of Health Sciences, NC	II	1995	Columbus State University, GA	IV in 2009; V in 2010	1963
Caldwell Community College and Technical Institute, NC	I	1969	Columbus Technical College, GA	I	1990
Calhoun Community College, AL	I	1968	Concordia College, AL	II	1983
Campbell University, NC	V	1941	Concordia University Texas, TX	III	1968
Campbellsville University, KY	III	1963	Converse College, SC	IV	1912
Cape Fear Community College, NC	I	1971	Copiah-Lincoln Community College, MS	I	1936
Carolinas College of Health Sciences, NC	I	1995	Covenant College, GA	III	1971
Carson-Newman College, TN	III	1927	Craven Community College, NC	I	1971
Carteret Community College, NC	I	1974	Criswell College, TX	III	1985
Catawba College, NC	III	1928	Cumberland University, TN	III	1962
Catawba Valley Community College, NC	I	1969	Dabney S. Lancaster Community College, VA	I	1969
Cedar Valley College, TX	I	1979	Dallas Baptist University, TX	V	1959
Centenary College of Louisiana, LA	III	1925	Dallas Theological Seminary, TX	V	1969
Central Alabama Community College, AL	I	1989*	Dalton State College, GA	II	1996*
Central Carolina Community College, NC	I	1972	Danville Community College, VA	I	1970
Central Carolina Technical College, SC	I	1970	Darton College, GA	I	1968
Central Georgia Technical College, GA	I	1999	Davidson College, NC	II	1917
Central Piedmont Community College, NC	I	1969	Davidson County Community College, NC	I	1968
Central Texas College, TX	I	1969	Daytona State College, FL	II	1963
Central Virginia Community College, VA	I	1969	DeKalb Technical College, GA	I	1967
Centre College, KY	II	1904	Del Mar College, TX	I	1946
Charleston Southern University, SC	III	1970	Delgado Community College, LA	I	1999*
Chattahoochee Technical College, GA	I	2009*	Delta State University, MS	V	1930
Chattahoochee Valley Community College, AL	I	1976	Denmark Technical College, SC	I	1979
Chattanooga State Community College, TN	I	1967	Dillard University, LA	II	1938
Chipola College, FL	II	1957	Duke University, NC	VI	1895
Chowan University, NC	II in 2008; III in 2009	1956	Durham Technical Community College, NC	I	1971
Christendom College, VA	III	1996*	Dyersburg State Community College, TN	I	1971
Christian Brothers University, TN	III	1958	East Carolina University, NC	V	1927
Christopher Newport University, VA	III	1971	East Central Community College, MS	I	1939
Cisco College, TX (formerly Cisco Junior College)	I	1958	East Georgia College, GA	I	1975
The Citadel, SC	IV	1924	East Mississippi Community College, MS	I	1949
Claflin University, SC	III	1947	East Tennessee State University, TN	VI	1927
Clarendon College, TX	I	1970	East Texas Baptist University, TX	II in 2009; III in 2010	1957
Clark Atlanta University, GA	VI	1990*	Eastern Kentucky University, KY	V	1928
Clayton State University, GA	III	1971	Eastern Mennonite University, VA	III	1959
Clear Creek Baptist Bible College, KY	II	1999	Eastern Shore Community College, VA	I	1973
Clearwater Christian College, FL	III	1984	Eastern Virginia Medical School, VA	V	1984
Clemson University, SC	VI	1927	Eastfield College, TX	I	1972
Cleveland Community College, NC	I	1975	Eckerd College, FL	II	1966
Cleveland State Community College, TN	I	1969	ECPI College of Technology, VA	II in 2009; III in 2010	1998
Coahoma Community College, MS	I	1975	Edgecombe Community College, NC	I	1973
Coastal Bend College, TX	I	1969	Edison State College, FL	II	1966
Coastal Carolina Community College, NC	I	1972	Edward Waters College, FL	II	1979
Coastal Carolina University, SC	III	1976	El Centro College, TX	I	1968
Coker College, SC	II	1923	El Paso County Community College District, TX	I	1978
College of Central Florida, FL (formerly Central Florida Community College)	I in 2009; II in 2010	1964	Elaine P. Nunez Community College, LA	I	1992*
College of Charleston, SC	III	1916	Elizabeth City State University, NC	III	1947
College of Coastal Georgia, GA	II	1967	Elizabethtown Community and Technical College, KY	I	2004*
The College of Saint Thomas More, TX	II	1994	Elon University, NC	V	1947
College of The Albemarle, NC	I	1968	Embry-Riddle Aeronautical University, FL	III in 2008; V in 2009	1968
College of the Mainland, TX	I	1969	Emmanuel College, GA	II	1967
The College of William & Mary, VA	VI	1921	Emmanuel School of Religion, TN	V	1986
Collin County Community College District, TX	I	1989	Emory & Henry College, VA	III	1925
			Emory University, GA	VI	1917

Accredited Institution	Highest Degree Level	Initial Accreditation	Accredited Institution	Highest Degree Level	Initial Accreditation
Enterprise State Community College, AL (formerly Enterprise-Ozark Community College)	I	1969	Germana Community College, VA	I	1972
Erskine College, SC	V	1925	Gordon College, GA	II	1941
Everglades University, FL	III	2010	Graduate Institute of Applied Linguistics, TX	III	2005
Faulkner University, AL	V	1971	Grambling State University, LA	V	1949
Fayetteville State University, NC	V	1947	Grayson County College, TX	I	1967
Fayetteville Technical Community College, NC	I	1967	Greensboro College, NC	III	1926
Ferrum College, VA	II	1960	Greenville Technical College, SC	I	1968
Fisk University, TN	III	1930	Guilford College, NC	II	1926
Flagler College, FL	II	1973	Guilford Technical Community College, NC	I	1969
Florence-Darlington Technical College, SC	I	1970	Gulf Coast State College, FL (formerly Gulf Coast Community College)	I in 2009; II in 2010	1962
Florida Agricultural and Mechanical University, FL	VI	1935	Gwinnett Technical College, GA	I	1991
Florida Atlantic University, FL	VI	1967	Halifax Community College, NC	I	1975
Florida Christian College, FL	II	1995	Hampden-Sydney College, VA	II	1919
Florida College, FL	II	1954	Hampton University, VA	VI	1932
Florida Gateway College, FL (formerly Lake City Community College)	I	1966	Hardin-Simmons University, TX	V	1927
Florida Gulf Coast University, FL	V	1999	Haywood Community College, NC	I	1973
Florida Hospital College of Health Sciences, FL	III	1996	Hazard Community and Technical College, KY	I	2002*
Florida Institute of Technology, FL	VI	1964	Henderson Community College, KY	I	1971
Florida International University, FL	VI	1974	High Point University, NC	III	1951
Florida Keys Community College, FL	I	1968	Hill College, TX	I	1966
Florida Memorial University, FL	III	1951	Hillsborough Community College, FL	I	1971
Florida National College, FL	II	1997	Hinds Community College, MS	I	1983*
Florida Southern College, FL	III	1935	Hodges University, FL	III	1998
Florida State College at Jacksonville, FL (formerly Florida Community College at Jacksonville)	II	1969	Hollins University, VA	III	1932
Florida State University, FL	VI	1915	Holmes Community College, MS	I	1934
Forsyth Technical Community College, NC	I	1968	Hopkinsville Community College, KY	I	1971
Fort Valley State University, GA	III	1951	Horry-Georgetown Technical College, SC	I	1972
Francis Marion University, SC	IV	1972	Houston Baptist University TX	III	1968
Frank Phillips College, TX	I	1958	Houston Community College, TX	I	1977
Free Will Baptist Bible College, TN	II	1996	Howard College, TX	I	1955
Freed-Hardeman University, TN	IV	1956	Howard Payne University, TX	III	1948
Frontier School of Midwifery and Family Nursing, KY	V	2004	Huntingdon College, AL	II	1928
Fundacion Universidad de las Americas Puebla, Mexico	V	1959	Huston-Tillotson University, TX	II	1943
Furman University, SC	IV	1924	Indian River State College, FL	II	1965
Gadsden State Community College, AL	I	2003*	The Institute for the Psychological Sciences, VA	V	2005
Gainesville State College, GA	II	1968	Instituto Centroamericano de Administracion de Empresas, Costa Rica	III	1994
Galveston College, TX	I	1969	Instituto Tecnologico y de Estudios Superiores de Monterrey, Mexico	VI	1950
Gardner-Webb University, NC	V	1948	Interdenominational Theological Center, GA	V	1984
Gaston College, NC	I	1967	Isothermal Community College, NC	I	1970
Gateway Community and Technical College, KY	I	2008	Itawamba Community College, MS	I	1955
George C. Wallace Community College, AL	I	2000*	J. Sargeant Reynolds Community College, VA	I	1974
George Corley Wallace State Community College, AL	I	1974	Jackson State Community College, TN	I	1969
George Mason University, VA	VI	1972	Jackson State University, MS	VI	1948
Georgetown College, KY	III	1919	Jacksonville College, TX	I	1974
Georgia College and State University, GA	IV	1925	Jacksonville State University, AL	IV in 2009; V in 2010	1935
Georgia Gwinnett College, GA	II	2009	Jacksonville University, FL	III	1950
Georgia Health Sciences University, GA (formerly Medical College of Georgia)	VI	1973	James H. Faulkner State Community College, AL	I	1970
Georgia Highlands College, GA	I	1972	James Madison University, VA	VI	1927
Georgia Institute of Technology, GA	VI	1923	James Sprunt Community College, NC	I	1973
Georgia Military College, GA	I	1940	Jarvis Christian College, TX	II	1967
Georgia Northwestern Technical College, GA	I	2008*	Jefferson College of Health Sciences, VA	III	1986
Georgia Perimeter College, GA	I	1967	Jefferson Community and Technical College, KY	I	2005*
Georgia Southern University, GA	V	1935	Jefferson Davis Community College, AL	I	1994*
Georgia Southwestern State University, GA	IV	1932	Jefferson State Community College, AL	I	1968
Georgia State University, GA	VI	1952	John A. Gupton College, TN	I	1971
			John Tyler Community College, VA	I	1969

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Accredited Institution	Highest Degree Level	Initial Accreditation	Accredited Institution	Highest Degree Level	Initial Accreditation
Johnson Bible College, TN	III	1979	Lynn University, FL	V	1967
Johnson C. Smith University, NC	II	1933	Macon State College, GA	II	1970
Johnston Community College, NC	I	1977	Madisonville Community College, KY	I	2001*
Jones County Junior College, MS	I	1940	Marine Corps University, VA	III	1999
Judson College, AL	II	1925	Marion Military Institute, AL	I	1926
Keiser University, FL	III in 2008; V in 2009	1991	Mars Hill College, NC	II in 2009; III in 2010	1926
Kennesaw State University, GA	VI	1968	Martin Community College, NC	I	1972
Kentucky Christian University, KY	III	1984	Martin Methodist College, TN	II	1952
Kentucky State University, KY	III	1939	Mary Baldwin College, VA	III	1931
Kentucky Wesleyan College, KY	II	1948	Marymount University, VA	V	1958
Kilgore College, TX	I	1939	Maryville College, TN	II	1922
King College, TN	III	1947	Mayland Community College, NC	I	1978
L. E. Fletcher Technical Community College, LA	I	2009	Maysville Community and Technical College, KY	I	2004*
LaGrange College, GA	IV	1946	McDowell Technical Community College, NC	I	1975
Lake-Sumter Community College, FL	I	1966	McLennan Community College, TX	I	1968
Lamar Institute of Technology, TX	I	2000	McMurry University, TX	II	1949
Lamar State College - Orange, TX	I	1989	McNeese State University, LA	IV	1954
Lamar State College - Port Arthur, TX	I	1988	Medical University of South Carolina, SC	VI	1971
Lamar University, TX	VI	1955	Meharry Medical College, TN	V	1972
Lambuth University, TN	II	1954	Memphis College of Art, TN	III	1963
Lander University, SC	III	1952	Memphis Theological Seminary, TN	V	1988
Lane College, TN	II	1949	Mercer University, GA	VI	1911
Laredo Community College, TX	I	1957	Meredith College, NC	III	1921
Lee College, TX	I	1948	Meridian Community College, MS	I	1942
Lee University, TN	IV	1960	Methodist University, NC	III	1966
Lees-McRae College, NC	II	1953	Miami Dade College, FL	II	1965
LeMoyne-Owen College, TN	II	1939	Miami International University of Art & Design, FL	III	1979
Lenoir Community College, NC	I	1968	Mid-America Baptist Theological Seminary, TN	V	1981
Lenoir-Rhyne University, NC	III	1928	Mid-Atlantic Christian University, NC		
LeTourneau University, TX	III	1970	(formerly Roanoke Bible College)	II	1999
Liberty University, Inc., VA	VI	1980	Mid-Continent University, KY	II in 2009; III in 2010	1987
Life University, GA	V	1986	Middle Georgia College, GA	II	2008*
Limestone College, SC	II	1928	Middle Georgia Technical College, GA	I	2005
Lincoln Memorial University, TN	V	1936	Middle Tennessee School of Anesthesia, TN	III	1994
Lindsey Wilson College, KY	III	1951	Middle Tennessee State University, TN	VI	1928
Lipscomb University, TN	V	1954	Midland College, TX	II	1975
Livingstone College, NC	II	1944	Midlands Technical College, SC	I	1974
Lon Morris College, TX	I	1927	Midway College, KY	III in 2009; V in 2010	1949
Lone Star College System, TX	I	1976	Midwestern State University, TX	III	1950
Longwood University, VA	III	1927	Miles College, AL	II	1969
Lord Fairfax Community College, VA	I	1972	Milligan College, TN	III	1960
Louisburg College, NC	I	1952	Millsaps College, MS	III	1912
Louisiana College, LA	III	1923	Mississippi College, MS	V	1922
Louisiana Delta Community College, LA	I	2009	Mississippi Delta Community College, MS	I	1930
Louisiana State University and A & M College, LA	VI	1913	Mississippi Gulf Coast Community College, MS	I	1929
Louisiana State University at Alexandria, LA	II	1960	Mississippi State University, MS	VI	1926
Louisiana State University at Eunice, LA	I	1967	Mississippi University for Women, MS	III	1921
Louisiana State University Health Sciences Center at Shreveport, LA	VI	2009	Mississippi Valley State University, MS	III	1968
Louisiana State University Health Sciences Center, LA	VI	1931	Mitchell Community College, NC	I	1955
Louisiana State University in Shreveport, LA	IV	1975	Montgomery Community College, NC	I	1978
Louisiana Tech University, LA	VI	1927	Montreat College, NC	III	1960
Louisville Presbyterian Theological Seminary, KY	V	1973	Morehead State University, KY	IV in 2009; V in 2010	1930
Loyola University New Orleans, LA	V	1929	Morehouse College, GA	II	1932
LSU Paul M. Hebert Law Center, LA	V	2009	Morehouse School of Medicine, GA	V	1986
Lubbock Christian University, TX	III	1963	Morris College, SC	II	1978
Lurleen B. Wallace Community College, AL	I	2003*	Motlow State Community College, TN	I	1971
Lynchburg College, VA	III in 2009; V in 2010	1927	Mount Olive College, NC	II	1960
			Mountain Empire Community College, VA	I	1974

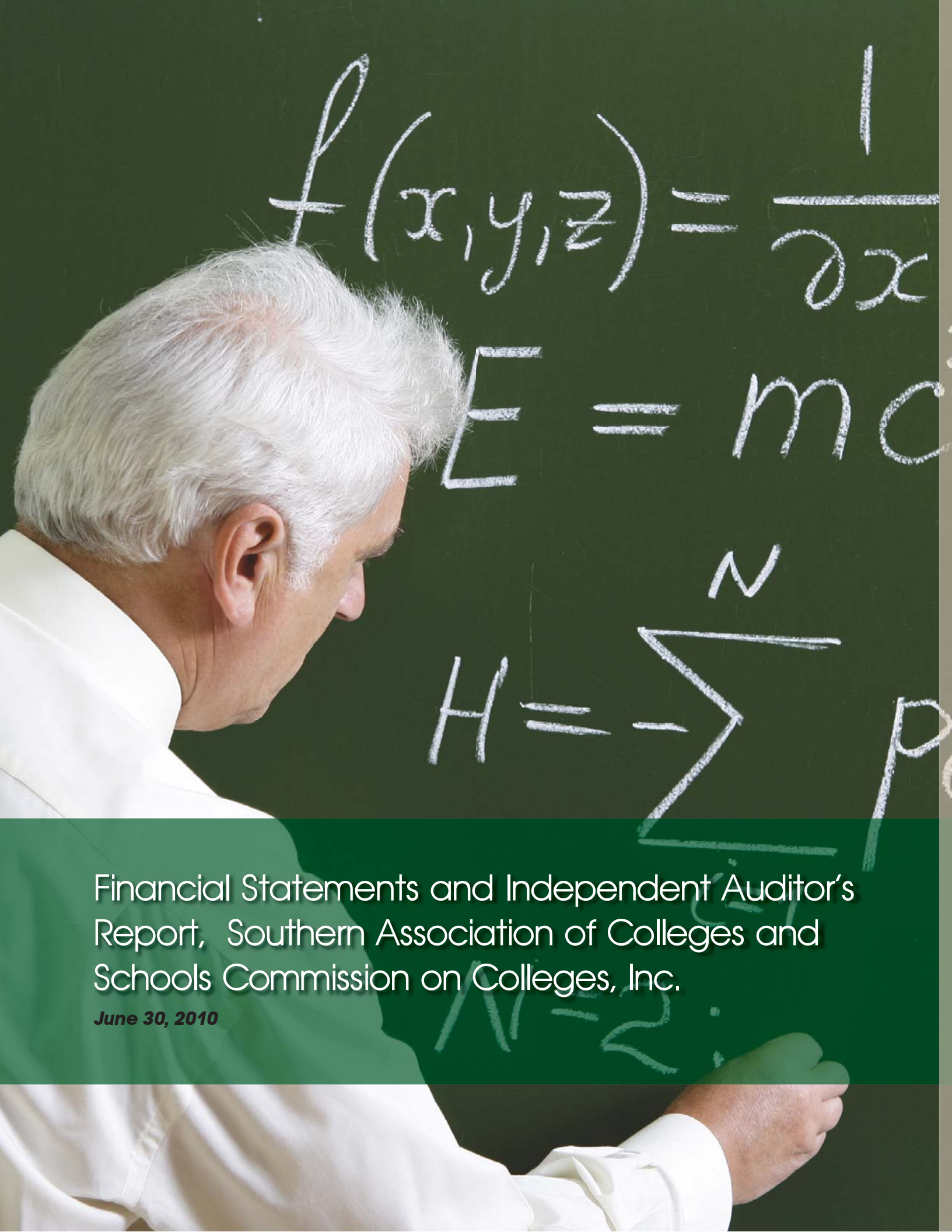
Accredited Institution	Highest Degree Level	Initial Accreditation	Accredited Institution	Highest Degree Level	Initial Accreditation
Mountain View College, TX	I	1972	Paul D. Camp Community College, VA	I	1973
Murray State University, KY	IV in 2009; V in 2010	1928	Paul Quinn College, TX	II	1972
Nash Community College, NC	I	1976	Peace College, NC	II	1947
Nashville State Community College, TN	I	1972	Pearl River Community College, MS	I	1929
Navarro College, TX	I	1954	Pellissippi State Technical Community College, TN	I	1977
New College of Florida, FL	II	2004*	Pensacola State College, FL (formerly Pensacola Junior College)	I in 2009; II in 2010	1956
New Orleans Baptist Theological Seminary, LA	VI	1965	Pentecostal Theological Seminary, TN (formerly Church of God Theological Seminary)	V	1984
New River Community College, VA	I	1972	Pfeiffer University, NC	III	1942
Newberry College, SC	II	1936	Piedmont College, GA	V	1965
Nicholls State University, LA	IV	1964	Piedmont Community College, NC	I	1977
Norfolk State University, VA	V	1969	Piedmont Technical College, SC	I	1972
North Carolina Agricultural and Technical State University, NC	V	1936	Piedmont Virginia Community College, VA	I	1974
North Carolina Central University, NC	V	1938	Pikeville College, KY	V	1998*
North Carolina State University, NC	VI	1928	Pitt Community College, NC	I	1969
North Carolina Wesleyan College, NC	II	1966	Polk State College, FL (formerly Polk Community College)	I in 2008; II in 2009	1967
North Central Texas College, TX	I	1961	Prairie View A&M University, TX	VI	1934
North Florida Community College, FL	I	1963	Presbyterian College, SC	II in 2008; V in 2009	1949
North Georgia College and State University, GA	IV in 2009; V in 2010	1935	Queens University of Charlotte, NC	III	1932
North Georgia Technical College, GA	I	2008	Radford University, VA	V	1928
North Greenville University, SC	III	1957	Randolph College, VA	III	1902
North Lake College, TX	I	1979	Randolph Community College, NC	I	1974
Northeast Alabama Community College, AL	I	1969	Randolph-Macon College, VA	II	1904
Northeast Mississippi Community College, MS	I	1956	Ranger College, TX	I	1968
Northeast State Community College, TN	I	1984	Rappahannock Community College, VA	I	1973
Northeast Texas Community College, TX	I	1987	Reformed Theological Seminary, MS	V	1977
Northeastern Technical College, SC	I	1973	Regent University, VA	VI	1984
Northern Kentucky University, KY	V	1973	Reinhardt University, GA	III	1953
Northern Virginia Community College, VA	I	1968	Rhodes College, TN	III	1911
Northwest Florida State College, FL	II	1967	Richard Bland College, VA	I	1961
Northwest Mississippi Community College, MS	I	1953	Richland College, TX	I	1974
Northwest Vista College, TX	I	2001	Richmond Community College, NC	I	1969
Northwest-Shoals Community College, AL	I	1994*	Richmont Graduate University, GA	III	2003
Northwestern State University, LA	V	1941	Ringling College of Art and Design, FL	II	1979
Notre Dame Seminary, LA	III	1951	River Parishes Community College, LA	I	2004
Nova Southeastern University, FL	VI	1993*	Roane State Community College, TN	I	1974
Oakwood University, AL	III	1958	Roanoke College, VA	II	1927
Oblate School of Theology, TX	V	1968	Roanoke-Chowan Community College, NC	I	1976
Odessa College, TX	I	1952	Robeson Community College, NC	I	1975
Oglethorpe University, GA	III	1950	Rockingham Community College, NC	I	1968
Okefenokee Technical College, GA	I	2009	Rollins College, FL	III	1927
Old Dominion University, VA	VI	1961	Rowan-Cabarrus Community College, NC	I	1970
Orangeburg-Calhoun Technical College, SC	I	1970	Rust College, MS	II	1970
Our Lady of Holy Cross College, LA	III	1972	St. Andrews Presbyterian College, NC	II	1961
Our Lady of the Lake College, LA	III	1994	Saint Augustine's College, NC	II	1942
Our Lady of the Lake University, TX	V	1923	Saint Catharine College, KY	II in 2009; III in 2010	1957
Owensboro Community and Technical College, KY	I	2003*	St. Edward's University, TX	III	1958
Paine College, GA	II	1944	Saint John Vianney College Seminary, FL	II	1970
Palm Beach Atlantic University, FL	V	1972	St. Johns River State College, FL (formerly St. Johns River Community College)	I in 2009; II in 2010	1963
Palm Beach State College, FL (formerly Palm Beach Community College)	II	1942	Saint Joseph Seminary College, LA	II	1956
Palo Alto College, TX	I	1987	Saint Leo University, FL	IV	1967
Pamlico Community College, NC	I	1977	Saint Mary's University, TX	V	1949
Panola College, TX	I	1960	Saint Paul's College, VA	II	1950
Paris Junior College, TX	I	1934	St. Petersburg College, FL	II	1931
Parker College of Chiropractic, TX	V	1987	Saint Philip's College, TX	I	1951
Pasco-Hernando Community College, FL	I	1974			
Patrick Henry Community College, VA	I	1972			

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Accredited Institution	Highest Degree Level	Initial Accreditation	Accredited Institution	Highest Degree Level	Initial Accreditation
Saint Thomas University, FL	V	1968	Southwest Virginia Community College, VA	I	1970
St. Vincent de Paul Regional Seminary, FL	III	1968	Southwestern Adventist University, TX	III	1958
Salem College, NC	III	1922	Southwestern Assemblies of God University, TX	III	1968
Sam Houston State University, TX	V	1925	Southwestern Baptist Theological Seminary, TX	V	1969
Samford University, AL	VI	1920	Southwestern Christian College, TX	II	1973
Sampson Community College, NC	I	1977	Southwestern Community College, NC	I	1971
San Antonio College, TX	I	1952	Southwestern University, TX	II	1915
The San Jacinto College District, TX	I	1966	Spalding University, KY	V	1938
Sandhills Community College, NC	I	1968	Spartanburg Community College, SC	I	1970
Santa Fe College, FL	II	1968	Spartanburg Methodist College, SC	I	1957
The Savannah College of Art and Design, GA	III	2005*	Spelman College, GA	II	1932
Savannah State University, GA	III	1951	Spring Hill College, AL	III	1922
Savannah Technical College, GA	I	1991	Stanly Community College, NC	I	1979
Schreiner University, TX	III	1934	State College of Florida, Manatee-Sarasota, FL	I in 2008; II in 2009	1963
Seminary of the Southwest, TX	III	1983	Stephen F. Austin State University, TX	V	1927
Seminole State College of Florida, FL (formerly Seminole Community College)	I in 2008; II in 2009	1969	Stetson University, FL	V	1932
Shaw University, NC	III	1943	Stillman College, AL	II	1953
Shelton State Community College, AL	I	1994*	Sul Ross State University, TX	III	1929
Shenandoah University, VA	VI	1973	Sullivan University, KY	V	1979
Sherman College of Chiropractic, SC (formerly Sherman College of Straight Chiropractic)	V	2002*	Surry Community College, NC	I	1969
Shorter University, GA	III	1923	Sweet Briar College, VA	III	1920
Snead State Community College, AL	I	1941	T.A. Lawson State Community College, AL	I	2005*
Somerset Community College, KY	I	2003*	Talladega College, AL	II	1931
South Carolina State University, SC	V	1941	Tallahassee Community College, FL	I	1969
South College, TN	III in 2009; V in 2010	2000	Tarleton State University, TX	V	1926
South Florida Community College, FL	I	1968	Tarrant County College District, TX	I	1969
South Georgia College, GA	I	1934	Technical College of the Lowcountry, SC	I	1978
South Louisiana Community College, LA	I	2007	Temple College, TX	I	1959
South Piedmont Community College, NC	I	1977	Tennessee State University, TN	VI	1979*
South Plains College, TX	I	1963	Tennessee Technological University, TN	V	1939
South Texas College, TX	II	1995	Tennessee Wesleyan College, TN	II	1926
South University, GA	V	2009*	Texarkana College, TX	I	1931
Southeast Kentucky Community and Technical College, KY	I	2001*	Texas A&M International University, TX	V	1970
The Southeastern Baptist Theological Seminary, NC	V	1978	Texas A&M University, TX	VI	1993*
Southeastern Community College, NC	I	1967	Texas A&M University - Commerce, TX	V	1925
Southeastern Louisiana University, LA	V	1946	Texas A&M University - Corpus Christi, TX	VI	1975
Southeastern Technical College, GA	I	2009*	Texas A&M University - Kingsville, TX	V	1933
Southeastern University, Inc., FL	III	1986	The Texas A&M University System Health Science Center, TX	VI	1999
Southern Adventist University, TN	III	1950	Texas A&M University - Texarkana, TX	III in 2008; V in 2009	1979
The Southern Baptist Theological Seminary, KY	V	1968	Texas Chiropractic College, TX	V	1984
Southern College of Optometry, TN	V	1967	Texas Christian University, TX	VI	1922
Southern Crescent Technical College, GA	I	2009*	Texas College, TX	II	2001*
Southern Methodist University, TX	VI	1921	Texas Lutheran University, TX	II	1940
Southern Polytechnic State University, GA	III	1964	Texas Southern University, TX	VI	1948
Southern Union State Community College, AL	I	1994*	Texas State Technical College - Harlingen, TX	I	1971
Southern University and A & M College at Baton Rouge, LA	V	1938	Texas State Technical College Marshall, TX	I	2002*
Southern University at New Orleans, LA	III	1970	Texas State Technical College Waco, TX	I	1968
Southern University at Shreveport, LA	I	1975	Texas State Technical College - West Texas, TX	I	1979
Southern Wesleyan University, SC	III	1973	Texas State University - San Marcos, TX	VI	1925
Southside Virginia Community College, VA	I	1972	Texas Tech University, TX	VI	1928
Southwest Georgia Technical College, GA	I	1997	Texas Tech University Health Sciences Center, TX	VI	2004
Southwest Mississippi Community College, MS	I	1958	Texas Wesleyan University, TX	V	1949
Southwest Tennessee Community College, TN	I	2000*	Texas Woman's University, TX	VI	1923
Southwest Texas Junior College, TX	I	1964	Thomas More College, KY	III	1959
			Thomas Nelson Community College, VA	I	1970
			Thomas University, GA	III	1984

Accredited Institution	Highest Degree Level	Initial Accreditation	Accredited Institution	Highest Degree Level	Initial Accreditation
Tidewater Community College, VA	I	1971	University of North Texas Health Science Center at Ft. Worth, TX	VI	1995
Toccoa Falls College, GA	II	1983	University of Richmond, VA	V	1910
Tougaloo College, MS	II	1953	University of South Alabama, AL	VI	1968
Transylvania University, KY	II	1915	University of South Carolina - Aiken, SC	III	1977*
Trevecca Nazarene University, TN	V	1969	University of South Carolina Beaufort, SC	II	2004*
Tri-County Community College, NC	I	1975	University of South Carolina - Columbia, SC	VI	1917
Tri-County Technical College, SC	I	1971	University of South Carolina Upstate, SC	III	1976
Trident Technical College, SC	I	1974	University of South Florida, FL	VI	1965
Trinity University, TX	III	1946	University of South Florida St. Petersburg, FL	III	2006*
Trinity Valley Community College, TX	I	1952	The University of Southern Mississippi, MS	VI	1929
Troy University, AL	V	2004*	University of St. Thomas, TX	V	1954
Truett McConnell College, GA	II	1966	The University of Tampa, FL	III	1951
Tulane University, LA	VI	1903	The University of Tennessee, TN	VI	2000*
Tusculum College, TN	III	1926	The University of Tennessee at Chattanooga, TN	VI	1910
Tuskegee University, AL	V	1933	The University of Tennessee at Martin, TN	III	1951
Tyler Junior College, TX	I	1931	The University of Texas at Arlington, TX	VI	1964
Union College, KY (formerly Union Theological Seminary & Presbyterian School of Christian Education)	III	1932	The University of Texas at Austin, TX	VI	1901
Union Presbyterian Seminary, VA	V	1997*	University of Texas at Brownsville - Texas Southmost College, TX	V	1995*
Union University, TN	VI	1948	The University of Texas at Dallas, TX	VI	1972
United States Sports Academy, AL	V	1983	The University of Texas at El Paso, TX	VI	1936
Universidad de las Americas - A.C., Mexico	V	1991	The University of Texas at San Antonio, TX	VI	1974
Universidad de Monterrey, Mexico	III	2001	The University of Texas at Tyler, TX	V	1974
The University of Alabama, AL	VI	1897	The University of Texas Health Science Center at Houston, TX	VI	1973
The University of Alabama at Birmingham, AL	VI	1970	The University of Texas Health Science Center at San Antonio, TX	V	1973
The University of Alabama in Huntsville, AL	VI	1970	The University of Texas MD Anderson Cancer Center, TX	V	2005*
University of Central Florida, FL	VI	1970	The University of Texas Medical Branch at Galveston, TX	V	1973
The University of Dallas, TX	V	1963	The University of Texas of the Permian Basin, TX	III	1975
University of Florida, FL	VI	1913	The University of Texas - Pan American, TX	V	1956
The University of Georgia, GA	VI	1909	The University of Texas Southwestern Medical Center at Dallas, TX	VI	1973
University of Houston, TX	VI	1954	University of the Cumberlands, KY	V	1964
University of Houston - Clear Lake, TX	V	1976	University of the Incarnate Word, TX	V	1925
University of Houston - Downtown, TX	III	1976	University of the South, TN	V	1895
University of Houston - Victoria, TX	III	1978	University of Virginia, VA	VI	1904
University of Kentucky, KY	VI	1915	The University of Virginia's College at Wise, VA	II	1970
The University of Louisiana at Lafayette, LA	VI	1925	The University of West Alabama, AL	IV	1938
The University of Louisiana at Monroe, LA	VI	1955	The University of West Florida, FL	V	1969
University of Louisville, KY	VI	1915	University of West Georgia, GA	V	1936
University of Mary Hardin-Baylor, TX	V	1926	Valdosta State University, GA	V	1929
University of Mary Washington, VA	III	1930	Valencia Community College, FL	I in 2009; II in 2010	1969
The University of Memphis, TN	VI	1927	Vance Granville Community College, NC	I	1977
University of Miami, FL	VI	1940	Vanderbilt University, TN	VI	1895
University of Mississippi, MS	VI	1895	Vernon College, TX	I	1974
University of Mississippi Medical Center, MS	VI	1991	The Victoria College, TX	I	1951
University of Mobile, AL	III	1968	Victory University, TN (formerly Crichton College)	II in 2009; III in 2010	1986
University of Montevallo, AL	IV	1925	Virginia Commonwealth University, VA	VI	1953
University of New Orleans, LA	VI	1958	Virginia Highlands Community College, VA	I	1972
University of North Alabama, AL	IV	1934	Virginia Interment College, VA	II	1925
The University of North Carolina at Asheville, NC	III	1958	Virginia Military Institute, VA	II	1926
The University of North Carolina at Chapel Hill, NC	VI	1895	Virginia Polytechnic Institute and State University, VA	VI	1923
The University of North Carolina at Charlotte, NC	VI	1957	Virginia State University, VA	V	1933
The University of North Carolina at Charlotte, NC	VI	1957	Virginia Union University, VA	V	1935
The University of North Carolina at Greensboro, NC	VI	1921	Virginia Wesleyan College, VA	II	1970
University of North Carolina at Pembroke, NC	III	1951			
The University of North Carolina at Wilmington, NC	V	1952			
University of North Carolina School of the Arts, NC	III	1970			
University of North Florida, FL	V	1974			
University of North Texas, TX	VI	1925			

Accredited Institution	Highest Degree Level	Initial Accreditation	Accredited Institution	Highest Degree Level	Initial Accreditation
Virginia Western Community College, VA	I	1969	William Carey University, MS	V	1958
Volunteer State Community College, TN	I	1973	William Marsh Rice University, TX	VI	1914
Voorhees College, SC	II	1946	Williamsburg Technical College, SC	I	1977
Wade College, TX	I in 2009; II in 2010	1985	Wilson Community College, NC	I	1969
Wake Forest University, NC	VI	1921	Wingate University, NC	V	1951
Wake Technical Community College, NC	I	1970	Winston-Salem State University, NC	III in 2009; V in 2010	1947
Wallace State Community College, AL	I	1978	Winthrop University, SC	IV	1923
Walters State Community College, TN	I	1972	Wiregrass Georgia Technical College, GA	I	2010*
Warner University, FL	III	1977	Wofford College, SC	II	1917
Warren Wilson College, NC	III	1952	Wytheville Community College, VA	I	1970
Washington and Lee University, VA	V	1895	Xavier University of Louisiana, LA	V	1938
Watkins College of Art, Design & Film, TN (formerly Watkins College of Art and Design)	II	2010	York Technical College, SC	I	1970
Waycross College, GA	I	1978	Young Harris College, GA	II	1938
Wayland Baptist University, TX	III	1956			
Wayne Community College, NC	I	1970	<b>Candidate Institution</b>	<b>Highest Degree Level</b>	<b>Candidacy Date</b>
Weatherford College, TX	I	1956	Altamaha Technical College, GA	I	06-Dec-10
Webber International University, FL	III	1969	American College of Acupuncture & Oriental Medicine, TX	III	26-Jun-08
Wesleyan College, GA	III	1919	Appalachian College of Pharmacy, VA	V	24-Jun-10
West Georgia Technical College, GA	I	2007*	Digital Media Arts College, FL	III	24-Jun-10
West Kentucky Community and Technical College, KY	I	2003*	J. F. Drake State Technical College, AL	I	06-Dec-10
West Texas A&M University, TX	V	1925	Lanier Technical College, GA	I	24-Jun-10
Western Carolina University, NC	V	1946	South Georgia Technical College, GA	I	24-Jun-10
Western Kentucky University, KY	V	1926	Southern Virginia University, VA	II	24-Jun-10
Western Piedmont Community College, NC	I	1968			
Western Texas College, TX	I	1973			
Wharton County Junior College, TX	I	1951			
Wiley College, TX	II	1933			
Wilkes Community College, NC	I	1970			



$$f(x, y, z) = \frac{1}{ax}$$

$$E = mc^2$$

$$H = \sum_{i=1}^N p_i$$

Financial Statements and Independent Auditor's Report, Southern Association of Colleges and Schools Commission on Colleges, Inc.

*June 30, 2010*



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## INDEPENDENT AUDITORS' REPORT

**Board of Trustees**  
**Southern Association of Colleges and Schools**  
**Commission on Colleges, Inc.**

We have audited the accompanying statement of financial position of the Southern Association of Colleges and Schools Commission on Colleges, Inc. (the Commission) as of June 30, 2010, and the related statements of activities, and cash flows for the year then ended. These financial statements are the responsibility of the Commission's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Southern Association of Colleges and Schools Commission on Colleges, Inc. as of June 30, 2010, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

*Carr, Riggs & Ingram, LLC*

Atlanta, Georgia  
November 12, 2010

**Southern Association of Colleges and Schools  
Commission on Colleges, Inc.**

**STATEMENT OF FINANCIAL POSITION**

**June 30, 2010**

**ASSETS**

**CURRENT ASSETS**

Cash and cash equivalents		\$ 1,803,940
Investments		4,354,062
Receivables		
Accreditation visitations	\$ 195,533	
Litigation settlement	195,686	
Other	102,166	
	493,385	
Less allowance for doubtful accounts	76,908	416,477
Other current assets		189,266
Total current assets		6,763,745

PROPERTY AND EQUIPMENT, net 55,744

**OTHER ASSETS**

Note receivable - litigation settlement, net of allowance for doubtful accounts of \$400,000	400,000	
Due from related parties	2,601,940	
Cash surrender value of life insurance	199,433	3,201,373

**TOTAL ASSETS** \$ 10,020,862

**LIABILITIES AND NET ASSETS**

**CURRENT LIABILITIES**

Accounts payable - trade		\$ 265,648
Accrued expenses		493,114
Deferred revenue		
College	\$ 2,556,363	
Other	1,085,100	3,641,463
Due to related party - post retirement benefit obligation		92,955
Total current liabilities		4,493,180

DUE TO RELATED PARTY - POST-RETIREMENT BENEFIT OBLIGATION 1,853,603

**COMMITMENTS AND CONTINGENCIES**

**TOTAL NET ASSETS, UNRESTRICTED** 3,674,079

**TOTAL LIABILITIES AND NET ASSETS** \$ 10,020,862

**Southern Association of Colleges and Schools  
Commission on Colleges, Inc.**

**STATEMENT OF ACTIVITIES**

**Year ended June 30, 2010**

Revenues and support		
Membership dues	\$	4,608,678
Registration fees and exhibits		1,638,094
Application and special fees		1,102,861
Publication sales		33,125
Dividend and interest income		421,666
Net realized and unrealized gain on investments		172,428
Other income		<u>681,073</u>
Total revenues and support		8,657,925
Operating expenses		
Employee compensation and benefits	\$	4,640,967
General and administrative		2,055,956
Legal and professional		776,595
Meetings, workshops and seminars		716,403
Insurance		<u>675,985</u>
Total operating expenses		<u>8,865,906</u>
Operating expenses in excess of revenues and support		(207,981)
Contribution of net assets from Southern Association of Colleges and Schools, Inc.		<u>3,882,060</u>
CHANGE IN NET ASSETS, UNRESTRICTED		3,674,079
NET ASSETS, UNRESTRICTED AT JUNE 30, 2009		<u>                    </u>
NET ASSETS, UNRESTRICTED AT JUNE 30, 2010	\$	<u><u>3,674,079</u></u>

**Southern Association of Colleges and Schools  
Commission on Colleges, Inc.**

**STATEMENT OF CASH FLOWS**

**Year ended June 30, 2010**

Change in net assets		\$ 3,674,079
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Non-cash contribution of net assets from Southern Association of Colleges and Schools, Inc.	\$ (2,138,385)	
Provision for doubtful accounts	473,000	
Depreciation	13,790	
Net realized and unrealized gain on investments	(172,428)	
(Increase) decrease in assets and increase (decrease) in liabilities		
Receivables	(8,471)	
Due to/from related parties	59,481	
Other current assets	(106,543)	
Note receivable	(800,000)	
Other assets	(25,115)	
Accounts payable - trade	(123,127)	
Accrued expenses	142,488	
Deferred revenue	459,092	(2,226,218)
Net cash provided by operating activities		1,447,861
Cash flows from investing activities		
Capital expenditures	(22,255)	
Proceeds from the sale of investments	1,100,000	
Purchase of investments	(721,666)	
Net cash provided by investing activities		356,079
Net increase in cash and cash equivalents		1,803,940
Cash and cash equivalents at June 30, 2009		_____
Cash and cash equivalents at June 30, 2010		\$ <u><u>1,803,940</u></u>

**Supplemental schedule of non-cash investing and financing activities and certain cash flow information:**

The noncash investing and financing activities during the year ended June 30, 2010 are described in Note A-1 to the financial statements.

**Southern Association of Colleges and Schools  
Commission on Colleges, Inc.**

**NOTES TO FINANCIAL STATEMENTS**

**June 30, 2010**

**NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accompanying financial statements include the accounts of the Southern Association of Colleges and Schools Commission on Colleges, Inc. (the Commission), a Georgia nonprofit corporation without capital stock and a member of the Southern Association of Colleges and Schools, Inc. The Commission was incorporated exclusively for educational purposes, and is the regional body for the accreditation of degree-granting higher education institutions in the southern United States. The Commission grants normal credit terms to its members.

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements. Actual results could differ from those estimates.

On July 1, 2009, the Financial Accounting Standards Board (FASB) established the FASB Accounting Standards Codification (the Codification, FASB ASC) as the single source of nongovernmental authoritative U.S. generally accepted accounting principles. The Codification supersedes all existing non-SEC accounting and reporting standards. The Codification is effective for financial statements issued for interim and annual periods ending after September 15, 2009. Accordingly, the Commission has adopted the Codification during the year ended June 30, 2010.

Subsequent events have been evaluated through November 12, 2010, the date the financial statements were available to be issued.

A summary of the significant accounting policies of the Commission applied in the preparation of the accompanying financial statements follows.

1. Origin

At June 30, 2009, the Commission was a separate commission included in the audit and financial statements of the Southern Association of Colleges and Schools, Inc. (SACS). In accordance with SACS bylaws, the Commission organized a nonprofit entity separate from SACS and received approval from the IRS to operate as a 501(c)(3) organization. Subsequently, SACS and the Commission reached an agreement, approved by the Board of Trustees of SACS and the Commission, whereby the assets and operations of SACS, which were operated by the Commission, would be transferred to this new independent nonprofit entity. Effective July 1, 2009, the Commission established its own separate governing body whereby control of the Commission was segregated from the governing body of SACS. Accordingly, the Commission's financial statements are presented separately from those of SACS.

At June 30, 2009, the Commission was attributed net assets of approximately \$3,882,000 from unrestricted net assets. This amount has been included in the statement of activities as a contribution of net assets from SACS.

**Southern Association of Colleges and Schools  
Commission on Colleges, Inc.**

**NOTES TO FINANCIAL STATEMENTS - CONTINUED**

**June 30, 2010**

**NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

1. Origin - continued

The following is a summary of the assets acquired and liabilities assumed in the transfer:

Cash and cash equivalents	\$1,743,675
Investments	4,559,968
Due from related parties	2,508,776
Accounts receivable	481,006
Other assets	<u>304,320</u>
 Total assets	 9,597,745
 Accounts payable and accrued expenses	 739,401
Deferred revenue	3,182,371
Due to related parties	<u>1,793,913</u>
 Total liabilities	 <u>5,715,685</u>
 Contribution of net assets from SACS	 <u>\$3,882,060</u>

2. Financial Statement Presentation

The Commission's financial statements are prepared in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958, *Not-for-Profit Entities* (ASC 958). Under ASC 958, the Commission is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets. The Commission considers all of its net assets to be unrestricted net assets. In addition, the Commission is required to present a statement of cash flows.

3. Allowance for Doubtful Accounts

The Commission provides an allowance for doubtful accounts equal to the estimated collection losses that will be incurred in the collection of all receivables. The estimated losses are based upon historical collection experience coupled with a review of the current status of existing receivables.

4. Property and Equipment

Property and equipment is stated at cost. Depreciation of property and equipment is provided in amounts sufficient to relate the cost of depreciable assets to operations over their estimated useful lives on a straight-line basis.

**Southern Association of Colleges and Schools  
Commission on Colleges, Inc.**

**NOTES TO FINANCIAL STATEMENTS - CONTINUED**

**June 30, 2010**

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

4. Property and Equipment - continued

The components of property and equipment at June 30, 2010 are as follows:

<u>Class of Asset</u>	<u>Estimated Useful Lives</u>	
Furniture, fixtures and equipment	3-10	\$69,534
Less accumulated depreciation		<u>13,790</u>
		<u>\$55,744</u>

5. Deferred Revenue

Deferred revenue reported as a current liability represents membership dues and registration fees related to future periods, which were received prior to the end of the fiscal year.

6. Revenue Recognition

Revenue is recognized as services are provided.

7. Concentrations of Credit Risk

Financial instruments, which potentially subject the Commission to concentrations of credit risk, are principally receivables and investments. Concentration of credit risk with respect to receivables is limited due to the members comprising the Commission's member base and the profession in which its members operate. To reduce risk, the Commission routinely assesses the financial strength of its members and, as a consequence, believes that its receivables' credit risk exposure is limited. Concentration of credit risk with respect to investments is limited due to the diversified nature of the Commission's investment portfolio (Note B). To further reduce credit risk, the Commission's Administrative Council and the Trust Department of the Commission's principal investment institution routinely assess the financial strength and diversification of the investments.

8. Cash and Cash Equivalents

For the purposes of the statement of cash flows, the Commission considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents.

9. Income Taxes

The Commission is exempt from federal income taxes under the provisions of §501(c)(3) of the Internal Revenue Code. The Internal Revenue Service has also determined that the Commission is not a private foundation as defined by §509(a)(1) of the Code.

**Southern Association of Colleges and Schools  
Commission on Colleges, Inc.**

**NOTES TO FINANCIAL STATEMENTS - CONTINUED**

**June 30, 2010**

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

9. Income Taxes - continued

For the year ended June 30, 2010, the Commission was required to adopt new provisions of FASB ASC 740, *Income Taxes* (ASC 740). The new provisions require the use of a two-step approach for recognizing and measuring tax benefits taken or expected to be taken in a tax return and disclosures regarding uncertainties in income tax positions. The cumulative effect of initially adopting ASC 740 is to record an adjustment to opening net assets in the year of adoption and should be presented separately. Only tax positions that meet the more likely than not recognition threshold at the effective date may be recognized upon adoption of ASC 740. The adoption of the provisions of ASC 740 did not have an effect on net assets.

Management does not believe that the Commission has any material uncertain tax positions at June 30, 2010; however, the Commission's tax return is subject to examination by relevant taxing authorities.

NOTE B - INVESTMENTS

Investments at June 30, 2010 are recorded at market value based on quoted market prices in accordance with FASB ASC 820, *Fair Value Measurements and Disclosures* (ASC 820). The Commission's investments represent funds held for future operational or capital needs. Changes in the basis of investments held at the end of the year are reflected in the statement of activities as unrealized appreciation/depreciation in the market value of investments. Realized gains and losses on the sale of investments are recorded based upon the difference between the proceeds and the basis of the investments. The basis of the investments is determined by the specific-identification method. Interest income and dividends are recognized when earned.

ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (exit price).

ASC 820 classifies inputs used to measure fair value into the following hierarchy:

- Level 1 – Quoted prices in active markets for identical assets or liabilities, accessible to the entity at the measurement date.
- Level 2 – Inputs other than quotes prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 – Unobservable inputs that are not corroborated by market data.



**Southern Association of Colleges and Schools  
Commission on Colleges, Inc.**

**NOTES TO FINANCIAL STATEMENTS - CONTINUED**

**June 30, 2010**

**NOTE B - INVESTMENTS - CONTINUED**

The following table sets forth by level, within the fair value hierarchy, investments at fair value as of June 30, 2010:

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Bond funds	\$ _____	\$1,745,012	\$ _____	\$1,745,012
Equity funds	_____	<u>2,609,050</u>	_____	<u>2,609,050</u>
	\$ _____	<u>\$4,354,062</u>	\$ _____	<u>\$4,354,062</u>

Generally, for all investments, fair value is determined by reference to quoted market prices and other relevant information generated by market transactions.

**NOTE C - LITIGATION SETTLEMENT**

In August 2007, the Commission was named as a defendant in a lawsuit filed by a member. The member was seeking restoration of accreditation, related costs and attorney's fees. In May 2010, a consent order was issued whereby the Commission agreed to continue the member's accreditation for an additional year ending May 2011. Also in May 2010, a release of claims and settlement agreement was reached between the Commission and member, awarding the Commission the recovery of attorney fees in the amount of \$1,000,000. The member agreed to pay the settlement in various installments totaling \$200,000 during the fiscal year ending June 30, 2011. The member also signed a note payable to the Commission for the remaining \$800,000, to be payable in annual installments of \$100,000, with the final installment and accrued interest to be paid on January 31, 2020. Accordingly, the Commission has recognized the settlement award as a receivable in the accompanying statement of net assets, net of an estimated allowance for doubtful accounts of approximately \$473,000.

**NOTE D - PENSION AND POSTRETIREMENT PLANS**

The Commission has a contributory Defined Contribution Pension Plan (the Plan) in which substantially all employees of the Commission are required to participate. Under the requirements of the Plan, the employees contribute 2.5% of their regular salary (as defined), and the Commission contributes 12.5% of the employee's regular salary (as defined) for the purchase of individual deferred annuity contracts from the Legends Group, the Teachers Insurance and Annuity Commission, College Retirement Equities Fund and/or the Variable Annuity Life Insurance Company. The Commission's pension expense for the year ended June 30, 2010 was approximately \$455,000.

**Southern Association of Colleges and Schools  
Commission on Colleges, Inc.**

**NOTES TO FINANCIAL STATEMENTS - CONTINUED**

**June 30, 2010**

**NOTE D - PENSION AND POSTRETIREMENT PLANS - CONTINUED**

The Commission, along with the Career and Technical Education Consortium of States, Inc. (CTECS) and Advance Education, Inc. (AdvancED), provides certain health care insurance benefits for retired employees and their dependents. The Plan has been closed to new participants. Certain employees become eligible for health care insurance benefits if they retire after they reach 60 years of age and achieve 10 years of continuous service while working for the Commission. The Commission accounts for these benefits under FASB ASC 715, *Compensation – Retirement Benefits*, which requires a company that sponsors a postretirement benefit plan to recognize in its statement of financial position the funded status of a benefit plan.

Each entity is responsible for employee benefits for employees that retired from each respective entity. Based on the allocations of employees retired from each employer, approximately 60.5% of the benefit obligations have been allocated to the Commission, and the remaining portion has been allocated to CTECS and AdvancED. The Commission contributed approximately \$79,000 to pay benefits during the year ended June 30, 2010.

The disclosure below represents the total benefit obligation for the entire plan as well as the Commission's allocated portion.

**Obligations and Funded Status**

The change in the postretirement benefit obligation for the year ended June 30, 2010 is as follows:

	<u>Total Plan</u>	<u>Commission portion</u>
Benefit obligation at beginning of year	\$2,721,922	\$1,645,813
Service cost	28,917	17,485
Interest cost	157,581	95,282
Actuarial loss	441,588	267,007
Benefits paid	<u>(130,701)</u>	<u>(79,029)</u>
 Benefit obligation at end of year	 <u>\$3,219,307</u>	 <u>\$1,946,558</u>

The change in the Plan's assets for the Plan for the year ended June 30, 2010 is as follows:

	<u>Total Plan</u>	<u>Commission portion</u>
Plan assets at beginning of year	\$	\$
Employer contributions	130,701	79,029
Benefits paid	<u>(130,701)</u>	<u>(79,029)</u>
 Plan assets at year end	 \$_____	 \$_____

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**NOTES TO FINANCIAL STATEMENTS - CONTINUED**

**June 30, 2010**

**NOTE D - PENSION AND POSTRETIREMENT PLANS - CONTINUED**

Amounts recognized in the statement of financial position as of June 30, 2010 is as follows:

	<u>Total Plan</u>	<u>Commission portion</u>
Current liabilities	\$ (153,733)	\$ (92,955)
Noncurrent liabilities	<u>(3,065,574)</u>	<u>(1,853,603)</u>
Funded status	<u>\$(3,219,307)</u>	<u>\$(1,946,558)</u>

**Components of Net Periodic Benefit Cost and Other Amounts Recognized in Net Assets**

	<u>Total Plan</u>	<u>Commission portion</u>
Net Periodic Benefit Cost:		
Service cost	\$ 28,917	\$ 17,485
Interest cost	<u>157,581</u>	<u>95,282</u>
Total Net Periodic Benefit Cost	<u>\$ 186,498</u>	<u>\$ 112,767</u>

Other Changes in Plan Assets and Benefit Obligations recognized in Net Assets:

	<u>Total Plan</u>	<u>Commission portion</u>
Actuarial loss	\$ 441,588	\$ 267,007
Net Periodic Benefit Cost	<u>186,498</u>	<u>112,767</u>
Total recognized in Net Periodic Benefit Cost and Net Assets:	<u>\$ 628,086</u>	<u>\$ 379,774</u>

**Weighted Average Assumptions**

For disclosure as of June 30, 2010:

Discount rate	4.91%
Medical trend rate	8.00% grades to 5.00% over 6 years

For measuring net periodic cost at the beginning of year:

Discount rate	6.25%
Medical trend rate	7.00% grades to 5.00% over 4 years

The Commission, CTECS and AdvancED expect to contribute a combined \$158,000 to the postretirement benefit plan from July 1, 2010 through June 30, 2011.

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**NOTES TO FINANCIAL STATEMENTS - CONTINUED**

**June 30, 2010**

**NOTE D - PENSION AND POSTRETIREMENT PLANS - CONTINUED**

The following benefit payments, which reflect expected future service and decrements as appropriate, discount rate projections, and health care cost trend rate estimates, are expected to be paid for subsequent fiscal years:

<u>Year ending June 30,</u>	<u>Total Plan</u>	<u>Commission portion</u>
2011	\$ 158,000	\$ 96,000
2012	173,000	105,000
2013	182,000	110,000
2014	188,000	114,000
2015	192,000	116,000
2016 - 2020	<u>1,026,000</u>	<u>620,000</u>
	<u>\$1,919,000</u>	<u>\$1,161,000</u>

If the health care cost trend rates were increased by 1% for all future years, the accumulated postretirement benefit obligation for the total plan as of June 30, 2010 would have increased by approximately \$431,000. The aggregate of the service and interest cost for the total plan for the year ended June 30, 2010 would have increased by approximately \$28,000. If the health care cost trend rates were decreased by 1% for all future years, the accumulated postretirement benefit obligation for the total plan as of June 30, 2010 would have decreased by approximately \$360,000. The aggregate of the service and interest cost for the total plan for the year ended June 30, 2010 would have decreased by approximately \$23,000.

The Commission is the owner and beneficiary of twenty-three life insurance policies on certain vested plan participants. Each policy carries a death benefit of \$50,000. It is the Commission's intention to use the proceeds of the death benefit, when received, to offset the cost of providing these postretirement benefits.

**NOTE E - COMMITMENTS AND CONTINGENCIES**

The Commission leases certain vehicles and equipment under non-cancelable lease agreements expiring at various dates through July 2014. The leases are classified as operating leases in accordance with FASB ASC 840, *Leases*. Rent expense was approximately \$37,000 for the year ended June 30, 2010.

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**NOTES TO FINANCIAL STATEMENTS - CONTINUED**

**June 30, 2010**

**NOTE E - COMMITMENTS AND CONTINGENCIES - CONTINUED**

The following is a schedule of the future minimum lease payments required under the non-cancelable operating leases as of June 30, 2010:

<u>Year ending June 30,</u>	
2011	\$ 39,000
2012	23,000
2013	20,000
2014	20,000
2015	<u>2,000</u>
	<u>\$104,000</u>

The Commission has cash deposits and investment accounts with financial institutions, which fluctuate from time to time in excess of the insured limitation of the Federal Deposit Insurance Corporation. If these financial institutions were not to honor their contractual liability, the Commission could incur losses. Management is of the opinion that there is no risk of loss because of the financial strength of these financial institutions.

From time to time, the Commission may have asserted and unasserted claims arising in the normal course of business. The Commission does not expect losses, if any, arising from these asserted and unasserted claims to have a material effect on the financial statements.

The Commission has been named as a defendant in a lawsuit filed by a member. Management believes the lawsuit is without merit and is vigorously defending the case. The Commission's attorneys have advised management that no determination as to the likelihood of an unfavorable outcome can be made at this point. As a result, the Commission has not recorded a liability due to this contingency at June 30, 2010.

**NOTE F - RELATED PARTY TRANSACTIONS**

SACS has an agreement with an insurance carrier whereby SACS and the Commission's group health insurance are partially self-insured. Under the agreement, SACS and the Commission fund each employee and/or his/her dependent claims up to a maximum of \$50,000 annually. The maximum liability to the claim fund cannot exceed \$1,495,000 annually. The Plan is in the name of SACS and the Commission accounts for its liabilities under the Plan in the due to related party liability account. At June 30, 2010, the Commission had no unfunded liability for submitted claims. Claims for occurrences prior to June 30, 2010 were unknown at that date and are estimated to be insignificant.

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**NOTES TO FINANCIAL STATEMENTS - CONTINUED**

**June 30, 2010**

**NOTE F - RELATED PARTY TRANSACTIONS - CONTINUED**

As discussed in Note D, SACS also maintains a plan that provides certain health care insurance benefits for retired employees and their dependents. The Commission has certain employees and former employees that participate in the Plan. SACS accounts for these benefits under FASB ASC 715, which requires an entity that sponsors a postretirement benefit plan to recognize in its statement of financial position, the funded status of the benefit plan. Accordingly, the entire funded status at June 30, 2010 has been recorded by SACS. The Commission's portion of the obligation in the amount of \$1,946,558 has been recognized as due to related party – post retirement benefit obligation in the accompanying statement of financial position.

At June 30, 2010, the Commission had a receivable of approximately \$2,500,000 due from SACS for various operating expenses paid by the Commission on behalf of SACS (Note G).

During the year ended June 30, 2010, the Commission, in lieu of paying rent to SACS, funded all building expenses and occupancy costs.

During the year ended June 30, 2010, CTECS paid the Commission \$50,000 for the use of business administration personnel and office space. At June 30, 2010, the Commission had a receivable of approximately \$96,000 due from CTECS for various operating expenses paid by the Commission on behalf of the CTECS.

**NOTE G - SUBSEQUENT EVENT**

In August 2010, the Commission purchased land, building and contents from SACS for \$4,000,000. The purchase price was paid for with \$2,000,000 in cash and a reduction in the Commission's related party receivable from SACS in the amount of \$2,000,000. In connection with this purchase, the Commission obtained a loan from a financial institution in the amount of \$2,000,000. The loan is secured by the land and building and is payable in monthly installments of approximately \$12,000 with interest at a rate of 5.6% and a final payment due in August 2015.

**NOTE H - ECONOMIC DEPENDENCY**

The Commission receives the majority of its revenue and support from membership dues and registration fees. The future receipt of such funding, however, is indeterminate due to the uncertainty of resources in future years. Should this support be discontinued, the Commission would have to replace the funding from other sources or discontinue certain of its programs.

